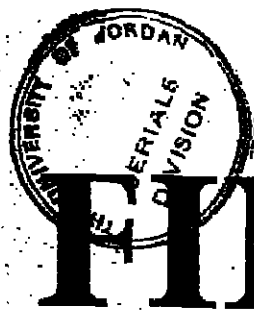


EVE

Country	City	Population	Area	Capital
Austria	Vienna	1,700,000	83,858	Vienna
Belgium	Brussels	10,000,000	30,528	Brussels
Denmark	Copenhagen	1,200,000	4,309	Copenhagen
France	Paris	11,000,000	54,394	Paris
Germany	Berlin	35,000,000	357,021	Berlin
Greece	Athens	10,000,000	113,512	Athens
Italy	Rome	56,000,000	301,330	Rome
Japan	Tokyo	120,000,000	377,915	Tokyo
Netherlands	Amsterdam	15,000,000	16,275	Amsterdam
Portugal	Lisbon	10,000,000	92,040	Lisbon
Spain	Madrid	39,000,000	504,932	Madrid
Sweden	Stockholm	8,000,000	44,946	Stockholm
Switzerland	Bern	7,000,000	41,284	Bern
UK	London	56,000,000	244,818	London
USA	Washington	240,000,000	3,796,726	Washington

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World News Business Summary

Burmese troops confront students

In Rangoon, the Burmese capital, hundreds of riot police and troops armed with machine guns dispersed several thousand people after a student protest in support of detained dissident Aung San Suu, on the day she was to have collected the Nobel Peace Prize.

In Oslo, Alexander Aris, the 18-year-old son of Aung San Suu Kyi, accepted the Nobel prize on her behalf. Page 4

Opponent for Bush
Patrick Buchanan, right-wing US political commentator, launched his bid to return to the White House where he served as speech-writer to three presidents. He is to challenge President George Bush for the Republican party's nomination in the New Hampshire primary in February. Page 4

Japanese troops
The Japanese government has virtually given up its attempt to win parliamentary approval this year for a controversial bill authorising the despatch of Japanese troops overseas on United Nations peace-keeping missions.

Soviet commonwealth
After applauding the newly-elected Ukrainian president's blistering criticism of Mikhail Gorbachev, Ukrainian MPs ratified the treaty to form a commonwealth of independent states hammered out in Minsk over the weekend. Page 4

Poll lead for Labour
Labour has a three-point lead over the UK government in a new opinion poll. The ICM poll for The Guardian shows Labour popularity down 1 per cent on the same time last month but Tory support down 2 per cent. Only the Liberal Democrats increased in popularity, from 13 per cent to 14 per cent.

Minister released
Nicholas Biwott, former Kenyan cabinet minister, who was arrested two weeks ago in connection with the murder of a former foreign minister, was released from police custody last night. Page 4

Cuts for the TA
The UK Territorial Army - volunteer part-time reservists - is to have its strength reduced by about 10,000 to 83,500. Tom King, defence secretary, sugared the pill by promising to give the TA a more prominent role. Page 10

Li Peng to India
Li Peng, Chinese prime minister, arrives in New Delhi today for a five day visit that is seen as important both by India and China in removing suspicions that have lasted since Asia's two largest states went to war in 1962.

Dispute at FT
Financial Times journalists today meet to discuss a ballot on industrial action following announcement that nine members of staff, long term sufferers from repetitive strain injury (RSI), would be retired early on health grounds.

Motorway accidents
Angry UK police chiefs blamed drivers for a series of motorway crashes in freezing fog and ice which left six dead and more than 30 seriously injured. Scores of vehicles were involved in multiple pile-ups on the M1, the M62 and the A1M in South Yorkshire, West Yorkshire and Humberside.

Cambridge win
Cambridge beat Oxford 17-11 in the University rugby match at Twickenham. Observer, Page 16

Redland launches bid for Steeley

REDLAND, UK-based buildings materials group, launched a takeover bid for Steeley which valued the company at £615m.

Steeley is one of Europe's biggest aggregate producers, and a substantial manufacturer of ready-mix concrete. It is also makes quality facing bricks and clay tiles in the UK. The offer consists of 85 Redland shares for every 100 of Steeley.

INCHCAPE, the international motor distribution and retailing services and marketing group, is to take over Tozer Kemsley & Millbourn, the motor distribution and retailing subsidiary of Brierley Investments in a deal worth up to £382.5m. See Lex

NIPPON Steel, world's largest steel producer, is to purchase up to 25 per cent of the Japanese subsidiary of Oracle Systems, a leading US software company, as part of its continued diversification into the computer industry.

AMERICAN Telephone & Telegraph signed a \$6.5m contract with Empresa Nacional de Telecomunicaciones, one of Chile's largest long-distance telecommunications service providers, for the first section of a fibre optic network that will eventually link the country's main urban centres.

GENERAL Motors, US motor corporation, has formed a joint venture to produce spark plugs in Hungary with Bakonyi Works for Metal and Electrical Equipment. The joint venture is the third to be established in Hungary by GM in recent months.

YADU, UK brewing-to-hotel group, saw full-year profits decline from £28.8m to £24.3m, but the results were still at the upper end of City of London expectations. The company said its drinks-related businesses performed well, but the hotels division had a "difficult year".

BEVINS Aerospace appointed George Simpson, chairman of its Rover car subsidiary, to a new post of deputy chief executive to strengthen BAE top management.

BARCLAYS BANK, largest of the four main UK clearing banks, launched a code of business banking to govern relations with its small business customers. All the large high street banks have now published guidelines for such customers following widespread accusations last summer that the banks had been over-charging some of their business customers.

UK CORE inflation continued to slow last month, according to official figures, which illustrate the weak state of demand and the pressure on manufacturers to reduce prices. See Lex

COMPASS Group, catering and hospitals company, reported an 8.5 per cent rise in pre-tax profits to £22m for the year to September 29, on sales down by £21.8m to £230.9m.

PINKERTON, US security group, said it had expanded its presence in the UK with the acquisition of ISS Security Systems for \$7.3m (£4.12m). This brings to 15 the number of companies Pinkerton has acquired this year.

COPPER's price fell to the lowest level in six months at one stage on the London Metal Exchange as the market became more convinced that the recent squeeze was over. Copper for immediate delivery closed at £1,208 a tonne, down £13.50 while copper for delivery in three months was down £11 to £1,225.

ALUMINIUM Company of America (Alcoa) and Austria Metall have decided to "suspend" plans to invest in two large smelters that were to have been built in Venezuela, according to Mr Roberto Pocaterra, Venezuela's minister of finance.

Major tells EC that UK business and Parliament would reject labour rules

Britain isolated in summit row on social policy

By Our Foreign and Political Staff in Maastricht

A SERIOUS CLASH between Britain and its EC partners over social policy was last night the only obstacle to success at the European Community summit in Maastricht.

Britain said it would not sign the treaty on political union if it contained an extension of labour market regulation on which all its partners insist.

Mr John Major, the UK prime minister, was holding talks with Dutch premier Ruud Lubbers, the summit's chairman, in an attempt to find some way out of the impasse.

One option being considered was for the UK to opt out of all new social policy provisions. "There seems to be no room for compromise," Mr Piet Denker, the Dutch EC affairs minister, said after Mr Major brushed aside the Dutch presidency's plan to water down social policy provisions to meet British concerns.

This would make such sensitive issues as worker consultation subject to unanimity, rather than majority vote, thereby keeping national vetoes. France said it would refuse to sign the treaty if there was any further dilution of the treaty's labour clauses.



But Mr Major told fellow leaders that if he met their wishes, "I would not get the support of the British parliament or business". His officials said he would rather accept an exemption clause for the UK than sign a treaty which would provoke widespread anger in the Conservative party. But such an opt-out - alongside the one already agreed for Britain on a single currency - would leave Mr Major open to accusations by the opposition Labour party that he had consigned the UK to the slow lane of a two-speed Europe.

The social policy row overshadowed a historic agreement giving the future European union a defence dimension as

Page 2
Social policy clash
Kohl's enthusiasm
Page 16
Germany's F-word
Page 18
Major: A man living with his party's past

well as a common foreign policy. The vehicle for this defence identity will be the nine-nation Western European Union, which will be extended to take in Greece and any other EC state which wants to join.

To balance Greek admission into WEU, Turkey, its traditional enemy, will be offered full participation in the organisation, although not formal membership.

EC leaders were last night moving through a mass of often contentious detail towards agreement on extending EC law-making competence, spreading the use of majority voting, and giving the directly-elected European Parliament a role.

Mr Andrei Kozyrev, the Russian foreign minister, who has been outspoken in his denunciation of the remnants of Soviet power, had on Monday summoned a meeting of ambassadors to tell them that they should no longer think of themselves as accredited to the Soviet Union. He said the question of to what state they were accredited would be settled shortly.

Yesterday, Mr Kozyrev said that the three-republic pact



Halfway stage: Jacques Delors (right), European Commission president, discusses progress with French president François Mitterrand before the second day of the summit

Gorbachev clings to shadow of power as union falters

By John Lloyd, in Moscow

MR Mikhail Gorbachev, the leader of a state which may no longer exist, yesterday clung to the shadow of power - even as his closest aide admitted that his fate hangs in the balance.

Mr Gorbachev's efforts to save the union seem increasingly doomed, in spite of a claim by Mr Andrei Grachev, his press secretary, that the president "today has no such thought" of resignation.

Meanwhile the US warned that conditions in the Soviet Union were "dangerously unstable".

Mr Robert Gates, the new CIA director, told the House Armed Services committee that a return to authoritarian government remained possible.

Mr Georgy Shakhnazarov, a long time advisor to President Gorbachev, was quoted by two Russian news agencies yesterday as telling a conference of young politicians that "you will not have long to wait for his [Gorbachev's] exit". Later Mr Shakhnazarov said he had been misquoted, and that he had said the decision on Mr Gorbachev's future depends on the fate of the union.

If the union is maintained, then there will be a place for the president. If the union is not maintained, the question decides itself," he said.

Leaders of the three Slav states who signed a pact creating a Commonwealth of Independent States to replace the

Soviet Union over the weekend and who account for more than 70 per cent of the Soviet Union, yesterday stepped up their efforts to ensure that the question is decided against Mr Gorbachev.

Mr Yeltsin, who will recommend the commonwealth to the Russian parliament tomorrow, yesterday saw Mr Yevgeny Shaposhnikov, the Soviet defence minister, in an attempt to ensure that the Red Army command does not swing against his new association.

After the meeting, Mr Gennady Burbulis, the first deputy prime minister of Russia, said that Marshal Shaposhnikov had "fully supported the formula" of the commonwealth

agreement. Mr Yeltsin is to meet area commanders today.

A meeting of officials was being held at the Defence Ministry last night. Mr Gorbachev was expected to address them.

Mr Andrei Kozyrev, the Russian foreign minister, who has been outspoken in his denunciation of the remnants of Soviet power, had on Monday summoned a meeting of ambassadors to tell them that they should no longer think of themselves as accredited to the Soviet Union. He said the question of to what state they were accredited would be settled shortly.

Yesterday, Mr Kozyrev said that the three-republic pact

was the only chance for the country "to avoid what is happening in Yugoslavia" - a fate which Mr Gorbachev and others have predicted for the Soviet Union if the commonwealth agreement is not replaced by a union treaty.

In Minsk, the Belorussian parliament voted against the union treaty - while in the Ukrainian capital of Kiev, Mr Leonid Kravchuk, the Ukrainian president, attacked Mr Gorbachev's efforts to hold the union together as a "totalitarian" state.

"We all know how we got to this point and who is guilty," said Mr Kravchuk, a former senior Communist official, referring to Mr Gorbachev.

Mr Gorbachev's call for a special meeting of the Soviet Congress of Peoples Deputies to discuss both the commonwealth agreement and the union treaty seemed certain to founder for lack of a quorum.

All three states participating in the commonwealth said they would not send their representatives. Mr Stanislav Shushkevich, the Belorussian leader, said the idea was "not serious" since so few deputies would turn up.

The Supreme Soviet will consider the commonwealth agreement tomorrow.

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Gates warns, Page 18

Confidential report shows £500m Maxwell loan losses

By Robert Peston

CREDITORS face losses of at least £500m on loans to the late Robert Maxwell's private companies, according to confidential documents obtained by the Financial Times.

A report by investigators from Coopers & Lybrand Deloitte, the accounting firm, discloses that bank loans to the Maxwell private companies are £700m in total, which is £70m higher than was previously disclosed.

The Coopers' report is the most authoritative assessment to date of the disastrous state of the private companies' finances. However, the outlook is almost certainly even worse for banks and other creditors than the dire prognosis made by Coopers.

Total losses faced by creditors to the private companies are likely to be well over £1bn. Bankers say there is also a risk that they will suffer a further £500m of losses on £1.5bn of loans to a Maxwell public company, Maxwell Communication Corporation.

Another surprising implication of the Coopers report is that Lloyds Bank is the UK clearer most at risk of making losses on loans to the Maxwell private companies, which are now in administration.

National Westminster has the biggest loans to the companies, totalling £155m, but appears to be well protected by collateral.

The report delivered to the banks on December 3 refers to Maxwell companies by the code name "Russel".

It states that only £268m of all bank loans to the private companies are fully secured. A further £272m of bank loans are not backed by any security. These will rank alongside other creditors in the scramble for the proceeds from the disposal of the private companies' assets.

At the time, Coopers believed that £229m had been transferred out of the Maxwell private companies' pension funds. The report said £244m was also owed by the private companies to MCC.

A further £38m was identified as missing from MCC in the form of shares in Berlitz, the language instruction company, which had secretly been transferred from MCC to Bishopsgate Investment Trust in March.

Coopers also identified £47m as missing from Mirror Group Newspapers. However, MGN has subsequently discovered that a further £50m has vanished from its accounts.

Coopers assessment that creditors of the private companies are owed £1.88bn is likely to be an underestimate of at least £50m. Teams of accountants from other auditing firms, currently looking at the Maxwell private company accounts, are expected to find further debts.

However, if the report is too optimistic on debts of the private companies, bankers believe it has also been excessively optimistic in the value of assets.

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MARKETS

STERLING	DOLLAR	STOCK INDICES
New York lunchtime: \$1.8125	New York lunchtime: DM1.5730	FT-SE 100: 2592.0 (-17.6)
London: \$1.8080 (1.8065)	DM1.5730	FT-A All-Share: 1150.47 (-8.14%)
DM2.8500 (2.8425)	\$1.526.50	FT-SE Eurotrack 100: 1034.94 (-4.52)
FRF 7400 (7.220)	DM1.5755 (1.574)	New York close: DJ Ind. Av. 2,882.70 (-8.95)
SPF 5226 (2.5125)	FFr5.3875 (5.38)	S&P Comp 377.56 (-0.70)
Y232.50 (232.00)	Y126.50	Tokyo close: Nikkei 22,459.17 (-210.27)
£ index 90.90 (90.7)	US LUNCHTIME RATES	
London: \$371.1 (371.6)	Fed Funds: 4 3/4%	
N SEA OIL (Argus)	3-mo Treasury Bill: 4.285%	
Brent 15-day Jan	Long Bond:	
\$18.25 (same)	102 1/2	
Chief price changes yesterday: Page 19	yield: 7.785%	

STOCK INDICES	LONDON MONEY
FT-SE 100: 2592.0 (-17.6)	3-month interbank: 10 1/2 (10 1/2)
FT-A All-Share: 1150.47 (-8.14%)	Little long gilt future: 95 3/4 (Dec 95 1/2)
FT-SE Eurotrack 100: 1034.94 (-4.52)	
New York close: DJ Ind. Av. 2,882.70 (-8.95)	
S&P Comp 377.56 (-0.70)	
Tokyo close: Nikkei 22,459.17 (-210.27)	

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INTERNATIONAL NEWS

Japan's business confidence declines sharply

By Stefan Wagstyl in Tokyo

BUSINESS confidence in Japan is declining sharply amid growing concern about the outlook for demand, capital investment and profits, according to a report published yesterday by the Bank of Japan.

In its latest short-term economic survey, the central bank said there had been "quite a big change" in sentiment since the previous survey in September. Business sentiment of both manufacturing and non-manufacturing companies remained positive but was forecast "to deteriorate further in the coming months".

The report, a widely-followed measure of economic conditions, prompted renewed calls from industry for a cut in interest rates.

Mr Gaiichi Hiraiwa, the chairman of Kaidanren, the employers' organisation, yesterday urged the government to press for a further cut in interest rates.

In a meeting with Mr Kiichi Miyazawa, the prime minister, Mr Hiraiwa said that if the economy deteriorated further

then stimulative measures would be necessary.

The central bank's report sparked a rally in bond prices. But, with its gloomy predictions about profits, the survey did nothing to reassure investors in the stock market, where the Nikkei average of leading shares fell 399 points to 21,963.

According to the Bank of Japan's survey, based on a poll of corporate managers, the index of confidence of large manufacturing companies fell 14 points to 13, compared with 42 at the beginning of 1991. For non-manufacturing companies, the decline was slightly less severe with the index slipping from 40 in the September report to 31.

Smaller companies also believe that a slow-down is on the way, with the index of confidence declining from 21 to 9 for small manufacturing businesses and from 27 to 18 for non-manufacturers.

These are quite large declines but the indices are still positive, said a central bank official.

Mitsubishi charged over art purchases

By Robert Thomson in Tokyo

MITSUBISHI Corporation, the giant trading house, was charged yesterday for dabbling illegally in the art market by purchasing two works of Auguste Renoir on behalf of a Buddhist group.

The Mitsubishi case has become a symbol of the punctured Japanese passion for purchasing high-priced western art. The passion had been stimulated by the proceeds of stock and property speculation in the late 1980s, when some Japanese investors considered French impressionists to be as certain a source of profit as an Osaka condominium.

Japanese police also charged two art dealerships, Art France and Tachibana, with violating

the Antique Dealings Law by selling the Renoirs. After the Bath and Young City Reading, to Mitsubishi, which did not hold the required art licence.

Mitsubishi admits violating the law and said the paintings were bought for ¥3.6bn (£15.5m) in March 1989 on behalf of Soka Gakkai, a Buddhist lay organisation.

A Mitsubishi manager said: "We deeply apologise for our behaviour. We committed the offence because we were unaware that the law required us to have a licence. We have made changes to our management system and the problem will not arise again."

Mitsubishi said yesterday that it now has no interest in dealing in works of art.

EC offer on farm subsidy cuts 'still not enough'

By William Dufforce in Geneva

FARM SUBSIDY cuts offered so far by the EC were insufficient, Mr Rufus Yerxa, deputy US trade representative, said here yesterday. Genuine efforts were being made by the EC and US to bridge their remaining differences; the US was prepared to "see the process moved into high gear" within days, but the EC will have to put more on the table, he added.

He was putting the US position after four weeks' talks in Brussels, The Hague and Washington between the US and EC had failed to break the farm reform deadlock which has jeopardised the Uruguay Round trade talks.

Talks continued in Brussels yesterday between Mr Richard Crowder, US farm under-secretary, and Mr Guy Legras, EC agriculture director-general.

Earlier, EC officials said fresh top-level political instructions would be needed to achieve a breakthrough and President Bush was expected to intervene.

Mr Yerxa said Mr Bush was "very involved", exploring every avenue to achieve breakthroughs. But the president was making it clear the US was not ready to accept a bad outcome, and needed to achieve large trade reforms, including agriculture. Any rumour the US was prepared to end the talks was inaccurate, Mr Yerxa added.

Mr Arthur Dunkel, GATT director-general, has urged resumption of the farm talks in Geneva this afternoon or tomorrow. These would take place "at the Crowder-Legras level" and Mr Jules Katz, deputy US trade representative, would be in Geneva, Mr Yerxa said. But

the EC would have to offer deeper reform subsidy cuts. All farm import barriers, without exception, had to be converted into tariffs. A clear definition of which domestic supports to farmers would be allowed was needed; otherwise room would exist for evasion.

Congress would address changes in US Section 22 legislation which maintains quotas on US imports of peanuts, sugar, dairy products and cotton only in the context of a satisfactory overall accord which included comprehensive tariffification. Brussels' "rebalancing" demand under which it would be allowed to keep on restricting non-grain feedstuff imports was out of the question.

In Brussels, Mr Ray MacSharry, EC farm commissioner, said the EC had cut

its demand to a level to affect only 10m tonnes of grain substitutes instead of the 60m tonnes originally sought.

Referring to a Brussels plan to boost competitiveness of the EC electronics industry by increasing public spending on R&D, Mr Yerxa said such an announcement was ironic when the US and EC were discussing enhanced farm subsidy disciplines.

Strong disagreement already prevailed in industrial subsidy talks in the Uruguay Round; the US would not condone such practices. A result in services was achievable, he added. The US needed a high level of liberalising pledges from other countries and an accord setting out rules. Other areas of the Round were "poised for final trade-offs".

Efta signs deals with E European states

By Frances Williams in Geneva

MINISTERS from the seven nations of the European Free Trade Association (Efta) yesterday signed trade co-operation accords with the three Baltic states, Bulgaria and Romania, paving the way for negotiations of free trade agreements between Efta and the five former Soviet bloc states.

Efta - whose members are Austria, Finland, Iceland, Liechtenstein, Norway, Sweden and Switzerland - expects to complete early next year free trade pacts with Poland, Hungary and Czechoslovakia which will provide for free circulation of industrial goods and a limited range of agricultural products. Negotiations will have taken only 18 months from the signing of trade accords in June 1990.

Free trade agreements with the Baltic states, Bulgaria and Romania will take longer to put in place, because their economic reforms are less advanced, Efta officials say.

For these countries, closer ties with Efta represent an important step towards eventual membership of the European Community as well as a much-needed immediate fillip to trade.

Once they are in operation, the free trade agreements should qualify Poland, Hungary and Czechoslovakia to join Efta, through which they would be able to apply for membership of the European Economic Area (EEA), the giant free trade zone agreed by the EC and Efta in October.

Participation in the EEA, which is due to take effect in 1993 if the European court gives the green light next week, requires countries to be members of either the EC or Efta.

Poland, Hungary and Czechoslovakia last month concluded separate trade agreements with the Community which envisage eventual EC membership some time after the year 2000. The EEA, which extends to Efta nations the Community's single market in goods, services, capital and labour, could prove to be a faster route for them.

Call for release of Aung San Suu Kyi on Nobel prize day
Burmese troops confront students

By Our Foreign Staff

BURMESE troops surrounded Rangoon University yesterday when students held a rally to call for the release of Aung San Suu Kyi, the Burmese opposition leader and 1991 Nobel peace prize winner who has been under house arrest since July 1989.

Mr Alexander Aris, the 18-year-old son of Aung San Suu Kyi, accepted the Nobel prize on her behalf. He said in his acceptance speech: "The Burmese people can today hold their heads a little higher in the knowledge that in this far distant land their suffering has been heard and heeded." The ceremony was

also attended by her husband Mr Michael Aris, a British academic, and their other son Kim, who is 14.

The student rally was the most significant protest against the country's authoritarian government since Aung San Suu Kyi was arrested. Armed Burmese troops surrounded the campus and later dispersed a crowd of about 2,000 people who had gathered outside the university.

Reuters news agency quoted the Japanese foreign ministry as saying that about 700 students had gathered on the campus.

The Japanese ministry said

some students outside the university hurled stones towards riot police but it was not clear what happened to them afterwards.

The Japanese embassy said university authorities closed the gates when the students started their protest, apparently to prevent others from entering the campus.

As security forces dispersed the crowd at about 2.30pm some 50 students outside the campus shouted "do aye, do aye", a slogan popular during the 1988 uprising for democracy meaning "our struggle". The diplomat said.

Biwott freed due to lack of evidence in murder case

By Julian Ozanne in Nairobi

MR Nicholas Biwott, the former Kenyan cabinet minister, who was arrested two weeks ago in connection with the murder of a former foreign minister, was released from police custody last night.

Another former government official was charged with the murder.

The release of Mr Biwott is likely to inflame political passions in Kenya. The pro-democracy opposition have alleged that the government would never charge Mr Biwott, once the second most powerful man in the country.

The opposition have suggested that he might implicate other high level govern-

ment officials in any testimony on corruption, the issue thought to be the motive behind the murder last year of Dr Robert Ouko, the then foreign minister.

Mr Philip Kilongo, the commissioner of police, said last night that he had to release Mr Biwott and Mr Hezekiah Oyugi, a former permanent secretary in the Office of the President, because he had not "as at this stage, found sufficient evidence to justify their arraignment in court".

Both men were named as prime suspects in the murder last month by a Scotland Yard detective giving evidence at an inquiry into Mr Ouko's death.

Right-wing writer Buchanan to run against Bush

By George Graham in Washington

MR Patrick Buchanan, the right-wing US political commentator, yesterday launched his bid to return to the White House where he has served as speech-writer to three presidents.

Mr Buchanan announced that he would challenge President George Bush for the Republican party's nomination in the New Hampshire primary next February.

"Why am I running? Because we Republicans can no longer say it is all the liberals' fault," Mr Buchanan said. "Ten weeks in New Hampshire, just me

against the president of the United States. Pat Buchanan representing the conservative cause against a president who has walked away from it."

The bulldog-jawed Mr Buchanan, who has never run for office before, has become perhaps the most visible spokesman for the right wing in the US with his newspaper column and regular appearances on television talk shows.

He acknowledges that it will be "almost impossible" to beat the incumbent president, although opinion polls show that even before declaring his

candidacy, he appeared likely to win more than 15 per cent of the Republican vote.

Mr Buchanan said his only hope of winning the nomination was to force Mr Bush out of the race.

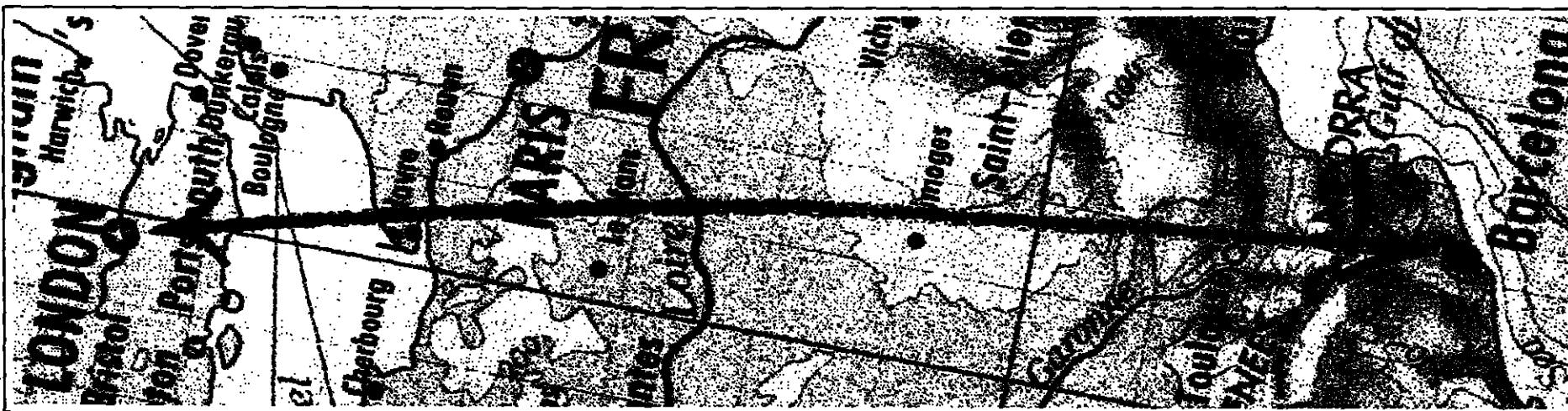
But his candidacy could weaken the president by deepening an ideological rift in the Republican party on economic policy, on the US's posture in world affairs, and on social issues such as abortion.

Mr Buchanan's attack on Mr Bush yesterday focused on the president's abandonment in 1990 of his pledge not to raise

taxes, and on his recent acceptance of a civil rights bill - two areas where the Republican right wing has accused him of selling out. He also called for a sharp cut in the US military presence overseas and for a "new nationalism" in trade negotiations.

The tax issue, in particular, could win him strong support in New Hampshire, which cultivates a fierce resistance to taxation.

Mr Buchanan tackles many of the same issues as Mr David Duke, who last week declared his candidacy for the Republi-



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Efta signs deals with E European states

By Frances Williams in Geneva

MINISTERS from the nations of the European Trade Association (EFTA) today signed trade agreements with the Baltic states, Bulgaria, Romania, paying the way negotiations of free trade agreements between the five former Soviet states.

EFTA - whose members are Austria, Finland, Iceland, Liechtenstein, Norway, Sweden and Switzerland - expects to complete early next year trade pacts with Poland, Czech and Slovakia which will provide for free circulation of industrial goods and a limited range of agricultural products. Negotiations will have taken place from the signing of the agreements in June 1990.

Free trade agreements with the Baltic states, Bulgaria, Romania will take longer to put in place because the advanced free trade agreements are more complex.

For the countries of the world which represent the important part of the EFTA's membership, the agreements will be a well needed boost to trade.

Over the years, the free trade agreements should qualify Poland, Czech and Slovakia, and the Baltic states, to be able to compete with the EFTA members in the EC market.

The EFTA countries are the only ones to take the lead in the European area, the green light north-northwest countries, members of the EFTA.

Hungary, Poland, Czech and Slovakia, and the Baltic states, are the only ones to take the lead in the European area, the green light north-northwest countries, members of the EFTA.

Can you spot the typical European?



ia twice
r Sundays

Meridiana



ekend FT
tuesday

The concept of a "typical European" - an abstract man-in-the-street sometimes used as a basis for corporate strategic planning - is rooted in a misunderstanding.

Even within the Common Market, Europeans aren't all alike.

Indeed, the closer you look at the New Europe, the more clearly its complexities stand out.

This is due not only to obvious historic, linguistic, cultural and economic causes. It also reflects a tendency towards greater structural differentiation.

This trend will no doubt intensify in

view of the desire on the part of some EFTA countries to join the EC and given the recent decision to create the European Economic Area (EEA).

And ultimately, the success of economic reform in Central and Eastern Europe will also have a substantial impact.

Among other things, the more liberal environment in the future could lead to a merger of national economic centers into larger, regional markets, without regard to internal political boundaries.

Markets for goods and services will change, and there will be an increase in

the international division of labor. And of course, competition will heat up.

Dynamic companies who wish to consolidate or expand their positions in the New Europe will be dealing not only with one of the most interesting of the world's regions, but also with one of its most complex marketplaces.

That is why Dresdner Bank gives such a high priority to helping customers succeed in the Europe of the future. This is an ongoing commitment that must be continually renewed, day by day.

In the final analysis, the expertise

and commitment of our employees are the keys to ensuring that our customers derive maximum benefit from Dresdner Bank's worldwide network, vast experience and ability to respond quickly and flexibly to rapidly changing situations.

After 1993, Europe will be a highly complex marketplace.

Although we do not underestimate the challenges posed by the New Europe, we face the future with optimism and confidence.

After all, we're based in the center of Europe. And that gives us a home team advantage.

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Business Travel. Has 28 pages of country surveys covering airports, car hire, hotels, visa and currency regulations, business hours and useful addresses. Also, a business vocabulary in four languages, world time differences, maps of the world's major business centres and climatic conditions in 78 international cities.

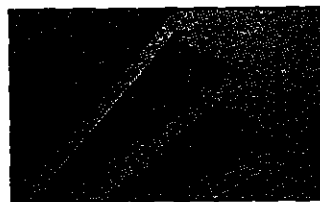
Diary Section. Runs from 28th November 1991 – 31st January 1992 and shows a week to view, international public holidays, number of days passed and left in the year together with tax and calendar week numbers. Plus four months of the 1992 calendar on each page.

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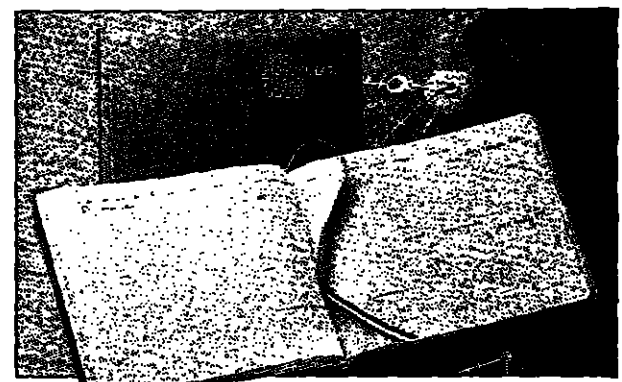
According to your taste and budget, there's a selection of cover bindings to choose from – rich black leather, burgundy *bonded leather or black leather-cloth.

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For those wanting the ultimate in quality and craftsmanship, there's the FT Chairman's Set. Comprising a matching desk and pocket diary, it is bound in rich brown leather with fine gold tooling on the cover and comes complete in its own presentation box.



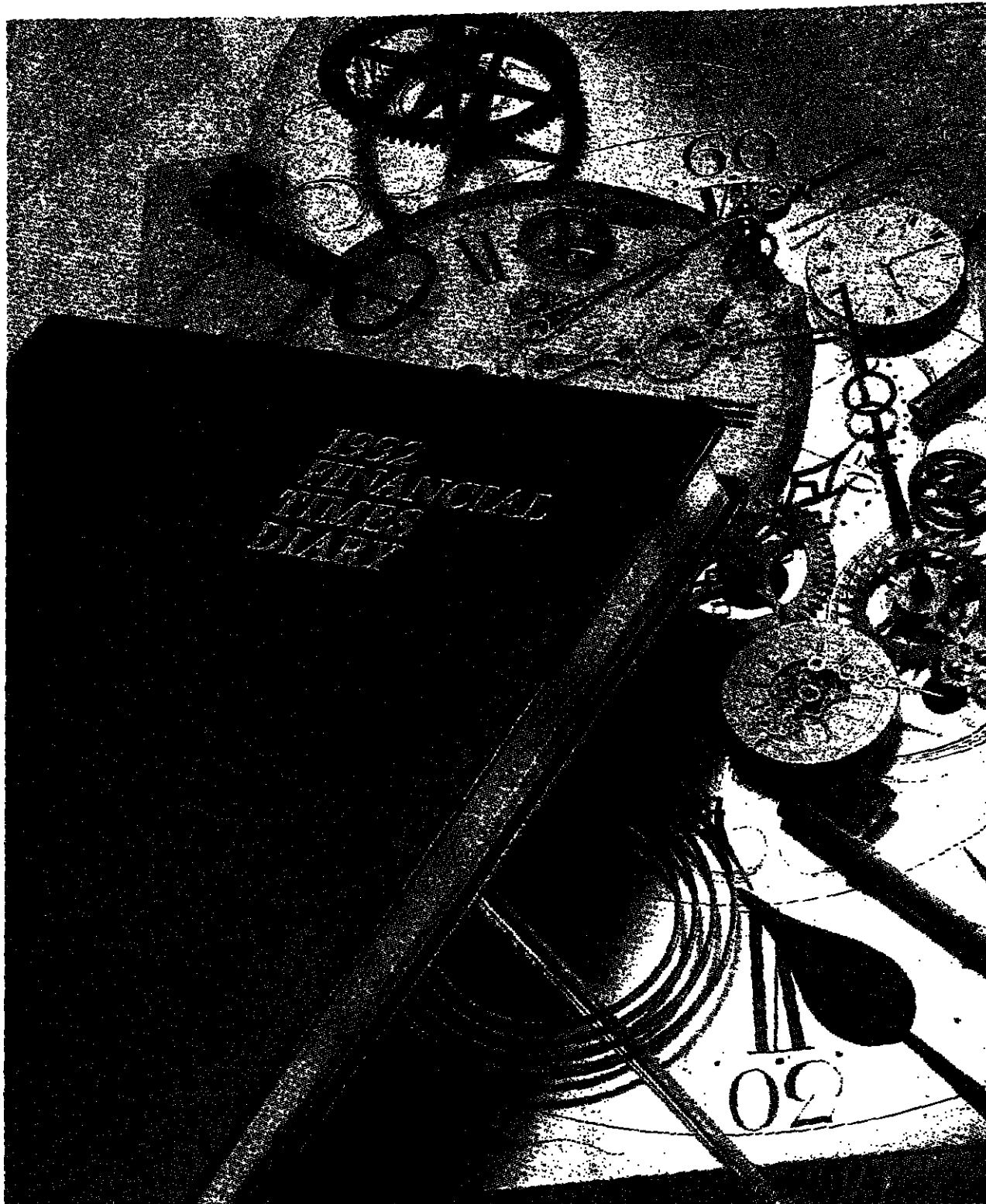
THE FT PINK DESK DIARY



Produced in response to the demand for a smaller, more portable FT diary, the FT Pink Desk Diary with its FT-pink pages is quite unique. Its distinctive size and shape make it equally at home on a desk or in a briefcase. Although compact, it contains a wealth of business information, and its innovative page a day layout allows ample space for each day's notes and business expenses. It is covered in black *bonded leather.

THE FT WALLET

The FT Wallet has a slimline, single-fold design that comes in either black or burgundy leather with matching silk lining. It contains a wallet section that holds bank notes and credit cards. Gift corners give the wallet greater durability. Available in two sizes to take either the FT Pocket Diary or the FT Pink Pocket Diary.



THE FT PINK POCKET DIARY

The FT Pink Pocket Diary with its unique week to view landscape format has the same information as the FT Pocket Diary and is hugely popular. It is covered in black *bonded leather.

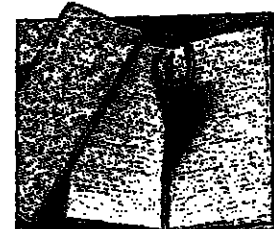


THE FT WALLET DIARY

The FT Wallet Diary features the FT Pocket Diary bound into a black leather wallet with gift corners. Its discreet good looks are further enhanced by a black moiré silk lining and a handy notepad. There's more than adequate space for receipts and bank notes of all denominations.



THE IMPROVED FT SLIMLINE POCKET DIARY



The FT Slimline Pocket Diary slips easily into your pocket. It has a fortnight to view format and is bound in black *bonded leather with FT-pink paper and matching ribbon. The new overseas and UK information guides, London Underground, city and west end maps, make it ideal for the executive on the move.

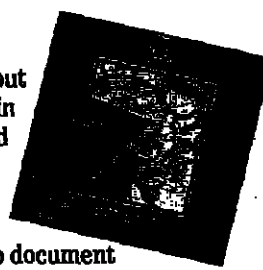
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Desk Diary, black leather	DL		70.32		64.20		61.20		68.50
Desk Diary, burgundy *bonded leather	DB		44.47		42.20		39.20		46.50
Desk Diary, black leathercloth	DC		25.67		25.50		23.00		29.40
FT Pink Desk Diary	DP		30.14		28.80		26.80		31.70
Pocket Diary, black leather	PL		13.81		11.95		11.80		12.25
Pocket Diary, burgundy *bonded leather	PB		12.75		11.05		10.90		11.35
Pocket Diary, black leathercloth	PC		11.52		10.05		9.90		10.35
FT Pink Pocket Diary	PP		13.34		11.80		11.50		12.25
Slimline Pocket Diary	SP		11.57		10.10		9.90		10.40
Wallet Diary	WD		21.91		19.10		18.80		19.60
Wallets: Black (to fit PL + PC)	WL		25.32		21.80		21.70		22.15
Burgundy (to fit PB)	WB		25.32		21.80		21.70		22.15
Black (to fit PP)	WP		27.91		24.05		23.90		24.40
PERSONAL ORGANISERS									
Personal Organiser, black leather	POL		48.00		43.10		41.90		44.90
Personal Organiser, burgundy leather	POB		48.00		43.10		41.90		44.90
PERSONALISATION									
Initials only (up to 4 characters)	I		2.47		2.10		2.10		2.10
Names (up to 20 characters)	ISN		4.41		3.75		3.75		3.75
TOTAL £									

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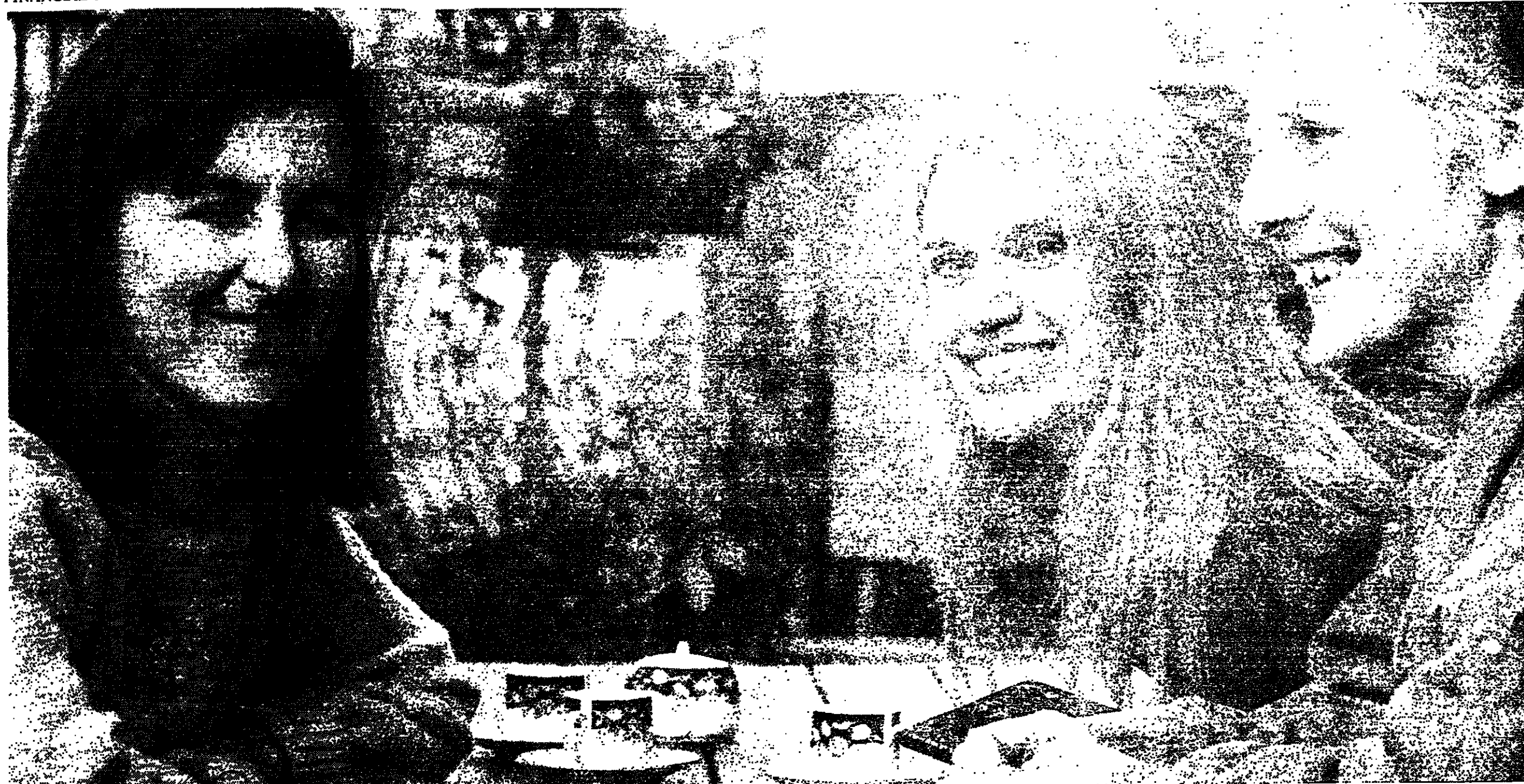
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مكتبات الأصيل



In Preston,
our prices left
Anne cold.
By Rome,
she'd really
warmed
to them.

When the Chairman declared that British Gas was among the best value in Europe, Anne demanded proof.

And where better to start than Rome? After all, it was the Romans who pioneered central heating.

After a little ad hoc searching Anne and Anneka found an Italian lady with a recent gas bill.

But how do you compare them? Obviously, Italian families use less gas than the British (blame the weather). And our Italian lady's flat didn't compare directly to Anne's house in Preston.

But it was possible to work out the cost of the gas on a unit by unit, therm by therm basis.

And with the aide of a calculator (and much broken Italian) Anne finally discovered that her Italian counterpart is actually paying at least 20% more for her gas. In fact the price of gas in Britain, she learnt, is among the very lowest to be found anywhere in Europe.

What a shock!

And, on a terrace overlooking Rome, Anne Rowland gave us her conclusion. "British Gas isn't expensive."

"Do you really, really mean that?" asked Anneka nervously.

"I'm convinced," said Anne.

When Anneka Rice dropped in on Anne Rowland in Preston, her questions were short, sharp and to the point.

"Why has British Gas increased its prices so much in the last eleven months? And why is gas so expensive anyway?"

There was no easy place to go for an answer. Straight to the top.

To the fourteenth floor of British Gas's head Office, in fact. For a face to face, heart to heart with our Chairman, Robert Evans.

He pointed out that Mrs Rowland's bill averaged out at under a pound a day. For her family's hot water, cooking and heating. Not bad value for money, he suggested.

He also showed her that, while gas prices have risen, they've risen so significantly less than inflation - so in real terms gas is getting cheaper every year. And it's a better buy than any other fuel that Anne could choose for her home.

When Anne stuck to another question - "Why do you spend so much on advertising?" - Mr Evans pointed out that British Gas spent about 2p per customer per week on TV advertising.

He also observed that much of British Gas' corporate advertising budget stimulates sales of appliances rather than fuel. And when people invest in more efficient boilers and cookers, their gas bills go down.

Mrs Rowland's reaction? "Perhaps I need a new boiler."

British Gas

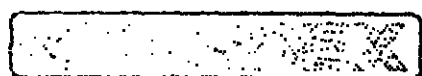


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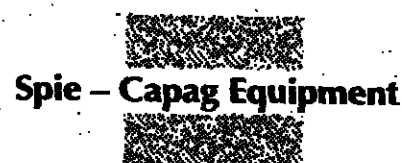


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UK NEWS

UK satellites to carry electronic research tests

By Daniel Green

BRITAIN'S next satellites to be sent into space will contain a set of electronic research experiments, a parliamentary space committee revealed yesterday.

Two satellites have been built by the Defence Research Agency, part of the Ministry of Defence and formerly Royal Aircraft Establishment.

They will carry out tests on solar cells, space computers, and electronics built to resist cosmic and solar radiation and electrical discharges.

The aim of the research is to improve the performance of geostationary satellites, which suffer the rigours of outer space for years on end. Geostationary satellites are usually for communications.

There were suggestions from the aerospace industry yesterday that experimental solar cells were made from gallium arsenide, a compound that replaces silicon in microchips.

Both new satellites should be launched on the same Ariane 4 rocket in mid-1993 from Kourou in French Guiana. The exact date is being negotiated with Arianespace, the multinational space transport company based in Paris.

Wholly British satellites are uncommon. Apart from the Defence Research Agency, only the University of Surrey and satellite television broadcasters have launched them.

Because the two UK satellites are small, 50 kilograms, compared with a payload on Ariane 4 of up to 4200 kilograms, the launch costs are low. Industry sources yesterday said that a 50 kilogram satellite would cost \$250,000 to launch. The cost of construction is about \$500,000.

Most UK equipment goes in satellites assembled by the European Space Agency. The ESA has an experiment on the UK satellites.

The experiments on the two UK satellites will examine the effects of the earth's natural radioactive belts on electronic components. They will test a method of reducing the electric charges that build up on a satellite and which can, over a period of years, damage its working parts.

Since a satellite cannot earth the charge in a way a body near the planet's surface can, the charge will be transferred to a separate body which will then be jettisoned.

Barclays to launch code for business

By David Barchard

BARCLAYS BANK, the largest of the "Big Four" clearing banks, yesterday launched a code of business banking to govern relations with its small business customers.

Its appearance means that all the large banks have now published their guidelines for small business customers. The moves follow widespread accusations last summer against the banks of over-charging their business customers and providing an inadequate service to them.

The bank claimed yesterday that the code met requirements demanded last summer by the chancellor of the exchequer and went beyond them in several respects.

Barclays promises its customers that overdraft, loan agreements, and tariffs will always be confirmed in writing and that the bank will give one month's written notice of any changes on interest margins.

One month's notice will be provided for any change in tariffs and by the middle of 1992, most customers will have been given a detailed breakdown of charges. This will be followed by an indication of likely overdraft charges. Barclays is spending £3m over a year-long period to adapt its computer systems.



Under Fire: The Territorial Army - made up of volunteer part-time reservists - is to have its strength reduced by about 10,000 to 63,500, Mr Tom King, defence secretary, announced yesterday, David White writes. But he sugared the pill by promising to give the TA a more prom-

inent role and to ensure that it is properly funded. The announcement had been expected. Although it means TA battalions face a series of amalgamations, the reduction is less severe than was at one stage feared by senior TA officers. Reorganisation measures in the RAF were

announced by Mr Archie Hamilton, armed forces minister. Two bases - the RAF Wattisham fighter base in Suffolk and RAF Mount Batten in Devon - will close. The famous Dam Buster Squadron, number 617, is being reassigned to an anti-ship role. Picture by Ashley Ashwood.

Fresh court move over ITV auction

By Robert Rice

THE uncertainty surrounding the validity of October's ITV licence auction increased yesterday when TVNI, the unsuccessful bidder for the Northern Ireland franchise applied for a judicial review of the Independent Television Commission's decision to renew Ulster Television's licence.

The TVNI announcement follows the Court of Appeal's decision last Thursday giving TSW Broadcasting - the go-ahead to challenge the ITC's decision not to renew its franchise for the south-west region.

The second legal challenge to an ITC ruling increases substantially the chances that the new ITV network will not be in place by the beginning of 1993, the date the new franchise winners are due to start broadcasting.

The ITC would not comment on TVNI's action but pointed out that Lord Donaldson had made it clear in granting TSW's application for judicial review that he viewed the TSW action as a test case and not an invitation to other franchise losers to jump on the bandwagon. Former bidders have until January 16, three months after the date of the original ITC decisions, to lodge an application for judicial review.

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For an information pack outlining the new Pension Fund Investment Service contact Nick Smith, Business Development Manager, Norwich Union Investment Management, PO Box 150, Sentinel House, 37 Surrey Street, Norwich NR1 3UZ. Or telephone 0603 682718.



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مكزامن النجف

Fresh court move over ITV auction

By Robert Rice

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So we like to think we are both large, and perfectly formed.

If you want to take a closer look at us, we'd be happy to send you a copy of our 1990 Report and Accounts. Just fax us your name and phone number on Paris (1) 47 44 73 66.

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MANAGEMENT

London Transport is making a great effort to improve its service at last, says Richard Tomkins

It's our fault, we admit it

London Underground is no slouch when it comes to finding reasons why its service is unsatisfactory. This time, however, it has come up with the mother of all excuses.

Chronic underfunding, depressed fare levels, the rising water table, persons under the trains - all the usual explanations have been pushed aside in favour of something never before imagined.

Apparently, it's all the management's fault.

In an audacious poster campaign currently permeating the system, London Underground admits its performance is poor and promises better things in the shape of a Company Plan.

Over the next three years, passengers are told, a radical programme of change will turn the Underground into a modern, well-run railway in which everything is focused on achieving customer satisfaction.

By now, baffled commuters are likely to be asking themselves at least two questions. Is this just a crafty way of defusing all criticisms of the railway

for the next three years? If not, why weren't these changes carried out before?

To take the first question: no, says Denis Tunnicliffe, the Underground's managing director, this is not a fudge.

And the reason the changes have had to wait till now is in the railway's recent history. Throughout the 1970s and early 1980s, passenger numbers on the Underground declined, and with them the motivation to manage the railway any better.

Then, just as passenger numbers started to soar, came the King's Cross fire disaster in 1987.

From that point onwards, says Tunnicliffe, safety became the overriding priority. This was crisis management: costs leaped as manpower and cash were poured into risk prevention.

Meanwhile services deteriorated because of the incessant alarm calls and the need to strip stations of potential fire hazards.

So strong was the emphasis on safety that the management only started to look at efficiency a year ago, says Tunnicliffe.

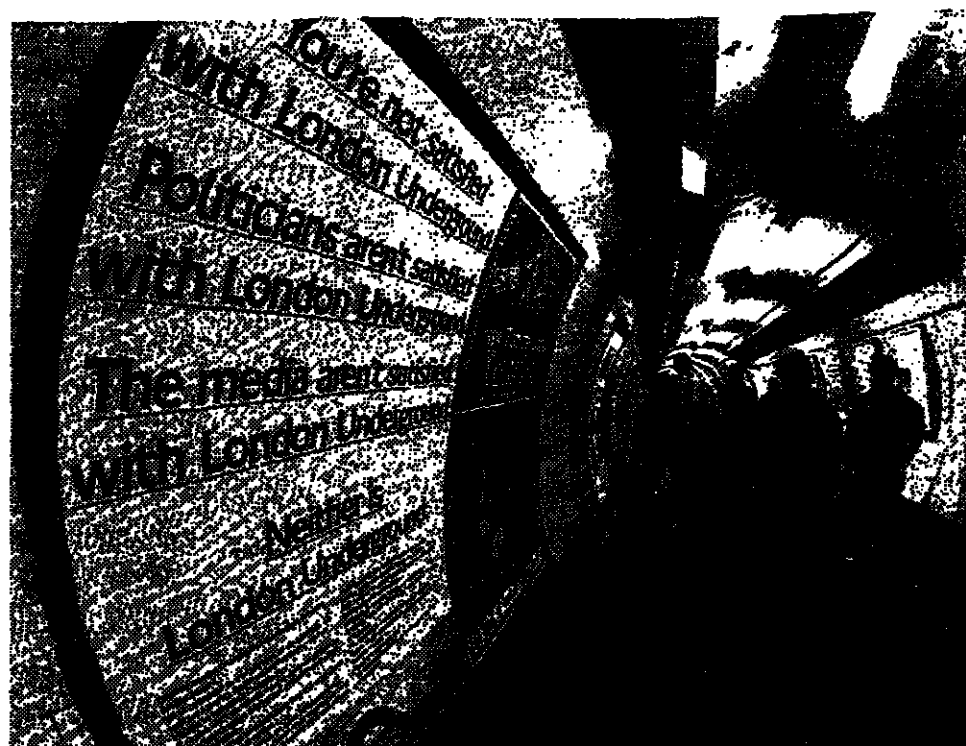
It set up 30-40 "value analysis" teams each comprising four to six managers and sent them out across the railway to investigate how it could do better.

"What we expected to find was a series of modules of underperformance where we could make savings," says Tunnicliffe.

"But we didn't find that. Instead we found a whole series of areas where we could do better - so many that, rather than pick them off one by one, we decided to bring them together into a Company Plan."

There are two main prongs to the plan. The first is an onslaught on labour costs. The 3,000 extra jobs added since King's Cross will be more than wiped out by a cut of 5,000, leaving the total at 17,000.

Safety will not be sacrificed in the process, says Tunnicliffe. Restrictive working practices are slowly being abolished while many services such as station and train cleaning are being contracted out. An example of the savings



potential is the archaic agreement under which drivers' shifts last 8 hours 1 minute. In practice, it is almost impossible for the Underground to create rosters which employ drivers for the whole of their shifts. The introduction of flexible rostering - accepted years ago by British Rail drivers - will enable the Underground to vary shift lengths, with a consequent reduction of 600 drivers' jobs.

Once redundancy costs have been met, efficiency savings are expected to lower the Underground's operating costs by £100m a year by 1995. The implication is that passengers will benefit through the freeing of resources for investment.

In practice, the danger is that the government will simply pocket the cash by reducing London Underground's subsidy. Even so, says Tunnicliffe, the second prong of the plan holds out the prospects of better services for passengers.

Better training is part of the plan. Station staff will be made interchangeable with one another to make their jobs

more varied and interesting. On the engineering side the emphasis will switch from cure to prevention. "We have got to mend the kit before it fails," says Tunnicliffe.

But the single most important improvement the Underground is planning is getting the train intervals right. As Tunnicliffe explains, it may not sound particularly serious if trains due to run at 2 min intervals instead: but the result is that 75 per cent of passengers experience 80 per

cent higher passenger loadings than they should do.

The solution, says Tunnicliffe, is discipline and training. Much of it is simply a matter of making sure the train begins its journey at the scheduled time, rather than at the convenience of a driver ambling slowly towards his cab. After that, it is down to the line controllers to put much more effort into preventing the bunching.

"We are going to get this right even if it means putting people on the platforms with clipboards to control the trains," says Tunnicliffe.

That will not stop the disruptions from equipment failures, fire alarms or security alerts. But Tunnicliffe says a change in management philosophy will make these incidents less frequent.

"Every time there is an incident we will assume it is the management's fault and scratch away at it until we find a way of stopping the same thing happening again."

If much of this sounds blindly simple and long overdue, Tunnicliffe agrees. But then, the Underground is not the only British business to have come late to an appreciation of the need for radical management change, he says. The newspaper industry took its time, too.

Tunnicliffe also slips in a reference to the fact that he only joined the railway as MD in 1988: in other words, don't blame him for what went before.

"My executive directors and I cannot stay if this plan does not work," he says. "We will have no clothes."

As the new system came on line productivity dropped - a standard occurrence with the introduction of new work practices, but one which doubters exploited to the full. After an initial dip, however, it began rising and Michael Richard, chief executive of the Social Security Benefits Agency, estimates that it is now up by a remarkable 20 per cent.

At its height, 2,000 people were working in teams to implement the programme. Although the new system has cost around £1.5m, it is scheduled to produce annual savings of £150m by 1995, as well as a more efficient service.

Everyone working on the scheme, says Burgess, went away feeling that they had experienced a once-in-a-career opportunity. "It is without peer in the commercial world and probably the defence world. There simply hasn't been the introduction of another system combining the size and complexity before."

A helping hand for women

European employers have come some way, it seems, since the days when they filled senior jobs via the Old Boys' network and then found, to their astonishment, that all their senior posts were filled by men.

One in every three companies in the European Community is now practising "affirmative action" and is actively searching for women candidates to fill top jobs, according to a survey covering over 500,000 European employees. "Affirmative action" is the US term for equality programmes that may include quotas for the employment of women. The concept of quotas has, until now, met with resistance in Europe; in some countries, for example the UK, it remains outlawed.

The apparent trend in Europe towards affirmative action is matched, finds the survey, by enthusiasm for other measures to improve the chances of women reaching management positions.

General management training specifically for female employees is being provided by 43 per cent of companies; "Mentoring" - individual guidance provided by senior managers to more junior female colleagues - is being practised by 30 per cent; "Career pathing", described as a system of career goals, is in operation in 23 per cent; "Multi-cultural postings" - experience in other countries to provide a broader perspective - is specifically aimed at women in 13 per cent of organisations.

"Cross-functional" career experience, with women targeted to carry out a range of jobs across the organisation, is available in 27 per cent. This last initiative is intended to combat the "glass ceiling" - a cousin of the better-known "glass ceiling" which presents women with an invisible barrier to achieving top positions.

Diane Summers

Europe's Glass Ceiling by Rebecca Roloff. Available from The Conference Board, Europe, Avenue Louise 207, B-1050 Brussels. Price 20 Ecu to non-members.

Benefits of a seven-year itch

Alan Pike on a lengthy struggle to get computers into social security offices

to Keith Burgess, managing partner of Andersen Consulting which helped the Department of Social Security devise the scheme.

The first problem was that not one of the civil servants who started on the scheme in January 1983, was still with it by the end. The effects of annual budgeting, frequent staff changes and shifting political priorities made it difficult for the civil service to remain focused on long-term goals over a period of years.

In technical terms the exercise involved linking more than 70 mainframe computers in six locations. In managerial terms it required the for-

mation of teams to carry the project forward. It also meant convincing managers and staff, in the light of the previous failed attempts, that success could be achieved.

Complex as the information technology was, Burgess saw the implementation primarily as a management exercise. "This was a business project with a high IT content."

An important element in maintaining the motivation of staff working on the scheme was the development of a big idea - the Whole Person approach to delivering benefits. This meant equipping the computer with a central address file of the entire population with a com-

plete picture of each individual's benefits. It involved abandoning the old system of handling claims beneficiary-by-beneficiary. A simple idea in many ways, it was none the less novel enough to maintain enthusiasm for the project.

"There were people who knew they faced personal career risks if they became associated with the new initiative and it failed," says Burgess. "There were people who said it would never happen and people who told us we were missing it up. And then, when we got there, there were people who told us there would have been cheaper and better ways of doing it."

Burgess says the Andersen team found the civil service very skilled at "running clerical factories where people do the same thing every day." But for the computerisation to work, this operational culture had to be replaced by a project culture based on meeting quality and timetable requirements.

The staff training scheme which preceded the arrival of terminals in local offices is believed to be the largest of its type ever undertaken in the UK. Nearly 34,000 employees underwent 10-day training programmes at the rate of 1,400 a fortnight in 30 area training centres. Most began the courses lacking even

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Additional information may be obtained by contacting Mr. Stuart Spence, Equal Opportunities Executive, at the above address, telephone extension 3039.

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INTERNATIONAL
ARTS
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TODAY'S EVENTS

■ AMSTERDAM

■ **BERLIN**
Statzoper unter den Linden 19.00
 Fabio Luisi conducts I vesprilliani,
 sung in German. Tomorrow: Der
 fliegende Holländer. Sat: Aida.
 Sun and Mon: Nutcracker (East
 Berlin 2004 762)
Komische Oper 19.00 Jorg-Peter
 Weigle conducts Harry Kupfer's
 production of Antigone oder die
 Stadt. new opera by Georg Katzer.
 Tomorrow: Cav and Pag (East
 Berlin 2292 555)
Deutsches Oper 19.30 L'elfe

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1200-1300 *Business Morning*
1300-1400 *Business Day*
2000-2030 *World Business Today* — a joint FT/CNN production with Grant Perry and Colin Chapman
2030-2050 *World Business Today*
0100-0120 *Moneyline*

Super Channel
0600-0620 *Business View*
0630-0700 *Business Insiders*
2130-2200 (Tues) *East Europe Report* — weekly in-depth analysis from FTTV
2130-2200 (Wed) *FT Business Weekly* — global business report with James Bellini
2130-2200 (Thurs) *Talking Heads - International Issues*

Sky News
1200 *International Business Report*
1130, 1730, 2130, 0430, 0530 (Thurs) *FT Business Weekly*

SATURDAY

CNN
0730-0800 *Moneyline*
0900-0930 *World Business This Week* — a joint FT/CNN production
1540-1610 *Moneyline*
1900-1930 *World Business This Week*

SUNDAY

Super Channel
1800-1930 *FT Business Weekly*

Sky News
1300, 1630, 2030, 0030, 0230 *FT Business Weekly*
1800-1830 *World Business This Week*

Wednesday December 11 1991

Fate of the Soviet army

NOTICE OF the demise of the Soviet Union appears to have been somewhat premature. But the announcement by the leaders of the three Slav republics on Sunday night that they had agreed to form a commonwealth open to other republics marks a significant development in the long death agony of the Soviet state. By ensuring the inclusion of the Ukraine as one of the three founding states, Mr Boris Yeltsin, the Russian president, appears to have succeeded where Soviet President Mikhail Gorbachev was about to fail.

The overwhelming popular vote for Ukrainian independence last week killed any remaining hope for Mr Gorbachev's vision of a new union. Rather than see the Ukraine, with its 52m people and long historical ties, leave the Union completely, Mr Yeltsin appears to have made the necessary concessions to keep it within a smaller, more homogeneous grouping. He then humiliated Mr Gorbachev by presenting it as a fait accompli.

The new commonwealth is an attempt to maintain some form of economic and political community based on a loose union between the three Slav states, which between them amount for 70 per cent of the population and the bulk of the industrial, agricultural and raw material resources. These always were the basis of the old Russian empire. It remains to be seen whether such a union, headquartered in Minsk, will be attractive to the non-Slav peoples who were integrated into the multi-ethnic Soviet empire based in Moscow.

The pique displayed by Mr Nursultan Nazarbayev, the president of Kazakhstan, at not being invited to take part in discussions which led to the announcement of the commonwealth, and his subsequent support for Mr Gorbachev's opposition to it, indicates the difficulties ahead. Some 27m Russians live outside the boundaries of Russia itself, many of them in Kazakhstan, which has a nearly 40 per cent Russian population.

Kazakhstan is also the only non-Slav republic to have strategic nuclear arms on its soil,

another good reason for Mr Yeltsin and the other co-signatories to ensure that Mr Nazarbayev comes on board. For what is desperately needed after years of uncertainty about the Soviet future is the maintenance of firm political control over the armed forces, in general, and nuclear forces, in particular.

The maintenance of effective political control would probably be impossible if co-operation among the major republics were to break down completely. Such co-operation is also essential if the economy is to provide the resources with which the army is to be paid. The inclusion of the Ukraine in the commonwealth is important on both accounts. A high proportion of the Soviet officer class traditionally has a Ukrainian background, while many parts of Russia especially would face starvation if a totally independent Ukraine exported its grain elsewhere.

At present, however, Mr Gorbachev remains the constitutional commander in chief of the Soviet armed forces, titular leader of the most powerful institution in the land. Many senior officers, together with managers of the military factories, face an uncertain future. Such is the speed of economic decline and the size of the Soviet budget deficit, however, that even their pay is uncertain. Nothing could be more dangerous than a disgruntled army under no clear political control and available to the highest bidder. This is an army with nuclear weapons in its possession.

Mr Gorbachev has earned his role in history as the man who presided over the process which ultimately destroyed an empire which brought its people a false stability at the price of economic and political stagnation. His last act as commander in chief of the Soviet forces must be to ensure an orderly transfer of these powers to the republics that alone possess the authority to act. It would be a tragic mistake for him to attempt to remain in power by calling on those with a vested personal interest in the preservation of the old centre to defend it by arms. That way lies civil war.

Protecting pensioners

THERE ARE several possible responses to the looting of more than £400m from pension funds within the Maxwell empire. The first came from the pensions industry last week, with the suggestion that a legal framework could have stopped a determined marauder like Mr Robert Maxwell. But this will be dismissed by pension scheme members as simply a way in which lawyers, auditors, investment managers, actuaries and pension scheme managers will seek to shed the blame for failing to protect pensioners.

The second possible approach is to seek ways of safeguarding funds better within the present framework of trust law. This is already being done under the Social Security Act 1991, with the imminent introduction of new regulations which will limit self-investment that is the use of pension fund money to give financial support to the sponsoring company.

However, this would only provide marginal protection against Maxwell-type misappropriation. It would be necessary to go further, and require that trustees be drawn from a variety of interest groups within (and possibly outside) the company and the scheme membership, to limit the power of company executives, and to ensure that assets be held by separate custodians.

Even this would leave the ultimate ownership of the assets obscure. The pension fund of a UK company is in a strange legal position, being not the property of scheme members but a collection of assets accumulated to back up a pensions promise given by the employer. If the fund were not there, or were in deficit, pensioners would be exposed to a serious credit risk. On the other hand, if scheme members owned the fund they, and not the company, would benefit from unexpectedly high investment returns. The fact that the company can indirectly access surpluses through contribution "holidays" and, in the case of a group, by merging schemes in deficits into those with sur-

pluses, gives them an interest in the performance of the fund. A third, and preferable, solution would be to set up a new occupational pensions law, which would further limit the discretion of companies in the management of schemes. In addition, the independent administration of the fund could be guaranteed by external appointed professionals as well as scheme members and their representatives.

Proposals for new legislation have been considered for some years, but have met comparatively little support from companies. Too onerous a new framework might cause many companies to terminate their schemes. It has been suggested, and cast their employees off into personal plans, or none. If companies cannot design their schemes so as to pursue certain ends, for instance the rewarding of long-term stayers (especially those, like the top managers themselves, who progress to the top of the salary scale) and the penalisation of "early leavers", they may no longer consider pension schemes worth the time and money.

In the end the government passed up the chance to introduce a new Occupational Pensions Act, but the worrying lack of security now exposed makes that decision less acceptable. Historically there had been few cases of misuses of funds, but it now looks plausible to have relied upon good fortune. As the corporate squeeze presses more tightly the danger is rising.

The Maxwell case highlights the failure of various professional bodies to perceive the risks. It was plainly imprudent for one man to have so much power, including ownership of the investment management company that administered most of the funds. This inability to recognise danger is a feature that has characterised other recent financial scandals outside pensions.

Companies have been able up to now to maintain pension funds in a kind of legal limbo between corporate control and true separation. The lack of security revealed by the Maxwell scandal has exposed this compromise as unacceptable.

While Chancellor Helmut Kohl has been slugging it out in Maastricht to achieve his vision of a united, federal Europe, he must have been feeling a chill draught on the back of his neck.

His finance minister, Mr Theo Waigel, had to scuttle back to Bonn a day early to deal with a simmering rebellion back home. And the problem stems from the very system which the German chancellor is so keen to see extended to the whole European Community - from federalism.

Suddenly the 16 German federal states are up in arms to stop what they see as a steady erosion of their powers by the central government in Bonn. They accuse Mr Kohl of draining their budgets of cash to stoke his own coffers, and plotting to pass their powers to the EC in Brussels without their approval. They hint darkly of plans in Bonn to redraw their historical boundaries.

The growing strains within the German federal system, seen as the very guarantor of German democratic stability since the end of the second world war, have undoubtedly been increased by the financial strain of paying for German unification - and subsidising five effectively bankrupt new states to join the system.

"The financial relations between the union and the states are out of control because of the advent of the new states in the east," according to a leading state official in Bonn. "There has to be an overhaul of the whole system."

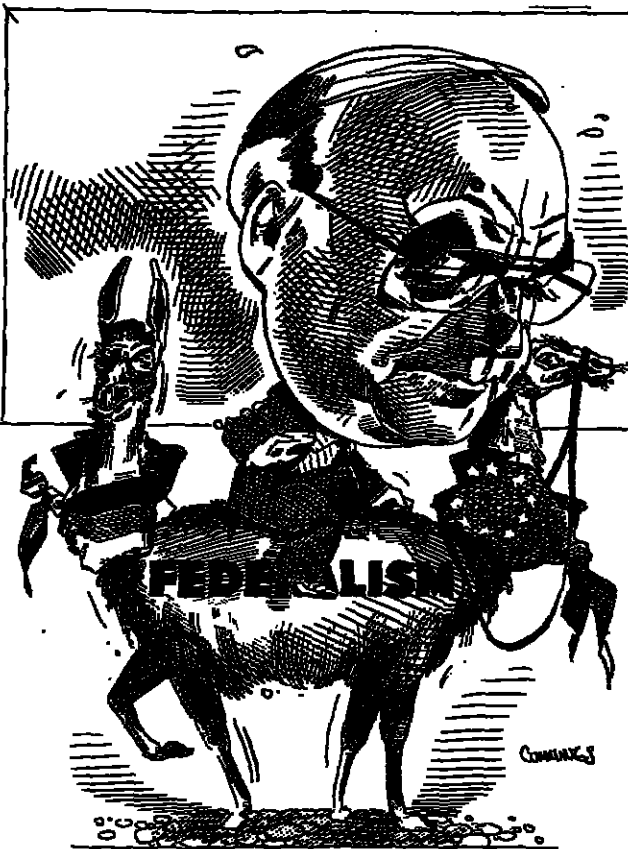
What makes it all the more embarrassing for Chancellor Kohl and his coalition government is that for the first time in a decade, the states are in a position to make life a misery. For since April, when they won control of the Rhineland Palatinate (Mr Kohl's own home state), the opposition Social Democrats (SPD) have had a majority in the Bundestag, the upper house of the German parliament. That means that on all the most important items of legislation, they can insist on having their say - or even cause the laws to fail.

Matters came to a head this week as a result of a rebellion by the states against the government's whole package of tax reforms for the coming years, intended to finance an already overstretched budget. The key element is a 1 per cent increase in value added tax from 1993, which should bring in a sorely needed DM12.3bn in a full year. Another vital part is a bundle of tax cuts for business, to meet the fears of the private sector that it will be unfairly burdened in the single European market after 1992. It is intended to reduce business property tax, and scrap the tax on working capital altogether.

On Monday, just as European leaders were getting down to thrashing out the details of European economic and political union, a conciliation committee was gathering in the German capital to renegotiate the tax plans. Sixteen members from each of the chambers of the German parliament - the Bundestag, where the ruling coalition has a clear majority, and the SPD-controlled Bundsrat - sat for two days to sort out the stalemate. Yesterday afternoon, Mr Waigel reported

Quentin Peel on strains in Chancellor Kohl's vision of federalism

Germany's F-word



that they seemed to be heading for outright failure. The SPD had refused to agree to any VAT increase, and he had refused to accept any alternative.

The assault on the states on the government's taxation plans is only the latest in a series of rejections. Last month, the Bundestag agreed unanimously (uniting conservatives and social democrats) that it would refuse to approve the treaties from Maastricht unless they enshrined the principles of federalism. As far as they were concerned, that meant writing into the treaty on political union the peculiarly German concept of "subsidiarity" - that every job should be carried out by the lowest level of government capable of doing it effectively. Their idea is to stop Mr Kohl and his government from negotiating away any of their precious powers - such as education, culture, the media and health, all of which belong to the states - to the German system - to Brussels and Strasbourg.

Ten days ago, the Länder took up their cudgels again, and rejected by a two-thirds majority the government's proposed law to streamline the mighty Bundesbank by reducing their representation on the board of governors. The number of governors from the states is supposed to come down from 11 (the number of

old federal states before unification) to just nine. This was only a first opinion, but it may be enough to sink the law for good, for the Bundestag must now obtain a two-thirds majority to override it.

It all looks like giving the apparently unflappable German chancellor a severe headache when he gets back home. The question is whether the whole process is an example of the German federal system working well, leading to negotiated compromises, or whether the system is being undermined by creeping centralisation as well as the sudden pressure on the public purse.

What is happening today is that a series of political pressures are coinciding at the heart of the German body politic, compounded by the acute financial (and psychological) strain caused by the unification process.

In the first place, there is the straightforward political battle between the ruling conservative coalition, led by the Christian Democrats (CDU), and the opposition SPD. Mr Kohl's victory in last year's unification elections has shut the SPD out of power until 1994 at the earliest. But two key state elections are due in the spring - in the CDU stronghold of Baden-Württemberg and in the SPD stronghold of Schleswig-Holstein - and both are in the balance.

On top of that comes the gathering resentment at Bonn's perceived usurpation of the federal powers of the states. That was certainly an issue in the vote of the Bundestag on the Maastricht treaty. It was also a factor in the resounding vote over Maastricht. And it is an important element confounding this week's negotiations on the tax package.

"The Bundestag sees an encroachment by the central government on the federal nature of the Bundesbank," says Mr Edgar Meister, finance minister of the Rhineland. "It should not be seen as party politics. It is a question of the states against the union. I think the union is trying to change the limits of competence of the states unilaterally."

Mr Oskar Lafontaine, prime minister of the Saarland, and the unsuccessful SPD candidate for chancellor at the last election, cites steady transfers of tax revenues from the states to the central government over the past decade of Kohl coalition rule. Since 1982, the total public sector budget has declined by DM58.4bn, but that had a very confounding effect on the states and the centre. The combined state budgets declined by more than DM45bn, according to figures calculated by the North Rhine-Westphalia finance ministry in Düsseldorf. Below them, the combined community council budgets declined by DM54.6bn. And simultaneously the central budget increased by almost DM46.5bn.

"It is a steady drain," Mr Lafontaine said last week. "This tax policy is anti-federal."

Behind it is an extraordinary weakness in the federal nature of the German constitution. The states themselves have significant spending powers, but no revenue-raising powers of taxation. Instead they have to negotiate every year for the share of cash that can get from the central budget. Although they have an automatic right to a share of central taxes - such as 35 per cent of VAT, for example - only the union has the right to levy them.

The communities have a tax right (to levy things like dog licences and a community tax) but the states have none. It is just the sort of structural mistake, Mr Lafontaine says, in that he is backed by such heavyweight authorities as Mr Hans Eichel, the state secretary in the finance ministry. But that is a question of changing the constitution which is under debate, unlikely to be resolved before 1994 at the earliest.

In the meantime the states have to fight for their share of the cake, and thanks to unification, a suddenly oversubscribed cake to boot. Hence the tax battle this week.

"If we do not sort it out by the end of the week, I think it will go till next year," Mr Lafontaine believes.

The headache for the finance minister and Mr Kohl is that if they do agree on a compromise, it will almost certainly cost more money. If they do not, then the tax reform package will have to be abandoned.

It must all give Mr Kohl, rooting for federalism in Europe, at least pause for thought. His words may come back to haunt him as a hostile majority in the Bundestag might be holding his coalition to ransom.

PERSONAL VIEW

Poles should be kept apart

By David Prosser



The word "polarisation" may sound like it has been plucked from the physics book in relation to the UK financial services industry, though, it has meant creating in recent years a clear distinction between those who sell the products and services of one company and those who scrutinise the whole market to identify what is suitable for their customer.

However, in its review of the regulatory regime for the industry, the Securities and Investments Board (SIB) has suggested a "half-way house" between tied agents and independent financial advisers. This would blur the distinction between the two groups and have serious implications for the way the industry operates.

The distinction created by the Financial Services Act 1986 between these different types of advisers should be maintained; the real challenge facing the industry is to make the existing regulations work better.

Polarisation has raised standards among sales staff and given consumers extra protection by making companies responsible for the actions of their representatives. Raising standards has not, however, been without considerable financial cost to the life companies and to independent financial advisers (IFAs).

Restricting company representatives to selling the products of only one company does reduce customer choice, and it may therefore seem odd that it should be promoted by a regulatory body (the SIB). Indeed it is just the sort of restrictive practice which would be frowned on in other industries. While the insurance industry was creating ties, the brewing industry was being instructed to undo ties. Clearly financial services are different.

The advice which accompanies a product sale is often a vital component of the total financial cost to the consumer. In an ideal world the adviser would know the customer as well as does a good family doctor; investments would be fitted into a lifetime plan developed and maintained jointly with the adviser.

It is through competition that customers obtain best value and while customers can easily recognise service, few are in a position to evaluate a particular financial services product offered to them. A regime of a small number of companies selling their products to the public only through company representatives would not be in the long-term best interests of the customers. Neither is it in the interests of the companies themselves, because there would be insuffi-

cient pressure to provide excellent products.

Competition between companies in the UK has led to their being pre-eminent in Europe when it comes to product choice and product innovation. Competition has been, and should continue to be, stimulated by the independent financial advisers.

The benefits of direct support from the companies enjoyed by company representatives require some counter-balance. Polarisation - has helped to provide this counter-balance by ensuring that only IFAs can present themselves as being able to provide choice between companies. It is for this reason that polarisation, with all its faults, has gained wide support in the industry.

Two changes to polarisation have been put forward by the SIB. The first change entails restricting polarisation to life and pensions products while allowing company representatives to recommend unit trusts and personal equity plans from a range of companies. In my view this would make the job of supervising the company representatives more difficult and expensive. More significantly, it would undermine the position of the IFA by confusing the consumer. Diluting the distinction between IFAs and company representatives and making it less clear cut would not be a step forward.

The second suggestion is the introduction of "badging". This would allow an arrangement between companies whereby the representatives of one company could also sell a particular product from another company as if it were its own. This labyrinthine structure would allow companies which had gaps in their own product range to fill them so that their own company representative would be able to offer a full range to the public.

If it were possible to do this without the consumer being aware that the products came from another provider, it might appear to avoid confusion without weakening the IFA. However, it is difficult to see how this could be achieved while at the same time providing proper information on the status and track record of the true manufacturer of the product. This product information would have to be made clear to customers; again we would have company representatives offering a choice between the products of more than one provider, to the detriment of the IFA.

For these reasons the pursuit of purity in polarisation should continue, with no half-way house or weakening of the principle. Exceptions may "prove the rule" in some disciplines, but regulators in financial services should be careful to avoid them.

The author is chief executive, Legal & General.

Dark blues go for gold

Cambridge may have won yesterday's 110th Varsity rugby match. But in the increasingly competitive game of fund-raising, it seems the dark blues "big bang" approach is winning hands down.

Henry Drucker, whose campaign for Oxford has collected £198m versus Cambridge's apparent £100m, sounds more like a businessman than a political scientist, which is what he is by training. He talks of financial targets and boasts of his enviable return on capital - £1 spent for every £10 raised.

He has over 40 staff in Oxford, 14 in New York, and smaller offices in Tokyo and Toronto. The frequent overseas visits of Sir Richard Southwood, Oxford's vice-chancellor, are one of Drucker's pet marketing tools. Oxford's approach might offend some. But the money which has founded and buttressed such historic piles as Balliol has not always come from spotless hands. Drucker does not see anything wrong with hitching company names to professors in return for some loot, although he says shady would-be contributors have been turned away.

Bill Squire, who runs The Cambridge Foundation, has fewer than half Drucker's number of fund-raisers and only a token presence overseas. Nevertheless he argues that, long-term, his softly-softly approach will be just as effective as Drucker's. Maybe so, but he can't improve the chances by having his foundation's phone number listed in the directory.

Nott out

Let's hope former defence secretary Sir John Nott can do a better job defending Stam from the South Africans than he did the Falkland Isles from

OBSERVER

the Argentines. At least his sudden appearance in the Etam chairman's seat - he replaces Alan Howard who has been taken ill - has an element of surprise about it. It is not every day that a former chairman of Lazard Brothers dons the crown of a £140m High Street fashion retailer. Lazard defended Etam at the time of Oceana's bid and since the latter still owns a third of the equity, Etam obviously wants to have a fit soldier in charge in case of a renewed assault.

Nevertheless, it is a mildly puzzling move for a merchant banker in retirement having bowed out of politics at a relatively tender age, Sir John headed Lazard's during that bank's renaissance and then retired again from the City.

He is still only 58, and given his contacts, he would seem the sort of figure who should be able to command a big job like the chairmanship of British Aerospace, if he wanted it. The chairmanship of Etam is not one of those jobs.

Galling

Maastricht ought to have been a high-point in the political career of Belgium's Wilfried Martens, the EC's longest-serving prime minister. Instead he has had to negotiate in a weakened role as caretaker premier of a country in post-election turmoil.

King Baudouin hardly made things easier for him by choosing the first day of the summit to set a young opposition politician to form the next Belgian government. Guy Verhofstadt, Thatcherite leader of the conservative Flemish liberal party, will not necessarily become prime minister even if he succeeds in cobbling together a coalition. But the king's selection of "formateur" must still be galling for Martens.



"I've just remembered - there aren't any statues of Gorbachev to pull down"

Not only is 38-year-old Verhofstadt 16 years his junior, but the former budget minister also scored more preference votes than Martens in the 1987 election when they both stood in the Ghent constituency.

Fear of Verhofstadt, say the cruder political analysts, was the main reason why Martens, a Flemish Christian Democrat, decided to switch his candidature to Brussels for the latest election, in which all Belgium's traditional parties except Verhofstadt's suffered jarring losses.

Drop-out

Sad to see Paul Judge's Management Week bite the dust. After an erratic start six months ago, it was beginning to get into its stride.

Its recent analyses of shooting stars like Sock Shop's Sophie Mirman - who was advised to ditch her husband if she wants to succeed - and the business diary of 13-year-old James Harries were well worth reading. Writing

about management doesn't have to be left to business school academics.

Judge, who invested £700,000 in the venture, blames the recession and the move from a monthly to weekly format which cut circulation from 30,000 to 10,000. If business magazine failed because it was too elitist, Judge's venture was too down-market. Despite columnists like Sir John Harvey-Jones, Tom Peters and Peter Jay, Management Week never achieved the credibility to attract the right sort of advertisers.

The 42-year-old entrepreneur, who made £45m from selling his business to Hillsdown, is still convinced that there is a market for a UK equivalent of a magazine like Fortune. However, the record to date suggests otherwise.

Company man

When is a non-executive director not a non-executive director? When a member of the BTR board, it seems.

Gordon Yardley, who no longer devotes himself full-time to BTR's affairs, has joined the board of tiny AAF Investment Corporation as a non-executive director. The original announcement of same, however, described him also as a non-executive director of BTR - which got up some highly placed noses. Down came an order to amend the text to dub him just a director of BTR.

In BTR's eyes the title of non-executive director is reserved for real outsiders who have never worked for the company. Judging by such criteria, Yardley, who has come for it to put a few outsiders on its own board.

Small fry

A six year-old brings home a note from school. "Your child has been selected for cooking. Please send 50p towards the cost..."

مكاتب التوظيف

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Doubts cast on Yeltsin's proposed economic reforms

Soviet conditions 'dangerously unstable', CIA director warns

By Lionel Barber, US Editor, in Washington

THE US warned yesterday that conditions in the Soviet Union were "dangerously unstable" and predicted the worst civil disorder this winter in more than 70 years.

Mr Robert Gates, the new Central Intelligence Agency director, said economic and social problems could overwhelm the fledgling democratic Soviet republics.

Speaking to the House Armed Services committee, he said that a return to authoritarian government remained possible.

Mr Gates' warning came amid a continuing power struggle in Moscow between Mr Boris Yeltsin and Soviet President Mikhail Gorbachev who has objected strongly to the Russian president's weekend agreement to form a commonwealth with Ukraine and Belorussia.

In his congressional testimony, Mr Gates cast doubt on whether Mr Yeltsin would be able to carry out proposed economic reforms next month.

Market reforms would be accompanied by inflation and unemployment which could generate a social explosion, he said.

"The possibility cannot be ruled out that such circumstances could produce a return to authoritarian government... whether led by reformers desperate to feed the people and stave off an explosion or by nationalists driven by a xenophobic, atavistic vision of Russia," Mr Gates said.



Hard lines: the lifting of price controls will do little to cheer queues in Moscow shops

Since he took over as CIA director, Mr Gates has ordered at least 10 different studies into the disintegration of what he described on several occasions yesterday as "the former Soviet Union".

The CIA is focusing special attention on the 27,000-plus nuclear weapons which are stationed in Russia, Belorussia,

Ukraine and Kazakhstan, as well as the risks of possible export of Soviet equipment to raise hard currency.

But another factor looms large is the lack of political control over the Soviet armed forces.

US concern rose this week after Mr Gorbachev, who remains in charge of the Red

Army, denounced the weekend declaration by the three Slav republic leaders that the old Soviet Union stood dissolved. The fear is that divided political control could inspire a backlash from the armed forces which want clear operating orders and are already facing severe economic hardship this winter.

Customers to receive new code on banking practices

By David Barchard

A NEW CODE to guarantee minimum standards of banking practice and protect personal customers' rights is to be unveiled tomorrow after nearly two years of negotiations between the banks, building societies, and consumer groups.

The voluntary code will tell customers what they can expect from their banks and help them to understand how their accounts operate. It is expected to come into force on March 16, and all bank customers will be issued with a copy of it when they open an account.

After months of drawn-out talks with consumer groups, the banks have made what they see as substantial concessions, but the code is still likely to incur some criticism from the consumer lobby.

Consumers' organisations attacked the first draft of the code a year ago, saying it merely formalised the existing high-handed practices of the banks and did little to improve the quality of services offered to customers.

One important concession in the final version of the code is that the banks undertake not to pass on customer information to other subsidiaries within the same group unless they receive the express consent of the person concerned. Customers will be reminded at regular intervals of their right to stop marketing information being passed on.

In disputes over payment card transactions, the burden of proof will now rest on the bank and not on the customer in cases where a card has been intercepted on its way to the customer and misused.

The banks will also comply with customer requests not to issue personal identification numbers with cheque guarantee cards when a customer does not want a card which can be used to draw cash from a hole-in-the-wall machine.

Consumers groups have been urging the banks not to issue cards which can perform functions which customers do not want, for example combined cash machine, cheque guarantee, and debit cards.

This follows a similar recommendation by the Jack Committee which reported on bank customer relations two years ago. The Treasury is expected to endorse the code in a statement on Thursday.

The banking ombudsman has already indicated his general approval. Consumer groups are likely to give it a broad welcome, though the banks are braced for criticism from the Consumers Association that they have failed to introduce advance notification of charges on accounts.

Banks say that providing advance notification of charges would pose difficulties for their existing computer systems and would cost more than £100m to introduce as well as a further £50m in annual overheads.

entry into the European Community, according to a declaration drafted for EC leaders to approve. The move is designed to show the Community's neighbours that political and monetary union is not aimed at setting a date for stepping from new entrants. "Any European state whose systems of government are founded on the principle of democracy may apply to become members of the Union", the draft statement says.

Redland picks up the gauntlet

Last week's joint venture proposals from Tarmac and Steepley were a clear challenge to the rest of the UK building materials sector. Even so, the speed of Redland's response yesterday was a surprise. Given rumours that Redland had been stalking its prey for some months, the market might have seen it coming. But many a mooted takeover this autumn has failed to materialise, and Redland was known to be of the view that the bottom of the cycle has not necessarily been reached.

Although the reaction in Redland's shares had reduced the value of the part cash alternative to 35p last night, Steepley's closing price of 38p provides little encouragement for the defence. The market is clearly impressed by the possible savings, even if talk of no earnings dilution next year looks optimistic. The recent record of Redland's younger management team is better, even if there is little to choose on a longer view. Any of the bids for Invergor and Ultra-mar have demonstrated this year, it does not do to count on an auction developing.

The competition authorities could certainly present a hurdle or two in the UK, but there is little reason to think these cannot be overcome when Europe is the bigger prize. Steepley's doubtless robust defence will presumably ensure some improvement on the present unseasonal terms.

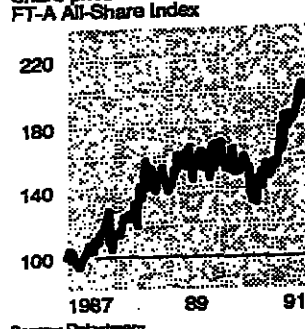
UK economy

Yesterday's producer price figures may have been slightly distorted by higher food prices in November. But they still offer a much more accurate picture of underlying inflation than the retail price index, which is likely to show a slight uptick when it is published on Friday. Excluding the volatile elements of food, drink and tobacco, producer price inflation has now fallen to a year-on-year rate of 4 per cent. With the weaker dollar likely to feed through into lower energy input costs and the possibility that unit labour costs may actually fall next year, underlying inflation should be on a firmly declining trend. This should be good news for gilts, although the implication was lost yesterday as attention focused more closely on the Maastricht summit. The immediate risk to sterling from a crisis in the talks on monetary union seems to have lifted. The currency was in any case helped yesterday by an attack of nerves suffered by the

FT-SE Index: 2,392.0 (-17.6)

Inchcape

Share price relative to FT-A All-Share Index



Source: Datastream

D-Mark on worries about the Soviet Union. The risk remains more in the domestic political response to the summit.

A serious hand-bagging from Mrs Thatcher for Mr Major on his return could revive political worries in financial markets. Otherwise, the better news on inflation, together with relief that a potential currency crisis has been averted, could prompt a rebound in the gilts market, especially since the prospect of core inflation in the 3 per cent range next year makes real yields unusually attractive.

Inchcape

Inchcape's £376m rights issue and acquisition of Tozer Kemsley & Milbourn is a deal to be savoured, not least by banks owed money by the vendor, Sir Ron Brierley. TCM will boost Inchcape's already impressive worldwide reach in the lucrative market of motor importing and distribution, as well as adding a neat batch of retailing assets. Inchcape is buying at the bottom of the cycle for less than 10 times TCM's forecast £39.5m 1991 earnings. If its assumptions are right, the deal will immediately improve earnings. Clearing, assuming a further 25m of acquisitions in its marketing and services operations, will rise to around 30 per cent. Small wonder that it all has the blessing of Toyota, the franchise of which has helped to propel Inchcape thus far.

One obvious question is why Sir Ron decided to sell. Apart from his bankers' need for cash, the answer is probably that the astonishing rate of return from TCM - since 1984, shareholders' funds have risen fourteenfold - slowed this year and was likely to be less dramatic in future. Inchcape may be selling

fewer Rolls-Royces in Hong Kong these days, but it has quietly reinforced the notion that it has been one of the class acts of the recession. It is forecasting 9 per cent earnings growth this year, accompanied by a 6 per cent dividend increase. Since its annual results last April its share have outperformed the market by a quarter. The rate may slow, but the trend looks set to continue.

UK retailing

The UK market is going through another fit of nerves about the retail sector, and rightly so. It seems certain by now that this Christmas will be the worst since the last recession. For retailers in London and the South East it will be worse. The picture painted from last weekend is clouded by the fact that the corresponding weekend last year was hit by blizzards. But sales at John Lewis, for example, are running 3 per cent below a year ago. In the last two weeks before Christmas last year, the situation was saved by a last-minute surge in sales of some 15 per cent. A repeat performance cannot be ruled out, but it would not do to count on it.

For retailers such as Marks and Argos, who derive at least a quarter of their sales and much more of their profits from the month of December, the outlook is correspondingly gloom. Granted, Ratners has already shifted a good deal of stock through general price slashing, while Argos is much more flexible in its stock levels in the first place. But the nagging fact remains that the sector is at a handsome premium to the market on a historic multiple of around 17. Its defenders argue that the quality stocks such as Marks and Spencer, Boots and Kingfisher are not highly borrowed and are a necessary part of any portfolio geared to discount slavery. But the problem is one of timing. It is worth recalling that the bulls of the construction sector, for example, were calling the turn eight months ago.

Lasmo/Ultramar

Yesterday's double rap on Lasmo's Knuckles from the Takeover Panel may have more serious repercussions than the company or its advisers care to admit. It is one thing to play a hard game; it is quite another to overlay a hand to the point where institutions might reasonably question the predator's judgment.

A man living with his party's past

Philip Stephens assesses John Major's performance at Maastricht

THE British prime minister is a "charming, very courteous" man with whom it is easy to establish a personal rapport. But he is also a "little behind-the-times". He looked too often to the past. Europe needed to look to the future.

That description of Mr John Major was offered by Mr Roland Dumas, the French foreign minister. It was one that echoed the thoughts of many others in Maastricht.

It was an unsettling assessment for Mr Major as he battled against his partners' insistence that political union treaty must include a social dimension to regulate working conditions across Europe.

Mr Major does not share the post-imperial pretensions - nor the haunting distrust of Germany - which sour the approach to Europe of some in his Conservative party. Nor would he accept that the liberalisation of Britain's employment market over the past decade has been anything but a step forward - an escape from the corporatism of the 1960s and 1970s.

From the moment he took office Mr Major pledged to return Britain to the European mainstream. An assiduous believer in personal contact, he has travelled more frequently



Battling: John Major

to other Community capitals than any prime minister since Mr Edward Heath.

He has talked with Chancellor Helmut Kohl on no fewer than nine occasions. But he seems acutely conscious that he has no choice but to live with his party's uncomfortable past at this summit, at least until he has secured a new mandate at the next election.

Mr Major is prime minister at Maastricht only because the politics of Europe triggered the fall of Mrs Margaret Thatcher.

She and a small band of "Euro-species" at Westminster will pore over every word of any document he signs.

They are ready to repudiate almost any deal. Perhaps 20 or 30 Conservative MPs are set to oppose in parliament plans for a single European currency - the more so now that Britain's partners have set dates for the enterprise.

Soothing talk that nothing will actually happen until the economies of Europe have converged will not dissuade them from the view that the European Union, as it will henceforth be called, is frogmarching Britain towards federalism.

Those rebels who will not be reconciled have been discounted in Mr Major's negotiating stance. He has a majority in parliament without them.

What has haunted him in the past two days has been the risk that, if he is judged by others in the party to have moved too far on the "conveyor belt" to federalism - albeit without the F-word in the political union treaty - then a revolt might become unmanageable.

Some in the cabinet believe that the cabinet believes that Mr Major still underestimates his own authority. But the prime minister is a cautious man whose first real

experience of serious politics was in the role of a party manager at Westminster. He will not risk the support of his constituency in the party.

His parliamentary colleagues have swallowed much as Mr Major has chipped away at the legacy of his predecessor. But the trades union reform and deregulation which formed the core of her strategy for the 1990s are sacrosanct.

So for a moment yesterday his stance on the social dimension revived poignant memories of summits enlivened by Mrs Thatcher. His much-vaunted friendship with Chancellor Kohl was his no ground as the German leader breakfasted and then took tea with President Francois Mitterrand.

The successes that Britain had achieved in other sections of the treaty were lost in the talk of isolation and vetoes.

Mr Major's aides began to prepare the ground for the possible acceptance of a let-out clause on social policy to run alongside that on monetary union.

It would placate potential rebels in his party but it would leave British voters to whom the recent rise in prejudice and violence against foreigners had to be treated differently from their counterparts in France or Germany.

Britain isolated in summit row on social policy

Continued from Page 1

liament more legislative powers.

But to the relief of Britain and Germany, a new treaty chapter on EC industrial policy has been weakened, heading off the possibility of interventionist proposals from the Brussels Commission. Spain's insistent demands for more money for poorer southern countries has led to a treaty clause creating a new "cohesion" fund, to help them meet EC environmental standards and improve transport links

with the rest of the Community.

Madrid also won a protocol to the treaty committing the Twelve to reform the EC budget next year to better match countries' economic means and needs. UK officials claim that many southern governments privately fear the treaty's social policy provisions, but that only Britain is ready to make its opposition public. "We believe the social [policy] elements in the treaty would damage Europe, not just

the UK" in the competitive race with the US and Japan, a UK official said.

Britain has complained that the European Commission is misusing current Treaty of Rome provisions. In particular, UK officials claim that the proposal to limit working hours was dressed up as a health and safety measure, permitting majority voting, when London maintained this was a plan affecting general employee welfare, an area subject to unanimity.

But the Dutch presidency retorted yesterday that it was precisely to meet these UK objections that it tabled its compromise plan.

European government leaders termed "unacceptable" the recent rise in prejudice and violence against foreigners. They said they were preoccupied by the "demonstrations of racism and xenophobia" and voiced their "utter rejection" of racism.

Austria and Sweden have been singled out for early

Report shows £500m Maxwell loan losses

Continued from Page 1

tion of the private companies' assets. There are two main reasons for this:

● The valuations of certain operating companies, made by the US investment bank, Bankers Trust, are regarded as too high by many bankers. The European newspaper is for example valued at £27m, even though the Coopers report said it was likely to absorb £3m of cash in the six weeks to 3 Jan-

uary.

● The valuation takes no account of the effect on the value of MGN and MCC of the discovery that more than £700m of funds had been secretly withdrawn both from their own accounts and from the accounts of their pension funds. A more realistic valuation of MGN and MCC, in the light of this new information, would probably reduce the

overall value the private companies' assets by at least £400m.

The bottom line is that the private companies may only have just enough assets to cover the secured bank debt of £666m. All other loans to the private companies may be lost.

The Coopers report also discloses which banks are likely to be the winners and losers from a carve up of the private

companies' assets.

NatWest has the greatest volume of loans at £156m. Coopers also says it has clean claim to collateral totalling £197m. That is almost certainly an overstatement, since the document also discloses that part of its collateral is £3.2m MCC shares, which are almost certainly worthless.

On the other hand, it also has control of 131.4m MGN

shares, worth £164m at the 125p price at which the shares were suspended last week.

Lloyds has one bilateral loan to the private companies of £20m, but has security worth only £16m on the basis of the Coopers report. This security is likely to be worth far less, since it contains 19.2m MCC shares. It has a further loan of £5m, for which there is no security at all.

This announcement appears as a matter of record only

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fewer Rolls-Royces in Hong Kong these days, but it is quickly reinforced by the fact that it has been one of the class acts of the recession, by forecasting a 5 per cent increase in this year's earnings by a 4 per cent dividend increase. Since its annual results last April its share price has risen by 10 pence to 1.40, but the dividend looks set to continue.

UK retailing

The UK market is 30% through the Christmas season, but the retail sector is only just getting started. The Christmas season is the most important time for retailers, and the UK market is 30% through the Christmas season, but the retail sector is only just getting started. The Christmas season is the most important time for retailers, and the UK market is 30% through the Christmas season, but the retail sector is only just getting started.

Mr Gardini in Ffr1.65bn deal
Sucreto/Denrées (Sucreto) the debt-led French commodity trader, yesterday announced it had sold three industrial units and a stake in the parent company for a total of Ffr1.65bn (\$311m) to a consortium led by Mr Raul Gardini, the Italian businessman. Page 20

Gas crisis in east Germany

Eastern Germany's battered industry may be faced with new crises early next year. If a price agreement cannot be reached within the next three weeks, Germany's five new states could find themselves extremely short of gas over the coming months. Page 30

Three surge ahead

African emerging markets each rose by more than 30 per cent in dollar terms last month. These leaders were scattered in different continents: Colombia in America, Pakistan in Asia, and Turkey in Europe. The best was Colombia, which gained 36 per cent in dollar terms, according to the International Finance Corporation (IFC), part of the World Bank. Back Page

Steel group buys into software

Nippon Steel, the world's largest steel producer, is to purchase up to 25 per cent of the Japanese subsidiary of Oracle Systems, a leading US software company, as part of its continued diversification into the computer industry. Page 22

Treasuries firmer

Amid continued hopes of imminent easing by the Federal Reserve, US Treasury bond prices firmed at both ends of the market yesterday morning in response to a report from the National Association of Purchasing Management that forecast weak economic growth in 1992. Page 24

Due to production difficulties there is no index

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INSIDE

Efficiency gains help Manweb advance

Efficiency gains helped Manweb, the regional UK electricity company covering Manchester and North Wales, to raise earnings by 47 per cent in the six months to September 30. Pre-tax profits amounted to £27.5m (£48.67m), up from £18.7m in the same period a year earlier. The dividend was raised by 18.5 per cent to 5.45p. Manweb said that the improved result was achieved through cost reductions. Page 28

Pan Am sale benefits UAL

Shares in United Airlines, the large Chicago-based carrier, jumped yesterday after the carrier emerged as the largest beneficiary of the Pan Am auction which ended shortly before midnight on Monday. UAL ended up acquiring the bulk of Pan Am's Latin American/Caribbean routes for \$135m (£78.2m). Page 21

Calendar looks busy

Corporate advisers expect several large international equity offerings from European companies next year, in addition to further issues from the emerging markets of Latin America and the Far East. Activity in the international equity markets has started to slow down ahead of the Christmas holiday season, but corporate advisers say the calendar for early 1992 is starting to look busy. Page 23

Televisa capital for sale

Televisa, Mexico's privately owned television company, has put up for sale 20 per cent of its capital for \$740m (£418m). The initial public offering was made available simultaneously in the Mexican, New York and other stock markets. The placement, if successful, will be Mexico's second largest equity offering. Page 21

Mr Gardini in Ffr1.65bn deal

Sucreto/Denrées (Sucreto) the debt-led French commodity trader, yesterday announced it had sold three industrial units and a stake in the parent company for a total of Ffr1.65bn (\$311m) to a consortium led by Mr Raul Gardini, the Italian businessman. Page 20

Gas crisis in east Germany

Eastern Germany's battered industry may be faced with new crises early next year. If a price agreement cannot be reached within the next three weeks, Germany's five new states could find themselves extremely short of gas over the coming months. Page 30

Three surge ahead

African emerging markets each rose by more than 30 per cent in dollar terms last month. These leaders were scattered in different continents: Colombia in America, Pakistan in Asia, and Turkey in Europe. The best was Colombia, which gained 36 per cent in dollar terms, according to the International Finance Corporation (IFC), part of the World Bank. Back Page

Steel group buys into software

Nippon Steel, the world's largest steel producer, is to purchase up to 25 per cent of the Japanese subsidiary of Oracle Systems, a leading US software company, as part of its continued diversification into the computer industry. Page 22

Treasuries firmer

Amid continued hopes of imminent easing by the Federal Reserve, US Treasury bond prices firmed at both ends of the market yesterday morning in response to a report from the National Association of Purchasing Management that forecast weak economic growth in 1992. Page 24

Due to production difficulties there is no index

1992 - The European Market

The FT proposes to publish this survey on December 18 1991. The more predominant role of the EC will have the greatest impact on a company's business over the next few years. This was the view of 51% of top Chief Executives in Europe surveyed in 1990 who read the FT. If you want to reach this important audience, call Elizabeth Vaughan on 071 873 3472 or fax 071 873 3079

Data source: Chief Executives in Europe 1990.

FT SURVEYS

Redland launches bid for Steetley

By Our Financial Staff in London

REDLAND, the UK-based building materials group, yesterday launched a bid for Steetley which valued the company at \$815m (£1.08bn).

Steetley is one of Europe's biggest aggregates producers, and a substantial manufacturer of ready-mix concrete. It is also a substantial manufacturer of quality facing bricks and clay tiles in the UK. The offer consists of 85 Redland shares for every 100 of Steetley.

Last week, Steetley announced a building products joint venture

with Tarmac which Redland claimed yesterday would cede control of Steetley's UK brick business on terms which were unfavourable to the company.

Redland said yesterday its offer would be conditional on the joint venture not proceeding.

Redland said that its profits before tax for the year ending this month would be not less than £185m, and that its earnings for the same period would be not less than 30p per share. The company promised a final net dividend of 16.75p per share, making

a payment for the year of 25p. Profits in 1990 amounted to £245m pre-tax.

Redland said that if the bid was successful it would expect to pay an increased dividend on its larger share capital in the year to December 1992.

Mr Robert Napier, chief executive of Redland, claimed yesterday: "The combination is truly visionary."

Work had been going on for a year or two on the scheme to merge with Steetley, codenamed Merlin, and the arguments had

been presented to Redland's board this June. A merger with Steetley would give the combined group brick manufacturing capacity of 800m units which Redland expects to reduce to 650m through permanent closures of between 11 and 13 plants. This would include five of its own with manufacturing capacity for 50m bricks, which Redland has already temporarily closed.

Mr Corbett said Redland was confident that cost savings to a merged group through production synergies, reduced over-

heads, purchasing economies and distribution benefits would cover the bid premium.

There are additional benefits of pulling together the financing operations of the two groups and for Redland there is the additional attraction of being able to use Steetley's capacity to offset profits against advance corporation tax. Redland, which derives more than 70 per cent of group profits outside the UK, does not have sufficient UK profits to offset against ACT.

Lex, Page 18

French postpone sale of Elf shares

By Alice Rawsthorn in Paris

THE French government yesterday announced it was postponing the proposed Ffr2bn (\$360m) sale of shares in Elf-Aquitaine, France's largest state-owned company, because of the depressed state of the Paris stock market.

Elf, which has interests in oil and chemicals, was intended to be the first candidate for the socialist government's controversial partial privatisation programme. The success of the Elf share sale was seen as critical for the government's plan to sell off minority holdings in a number of other public sector companies, including insurance houses and other industrial groups.

Mr Pierre Bérégovoy, the French finance minister, was yesterday expected to announce the price for the share sale which was to involve selling 2 per cent of Elf's equity, thereby reducing the state's holding from 53.5 per cent to 51.5 per cent.

Instead, the government announced it was postponing the sale due to concern about the weak state of the French stock market. The Paris Bourse has lost roughly 12 per cent of its value in the past four weeks following the Wall Street "mini-crash" in mid-November and the rise in French interest rates.

Elf's share price has fallen, reflecting the market's weakness. The company's shares, which were worth Ffr435 on November 15, the day of the Wall Street mini-crash, had slipped to Ffr350.40 by the end of trading yesterday.

Given that the government was unwilling to risk a flop at the start of the partial privatisation programme, it decided to delay the Elf share sale until market conditions improve. Under the terms of the proposed partial privatisation the government reserved the right to postpone the issue if it judged that market conditions were not favourable.

Four years ago the right wing French government, under Mr Jacques Chirac, encountered difficulty when it decided to go ahead with the privatisation of Compagnie Financière de Suez, one of France's leading financial groups, in the depressed market in the wake of the 1987 Wall Street crash.

The government yesterday stressed the Elf share sale had been postponed, not cancelled.

Earlier this month the government concluded the successful Ffr1.89bn flotation of a 25 per cent stake in Crédit Local de France.

Ariane Genillard reports on the privatisation of a Czech brewery

Trying to pour money into beer barrels

In a cellar in northern Bohemia, 10 metres underground, sit 5,000 old wooden barrels filled to the brim with a yellow bubbly liquid which, every two months, turns out as one of the best beers in the world.

Since the "For sale" sign went up on most of Czechoslovakia's enterprises, western buyers have flocked to try and buy the breweries, but, unlike anything else in Czechoslovakia, they will not be sold to foreigners.

Pilsen Breweries is a legend in Czechoslovakia and abroad and the Czech government has said the breweries will remain in Czech hands. But privatising one of the most desirable enterprises in the country has proven no easy task.

Under Czechoslovakia's privatisation programme, parts of state-owned enterprises are to be distributed for a small fee to local citizens in the form of vouchers, which will become shares once the privatisation process is completed. People wishing to participate in the distribution will be able to choose vouchers from a variety of companies. Any such investor will prefer a Pilsen Breweries' voucher to those of some other less known, possibly defunct, industrial manufacturer.

In an obscure office in the federal finance ministry, officials are devising a huge computer network to balance voucher demand and supply over the months until each voucher is attributed to each company's equity. What happens when hundreds of thousands of investors try to acquire vouchers from the famous breweries?

"Whether the government decides that 5 per cent of Pilsen Breweries or 20 per cent will be available for vouchers, the whole thing is a nightmare," says a Prague banker. "At best, you will need to cluster investors together, each holding a tiny fraction of what will become a share. This will prove to be a rather unworkable bunch of shareholders."

Instead, Mr Pavel Gregoric, until recently director of the brewery, had a better privatisation idea - sell portions of the equity to a handful of local investors.

"Finding the money when it comes to Pilsen Breweries is no problem. Just recently, one person bought a brewery in Slovakia for Kcs350m (\$11.5m)," said Mr Gregoric.



Pils parade in a London pub: exports of Czech beer to the west have increased 70 per cent in 1991

The large sums of money flaunted in the privatisation of smaller enterprises has raised suspicions in the general public. People wonder how so much money could have been accumulated. "Either it's illegal money or it is someone who held a special position in the old regime," say the local press.

Mr Gregoric, recently dismissed by the agricultural ministry which supervises the breweries, was planning the sort of manoeuvre the newspapers mistrust, according to his colleagues. Part of his plan, colleagues said, was to commit partial future ownership of the firm to a German brewery. For the right to acquire at a later date the shares of some local investors, the German brewery was willing to pay the director a handsome fee.

Mr Gregoric had one advantage over the German buyer - he knew he would not last as general director. Under a law recently adopted in the federal parliament, former collaborators, members of the communist People's Militia or communist party officials cannot hold public office. As a director of a state-owned

company who was once was a member of the People's Militia, Mr Gregoric was clearly unlikely to last.

So much for that privatisation project. In the meantime, the privatisation of Pilsen Breweries is being further delayed, at a great cost to the enterprise.

"As long as we are not privatised, we are no better than a nail factory," said Mr Stanislav Svec, commercial director. "We don't know what our future owners will demand, such as dividends for example, and we don't know what are our investment programme can be."

Pilsen Breweries, which produces 3m hectolitres of beer a year, badly needs modernising to be able to compete in the world market. Ironically, the lack of investment under the former regime has kept the quality of the beer at the top of world standards.

But productivity is low. Three to five times more employees are needed to produce the same quantity of hectolitres as in foreign breweries. Every two months, in the factory's courtyard, employees wash the old

wooden barrels by hand - only a few have been replaced by copper barrels.

Management has already devised ingenious ways to save money and increase revenues. In November, the enterprises issued six-month commercial paper worth Kcs100m, with a yield to the investor of 14.2 per cent.

This was not only the first issue of commercial papers to local investors in Czechoslovakia, it was also much cheaper than interests on loans from local banks.

Exports to western countries have increased 70 per cent in 1991 compared with 1990, with the US the biggest customer, according

to Mr Miroslav Opatrný, head of exports division.

But the company's employees are worried about the fate of the breweries. Delays in the privatisation have demoralised some employees who could find better-paid jobs in the private sector. One employee said: "Any head brewer in a small German brewery earns 10 times more than here."

Unlike his colleagues, Mr Pavel Pucha, head brewer at Pilsen, is not thinking about leaving the brewery yet, at least not before its 150th anniversary next year. "It's not just a question of money," he says. "Here, we say beer is our liquid bread anyway."

Inchcape in £383m acquisition

By Our Financial Staff in London

INCHCAPE, the international motor distribution and retailing, services and marketing group is to take over Tozer Kemsley & Milbourn, the motor distribution and retailing subsidiary of Brierley Investments in a deal worth up to £383.5m (\$677.02m).

Inchcape, already one of the world's largest independent car distribution and retail groups, is planning an unusually structured one-for-three rights issue to raise £296.2m.

The rights issue is priced at 310p per share. Inchcape shares tumbled 18p to 383p after the announcement.

Tozer Kemsley's main businesses are import, distribution and retailing of vehicles in the UK, Ireland, France and Australia.

Mr Michael Cannon, chairman. "There are opportunities for growth and we are determined to increase our estate." The company plans to acquire another 100 pubs over the next three years.

Turnover on continuing activities in the year ended September 30 rose from £58.15m to £62.48m. In spite of difficult trading conditions, operating profits increased 9 per cent to £15.48m from £14.19m. Managed pubs performed strongly with profits 18.6 per cent ahead.

Trading in the first two months of the current year is in line with our expectations and

pay for the acquisition would be in the form of non-interest-bearing convertible unsecured loan stock, payable in two equal instalments which would then convert automatically into new ordinary shares.

Payment of the first instalment, not conditional on the acquisition, will raise £196.7m before expenses and the second instalment, conditional on the acquisition, will raise the remaining £196.7m before expenses.

If the acquisition does not go ahead and the second instalment is not needed, the rights issue will be on the basis of one new ordinary share for every six ordinary shares.

Lex, Page 18

Devenish profits exceed forecast

By Philip Rawsthorne in London

J.A. DEVENISH, the UK west country-based pub retailing company, which earlier this year beat off a takeover bid from Boddington, increased full year pre-tax profits from £11.28m (£19.82m) to £11.47m.

The result just exceeded the £11.5m forecast made by Devenish in its defence campaign in May which cost £2.35m.

Defence costs are included in an extraordinary charge of £5.15m which also takes account of the closure costs of the company's brewery and the £10.4m profit on the sale of its wholesale business during restructuring. "We are now a clearly focused

retailing operation," said Mr Michael Cannon, chairman. "There are opportunities for growth and we are determined to increase our estate." The company plans to acquire another 100 pubs over the next three years.

Turnover on continuing activities in the year ended September 30 rose from £58.15m to £62.48m. In spite of difficult trading conditions, operating profits increased 9 per cent to £15.48m from £14.19m. Managed pubs performed strongly with profits 18.6 per cent ahead.

Trading in the first two months of the current year is in line with our expectations and

ahead of last year," said Mr Cannon.

A revaluation of the company's 230 managed houses showed a reduction of £4.94m since the previous year, and tenanted pubs sold during the year have, on average, realised prices 2.9 per cent below book value.

The balance sheet has been strengthened, with borrowings down from £35.1m to £14.9m; and gearing reduced from 23.4 per cent to 10.5 per cent.

Fully diluted earnings per share grew from 16.37p to 16.41p; and a final dividend of 5.05p (4.20p) lifts the total payout 17.9 per cent to 6.25p.

This announcement appears as a matter of record only

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to the US company

General Electric

British Airways was advised by

N M ROTHSCHILD & SONS LIMITED

December 1991

Busier international equity market expected next year

INTERNATIONAL EQUITY ISSUES

nies as expected to launch large international equity offerings next year, including Repsol and Banco Exterior. Repsol, the energy conglomerate, may raise about Pta200bn (\$1.95bn) by selling about 15 per cent of its equity early next year. Meanwhile, the state plans to reduce its stake in Banco Exterior, the largest public sector financial institution in Spain, from 69.7 per cent to about 51 per cent, raising about Pta70bp.

Several equity issues are expected in Sweden where the recently-elected non-socialist government is keen to start a privatisation programme. Corporate advisers are confi-

INTERNATIONAL BONDS

prices, although it could help boost investor interest in the sector.

Swap rates are currently attractive to borrowers, but swap opportunities could disappear once agreement is reached at Maastricht, and a rush of paper seems unlikely.

However, the European Community is said to be preparing an Ecu250m offering, to be launched next week.

The deal is likely to have a maturity of five or six years. Banks have not yet started bid-

NEW INTERNATIONAL BOND					
Borrower	Amount m.	Coupon %	Price	Maturity	
US DOLLARS					
Swiss Bankcorp(a)	50	10	96.33	1994	
Fuji Bank (Lux.) (d)(5)	70	(d)	102	2002	
ECUs					
City of Stockholm (d)	125	9 1/4	102.10	1996	
Vers					
Kajima Corp(a)	300m	6.35	101 1/4	1996	
Kajima Corp(e)	200m	6.35	101 1/2	1997	
YLDERS					
Nationale investeringsb(a)	200	9	101.05	1997	

*Private placement. \$Convertible. \$With equity warrants. \$Floating rate note.

This annual one-day conference, timed to coincide with Automotive Aftermarket '92, will focus on the impact of the recession on the motor industry in Europe, review manufacturer-supplier relationships and assess current UK and EC investigations into pricing, retail and distribution structures. Mr Helmut Becker, Auto Becker will speak on the prospects for multi-franchising.

The Financial Times' annual conference will look at the international world of broadcasting and the new media, a growth industry for the 1990s. Speakers include Jean Dondelinger, EC Commissioner responsible for Audio-Visual Policy, Jean Gremion, Director General of Eutelsat and Terry Seddon, BBC Executive Officer of Asia Pacific Sales. Telecommunication: The traditional world of television will be represented by Leslie Hill, Chairman & Chief Executive, of Central Independent Television and Michael Checkland, Director-General of the BBC. Important business topics such as the commercial contribution telephony can make to the financial future of cable will also be assessed.

A one-day conference to review television systems the future including the prospects for all-digital HDTV. The programme will include top speakers from Matsushita Electric Industrial Co, Philips International and the Massachusetts Institute of Technology.

**AIR TRANSPORT IN THE ASIA-PACIFIC
REGION - TOWARDS THE 21ST CENTURY.**
Singapore, 23 & 24 February

Arranged in association with the International Air Transport Association, the conference is timed to immediately precede the Asian Aerospace '85 Exhibition. A panel of international speakers will consider the issues of concern to the region: multilateralism in international air transport, the problems of congestion in the air and on the ground, the emergence of trade blocs.

Speakers include: Dr Cheong Choong Kong of Singapore Airlines; Dr Günter Eser of IATA; M. Vladimir Zubkov of the International Civil Aviation Organisation; Mr Mitsuo Ando of Japan Airlines and M. Bernard Attali of Air France.

INTERNATIONAL BANKING
London, 25 & 26 February

The 1992 meeting will examine how the international banking industry is responding to the challenges of economic uncertainty and the continuing pressures of profitability and margins. An expert panel of speakers will review current regulatory concerns, the problem of fraud, and will look at the prospects for further structural changes and consolidation.

All enquiries should be addressed to:
Financial Times Conferences Organisation,
126 Jermyn Street, London SW1Y 4UJ.
Tel: 071-925 2323. (24-hour answering service),
Telex: 27347 FTCONF G, Fax: 071-925 2125.

LONDON TRADED OPTIC

975 Apr	Jun	CALLS				PUTS				Option	CALLS				PUTS				
		Feb	May	Aug		Feb	May	Aug			Dec	Mar	Jun		Dec	Mar	Jun		
2		BAY	Inde	400	281	381	451	16	261	531	1	option	160	0	19	23	3	171	

LONDON RECENT ISSUES											
EQUITIES											
Issue Price	Apr 81 Paid up	Latest Dividend Date	1991 Dividend	Low	Stock	Dividend Yield %	Net Div	Times Cov'd	Gross Yield Rate	P/E Ratio	
100	F.P.	-	102	101	Aberdeen Ship Co. & S.S.	101	-	-	-	-	
100	F.P.	-	38	104	BTR Warrants 1995/99	49	-1	-	-	-	
305	F.P.	-	110	129	British Telecom New	124 1/2	-1 1/2	13.6	2.3	5.1	
140	F.P.	-	140	140	Burns Standard Oil	145	-	13.2	6.6	10.2	
100	F.P.	-	110	94	British Mobile Warrants	76	-1	-	-	11.2	
100	F.P.	-	110	94	Capital Industries Ltd	76	-1	-	-	-	
100	F.P.	-	94	92	Cable & Wireless	31	-	-	-	-	
100	F.P.	-	94	92	Carvergon Kana Ltd	92	-	-	-	-	
100	F.P.	-	94	92	Com. Warrants	200	-	-	-	-	
100	F.P.	-	320	188	Emmerson 4 1/2 Warrants	200	-	-	-	-	
100	F.P.	-	307	471	Fidelity Euro Values Unit	471	-	42.0	0.9	11.7	
100	F.P.	-	307	471	First City Ltd	471	-	-	-	-	
100	F.P.	-	19	18	Hamson New Warrants	244	-	-	-	-	
100	F.P.	-	244	244	Hamson New Warrants	244	-	-	-	-	
100	F.P.	-	226	200	Home Life	201	-	87.5	1.8	14.9	
100	F.P.	-	574	563	London Air Express Vty	574	-	-	-	-	
100	F.P.	-	574	563	Lowell Wires	574	-	-	-	-	
100	F.P.	-	22	17 1/2	M & G Income Rate 3p	17 1/2	-	84.81	1.6	-	
100	F.P.	-	64	55	De. General Finance	64 1/2	-	84.81	1.6	-	
100	F.P.	-	44	35	De. Income 1p	44	-	84.81	1.6	-	
100	F.P.	-	102	27	De. Package Units	56 1/2	-	84.81	1.6	-	
100	F.P.	-	35 1/2	34	De. Zero Div Warrants	34	-	-	-	-	
100	F.P.	-	100 1/2	100 1/2	45mstones of Campbell Sp	100 1/2	-	-	-	10.8	
100	F.P.	-	100 1/2	100 1/2	S. Charles Group Warrants	100 1/2	-	-	-	-	
100	F.P.	-	100 1/2	100 1/2	Witts Group Warrants	100 1/2	-	-	-	-	
FIXED INTEREST STOCKS											
Issue Price	Amount Paid up	Latest Dividend Date	1991 Dividend	Low	Stock	Dividend Yield %	Net Div	Times Cov'd	Gross Yield Rate	+ or -	
100 1/2	F.P.	-	101 1/2	100 1/2	Balancing 9 1/2% New Govt Prvl. 81	101 1/2	-	101 1/2	-	+4	
100 1/2	F.P.	-	100 1/2	100 1/2	Belize Mining 10 1/2% Prvl 1994	100 1/2	-	-	-	-	
100 1/2	F.P.	-	100 1/2	100 1/2	Guantanamo Intl. 10 1/2% Prvl. Dec. 2001	100 1/2	-	-	-	-	
100 1/2	F.P.	-	100 1/2	100 1/2	Plowshare Euro. Values Equity Ltd 2001	100 1/2	-	-	-	-	
100 1/2	F.P.	-	100 1/2	100 1/2	Promoters 9 1/2% Div Up to Sep 1995	100 1/2	-	-	-	-2	
100 1/2	F.P.	-	100 1/2	100 1/2	Western Bank 7 1/2% Prvl Series A	100 1/2	-	-	-	-4	

[illegible]

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- Last Dealings Dec. 14 BTR warrants '84, Kunick, Lomro,
- Last Declarations March 5 NSM, Premier Cons. and Tarmac.
- For settlement March 16 Puts in ADT, Amber Day, Lomro

For rate indications see end of

London Share Service

Lomro and Albert Flaher.

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Coms.....	42	ICI	95	Sears Int'l	35	MEPC	
Lads	21	Ladco	21	Shaw Ind	27	Moutfouth	
Hids	38	Legal & G	33	SMKI Bchr	69	OILS	
Conel	50	Lvs Service	18	T1	39		
nel	5	Loyds Bank	30	TSB	11	Ayva Pet	
	10	Lonthe	20	Tesco	21	Burns & M	
	21	Luds Inds	12	Thorn EMI	65	Cassey Res	
	28	Lud Spesh	21	Unilever	60	Consl Pnt	
idient	28	Midland Bank	10	Vickers	16	Premier Cons	
	16	NatWest Bank	26	Welcome	60	Shall	
	110	P & O Old	41			Tuskar Res	
Met	67	Racal Elect	6	PROPERTY		Ultramar	
	14	RHM	23	Bt Land	27		
	17	Rand Org	66	Control Sec	2	MINES	
Slid	55	Rainers	12	Land Sec	41	RTZ	

10 opening index 2408.3; 9 am 2414.3; 10 am 2398.9; 11 am 2404.6; Noon 2403.4; 1 pm 2404.1; 2 pm 2404.0; 2.30 pm 2403.3; 3 pm 2405.4; 4 pm 2404.8; 4.30 pm 2404.8; 5 pm 2404.8; 5.30 pm 2404.8; 6 pm 2404.8; 6.30 pm 2404.8; 7 pm 2404.8; 7.30 pm 2404.8; 8 pm 2404.8; 8.30 pm 2404.8; 9 pm 2404.8; 9.30 pm 2404.8; 10 pm 2390.8; (a) 9.00am (b) 4.13pm + Flat yield. Highs and lows record, base dates, values and constituent changes are published in *Saturday Morning* and *Sunday Morning* editions of the *Financial Times*. The *Financial Times*, Number One, Southwark Bridge, London SE1 9HL. The FT-ALIST of constituents is available from the Publishers, The Financial Times, Number One, Southwark Bridge, London SE1 9HL. The FT-AUTUMN SHARE INDICES SERVICE covers a range of electronic and paper-based products relating to these indices. These are available by telephoning 020 7556 7000 or visiting the website www.ft.com/indices.

Plastiflex Company International

has sold certain assets to

Plastiflex Participations S.A.

a Luxembourg corporation formed by Investco N.V. and management.

The undersigned assisted in the negotiations and acted as financial advisor to Plastiflex Company International.

CHEMICAL BANKING
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October 1991

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AIR TRANSPORT
in the
Asia-Pacific Region
— Towards the 21st Century

Singapore, 23 & 24 February 1992

Arranged in association with the International Air Transport Association, the conference is timed to immediately precede the Asian Aerospace '92 Exhibition. A panel of international speakers will consider the issues of concern to the region — multilateralism in international air transport, the problems of congestion in the air and on the ground, the emergence of trade blocs.

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INTERIM RESULTS FOR THE SIX MONTHS TO 30TH SEPTEMBER

	1991 £ million	1990 £ million
TURNOVER	375.3	379.0
PROFIT BEFORE TAX	27.5	18.7
PROFIT AFTER TAX	20.1	15.3
DIVIDEND PER ORDINARY SHARE	5.45p	4.8p*
EARNINGS PER SHARE	16.9p	10.4p†

*Notional †Proforma

- Pre-tax profits increased to £27.5 million.
- Interim dividend of 5.45p per Ordinary Share.
- Earnings per share up to 16.9p.
- Investment in the distribution network and new technology to improve customer service.
- Driving the business hard for greater efficiencies and reduced costs.

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*Calls at peak rates will be charged at 45p per minute and 34p per minute at any other time.

مکان الأمل

UK COMPANY NEWS

Vaux profits fall by 11% due to hotels side setback

By Peggy Hollinger

THE MORIBUND leisure industry hit profits at Vaux, the hotels and brewing group, which yesterday announced its first annual decline in 22 years. The pre-tax return fell 11.5 per cent to £24m for the year to September 28. Mr Paul Nicholson, chairman, warned that if the economy did not recover next year, neither will our profits. However, he said there was good grounds for optimism in 1992.

The chairman said the profit fall was entirely due to a decline in the group's hotels division. "We had budgeted for profits of £19m," he said, "and only made between £11m and £12m. That is a gap that nothing could fill."

The group's hotel business - which comprised 81 owned premises and one managed - accounted for about 33 per cent of profits, compared with 46 per cent last year.

Profits were also hit by the decision not to capitalise interest on developments - which cost the company £4.6m. However, this was more than balanced by the £7.2m exceptional gain from disposals.

A stronger performance from the brewing business helped to offset the decline in hotels. Brewing profits were 22.5 per cent higher at £18.1m, while the Vaux Inns - "managed" pubs as opposed to those let to tenants - advanced 13.5 per cent to £4.6m. About half of the profits increase in the pub divi-

sion was due to the acquisition of 80 public houses during the year.

Mr Nicholson said he was "very encouraged" by the nursing care operations, which had boosted profits by more than half.

The group also announced the post-balance sheet disposal of its off-licence chain, Blayneys for £20.4m. The proceeds would be used to make further acquisitions of pubs and care homes. Mr Nicholson said Vaux also intended to sell its 24 confectionery, tobacco and news shops.

Earnings per share fell by 3.3p to 20.51p. The dividend was raised to 6.1p (5.78), making a final payout of 9.2p (8.76p).

Cost reductions lift Manweb to £27.5m midway

By David Lascelles and Juliet Sychara

EFFICIENCY gains helped Manweb, the regional electricity company covering Manchester and north Wales, to raise earnings by 47 per cent in the six months to September 30.

Pre-tax profits amounted to £27.5m, up from £18.7m in the same period a year earlier. The dividend was raised by 13.5 pence to 5.45p.

The outcome was in line with expectations.

Manweb said that the improved result was achieved through cost reductions. Group turnover fell because of the impact of the recession and the loss of supply contracts to large industrial users.

These included ICI, one of the largest users in the region, which has decided to buy direct from the pool.

Mr Bryan Weston, the chairman, said: "In a difficult economic environment our operational efficiencies have had a positive impact on results."

Mr John Roberts, the managing director, said demand had been depressed by the recession, and there was not yet any sign of an upturn.

He said Manweb was continuing to explore new areas of activity, but the company would have to be convinced that it could add value before it would diversify.

Norcross profits tumble 35% to £6.3m

By Roland Rudd

NORCROS, the building materials, printing and packaging group, yesterday reported a 35.3 per cent fall in pre-tax profits from £9.8m to £6.3m for the half year to 30 September 1991.

However, the group has decided to maintain the interim dividend at 8.5p after cutting both its interim and final last financial year. Norcross is also expected to maintain the final dividend of 3.5p.

Sales were down to £196.3m (£219.6m) as the building products division was adversely affected by difficult market conditions.

Since the group made no disposals borrowings are only marginally down at £148m. The restructuring programme at the Ceramics division, which led a loss of 1,400 jobs, has increased operating profit by

76 per cent.

There was an extraordinary item of £1.5m representing the final settlement of £2.5m under the sale of the USM builders' merchant subsidiary after losses on the disposal of two small businesses.

Operating profits from building products fell to £2.1m from £2.9m. Ceramics increased to £4.8m from £2.8m and print and packaging edged up.

Midlands Electricity advances to £27m

By Juliet Sychara

MIDLANDS Electricity yesterday announced pre-tax profits of £27m for the half year to September 30, against £18.3m pro forma the previous year. Earnings per share were 9.4p, against 6.8p pro forma.

The dividend per share was above City expectations at 5.65p, but Midlands indicated that this represented around a third of the full year dividend, and the full year figure would increase by around 12.8 per cent, giving a final of close to 17p.

Operating profit was up by over 80 per cent, at £27m, on an increase in turnover of just over 9 per cent. Most improvement was in the distribution business, with supply making

a loss as expected in the first half. The company's generation, retail and other businesses made a small profit.

Underlying sales growth in the domestic and commercial sectors was strong, although the recession hit industrial sales, which fell 4 per cent.

Costs per unit in the distribution business were down, and 100 job losses are expected for the full year, mostly in the second half. Careful purchasing of equipment brought savings of 20-25 per cent in the half year.

Midlands has stepped back from plans to invest in more gas-fired generation projects, but it still has a share in the large Teesside station, and some established smaller stations.

NEWS DIGEST

Downturn in building hits BSS

BSS GROUP, the domestic and industrial heating group, showed a 15 per cent fall in pre-tax interim profits to £5.2m (£6.1m) as heating and plumbing failed to improve and industrial markets worsened.

Turnover for the six months to September 30 fell by 3 per cent to £104.8m (£107.9m).

The company managed to reduce interest payable further to £1.1m (£1.3m). Earnings fell by 12 per cent to 16.4p (£18.6p), but the interim dividend was maintained at 5.75p.

Turnover was up 81 per cent to £3.42m (£2.62m). After tax of £188,000 (£132,000) earnings per share advanced from 3.7p to 5.5p. The interim dividend is maintained at 2.2p.

Atkins

The effects of a hot sunny September and the UK recession combined to push Atkins Group, the heavy and civil engineering manufacturer, into a first half loss of £48,000 against a pre-tax profit of £192,000.

Turnover for the six months to September 30 was down from £7.77m to £7.55m. Losses per share stood at 0.66p against earnings of 3.65p, but the company's confidence in its forward order books is reflected in its decision to maintain the interim dividend at 3.5p.

Holdings increased its pre-tax profit by 64 per cent to £1.51m compared with £920,000.

The company's performance reflected a considerable advance in sales of plastic ventilators.

Tax took £503,000 (£332,000) leaving earnings of 9.31p (£5.42p) per share; the total dividend goes up from 2.99p to 3.25p with a proposed final of 2.22p.

Elga

Elga Group, the water purification company, announced a 52 per cent increase in interim pre-tax profits and expansion in France with a £1.25m acquisition.

On turnover 37 per cent ahead at £9.8m (£7m) in the six months to September 30 pre-tax profits were £482,000 (£304,000).

The company has bought Aquadem, Paris-based water purification components supplier. Mr Ryan said it would complement Elga's existing French subsidiary.

Earnings per share came out at 1.94p (£1.98p). The interim dividend is unchanged at 0.6p.

Brown & Jackson

Brown & Jackson, the troubled retailing group which owns Poundstretcher and whose chairman and chief executive Mr Bryan Duffy resigned in October, announced that it will pass the six monthly payment of 1.37p on its 10.75p per cent cumulative convertible preference shares due on December 31. The company said the payment would be deferred since the company did not have at present sufficient distributable reserves available.

Chiltern Radio

Trading conditions improved slightly in the second half at Chiltern Radio enabling it to return to the black for the year to end-September. Mr Peter Burton, chairman, said acquisitions contributed to revenue, which was 54 per cent higher in the second half than the first.

Pre-tax profit for the year was £114,000, against £128m, on turnover of £4.38m (£4.1m), an increase of 7 per cent.

Earnings per share were 1.5p (£1.43p) and the directors are recommending a reduced final dividend of 1p (3.8p) for a total of 2p (4.8p).

Multitone

New products launched the previous year together with tight cost-control helped Multitone Electronics, the paging systems and equipment maker, increase pre-tax profits from £821,000 to £884,000 in the six months to October 31.

Turnover rose to £11.4m (£10.7m) and the pre-tax figures were helped by lower net interest payments of £74,000 (£159,000). An interim dividend of 1.25p (0.75p) is being paid from earnings per share of 3.75p (2.51p).

Titon

In spite of turnover being almost identical to that of the previous year - £9.48m compared with £9.45m - Titon

AH Ball

AH Ball, the USM-quoted civil engineer, reported a 40 per cent advance from £376,000 to £524,000 in pre-tax profits in

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The Listing Particulars relating to the above mentioned Shares may be obtained during usual business hours from the Companies Announcements Office of the London Stock Exchange, London Stock Exchange Tower, Capel Court Entrance, off Bartholomew Lane, London EC2, by collection only, up to and including 13th December 1991 or during usual business hours on any week day from the Company's registered office:

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Midlands Electricity plc

INTERIM RESULTS FOR HALF YEAR ENDED 30 SEPTEMBER 1991

Pre-tax profit of £27.0m on turnover up by 9.3% to £617.1m

Interim dividend per share 5.65p

Earnings per ordinary share 9.4p

Teesside power station construction on schedule
Midlands Gas venture progressing well

Interim Results for the Half Year Ended 30 September 1991

(Historical cost)		Half year ended	
Year ended		30.9.90	30.9.91
31.3.91		(unaudited)	(unaudited)
(audited)			
£mn	Turnover	£mn	£mn
1329.1	584.6	617.1	
103.5	Operating Profit	14.9	27.0
12.8	Dividend receivable from The National Grid Holding plc	4.3	4.7
(6.6)	Net interest payable	(0.9)	(4.7)
109.7	Profit on Ordinary Activities Before Taxation	18.3	27.0
(26.4)	Taxation	(4.0)	(7.4)
83.3	Profit on Ordinary Activities After Taxation	14.3	19.6
(6.6)	Extraordinary items	(4.4)	-
76.7	Profit Attributable to Shareholders	9.9	19.6
(22.0)	Dividends payable		(11.8)
54.7	Transfer to reserves	9.9	7.8
39.8p	Earnings per ordinary share	6.8p	9.4p
10.5p	Dividend per ordinary share		5.65p

Notes

- 1. Basis of Preparation:** The unaudited interim accounts for the half year ended 30 September 1991 have been prepared under the historical cost accounting convention, on the basis of accounting policies set out in the Annual Report and Accounts for the year ended 31 March 1991. The financial information contained in this interim statement does not amount to statutory accounts within the meaning of Section 240 of the Companies Act 1985.
- 2. Taxation:** Taxation for the half year ended 30 September 1991 has been provided on the basis of the estimated effective tax rate for the full year.
- 3. Earnings Per Share:** Earnings per ordinary share of 9.4p have been calculated by dividing the profit on ordinary activities after taxation by the average number of ordinary shares in issue (209.4m). Actual earnings per ordinary share were not presented for the half year ended 30 September 1990. Pro forma earnings per ordinary share were 3.7p for the half year ended 30 September 1990, calculated by dividing pro forma profit after taxation by 209,423,000 shares as if they had been in issue since 1 April 1990. Pro forma profit was calculated by increasing interest charges and by substituting a pro forma taxation charge on the basis that the new capital structure had been in place since 1 April 1990.
- 4. Dividend:** The Directors have declared an interim dividend of 5.65p (net) per ordinary share for payment on 24 March 1992 to shareholders on the register at close of business on 31 January 1992. The ex-dividend date for 50p ordinary shares is 13 January 1992.

MEB

Midlands Electricity plc

Copies of this announcement are available from the Company Secretary at the Company's registered office, Mucklow Hill, Halesowen, West Midlands B62 8BP. If you have any enquiries as to Midlands Electricity plc shareholder please call us on 021 423 2599.



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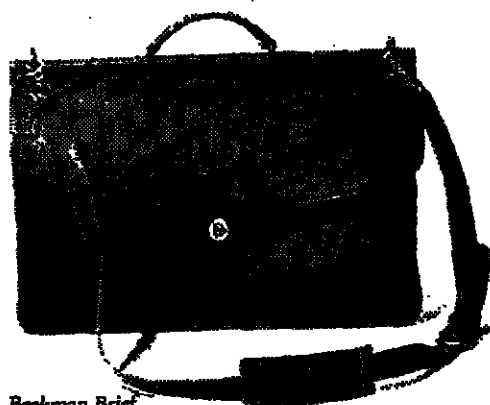


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INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 1991.

Statement by the Chairman and Chief Executive Dr. James Smith
Our profit for the first six months is in line with expectations. The growth achieved in electricity distributed and the growing impact of our cost control measures, combined with the beneficial effects of our electricity contracts strategy expected in the second six months, reinforces our confidence in the full year's profitability.

Turnover: In the first six months, turnover was up £72.5m at £821.7m. The increase was better than expected and mainly resulted from an increase of 3.0% in the volume of electricity distributed. Our marketing strategy is centred on growing profitable unit sales through the efficient use of electricity. To this end we are in the process of restructuring our marketing and sales function so as to focus sales effort into the most profitable areas.

Profit: Our business has a seasonal bias and the profit for the first six months is not indicative of the year's results. In the first half of this financial year pre-tax profits were £15.4m against a pro forma £18.6m for the corresponding period last year. However, results in the second half year are expected to benefit from the effects of our electricity purchase contracts and from the impact of our cost reduction initiatives.

Dividends: In the light of these results and the Board's expectation of continuing profit growth, the directors have declared an interim dividend of 4.85p per share, against 4.33p net per share pro forma equivalent for last year. The interim dividend will be paid on 24 March 1992 to shareholders registered on 31 January 1992.

Electricity Purchases: A factor which will lead to an increase in the imbalance between this year's first and second half year profits is a change to the portfolio of our electricity purchase contracts.

To protect the Company from potential extremes of volatility within the electricity pool purchasing arrangements, the Company has taken steps to extend and restructure its portfolio of contracts. The effect of these new contracts has been to increase the proportion of costs incurred in the first six months. While this has an adverse effect on the interim profits, the contracts will reduce the high costs experienced at times of high electricity demand in the winter period.

Cost Savings: Close scrutiny of our distribution activity has achieved savings by improved working practices and by increasing productivity both within our Areas and at Headquarters. As a result, our staff numbers have been reduced by 2.5% over the last year. By redeploying our staff we have reduced our use of contractors within the business and we have reduced the amount of overtime worked.

Non-regulated businesses: The contribution to profit from our non-regulated activities is still small. Overall our strategy is to increase this contribution by concentrating on those businesses where we have skills, experience and resources. Our recently announced retail enterprise with Southern Electric demonstrates our determination to seek profit from a professionally managed, viable and competitive business with roots in our existing business.

Similarly, a gas Limited, our recently announced gas sales venture, is an area where our existing abilities can be easily applied to produce incremental profit.

Contracting, which is currently suffering in the prevailing economic climate, will be restructured to create a separate operating division in order to focus on becoming a 'stand alone' profit centre activity.

Generation: Within electricity generating, construction of our plant at Peterborough is progressing both to time and cost. Other projects are at various stages of development but Eastern Electricity and Mobil have decided to review their partnership to build a 450 MW generating station at Coryton to generate electricity and provide steam for Mobil's refinery operations. We have not yet been successful in reconciling our separate objectives as regards control and financial return of the project. Mobil have told us that the project is still attractive to them in the context of their refinery operations and we would not intend to stand in their way in seeking another partner.

Structural Changes: We are re-shaping our overall organisation so that the structure reflects the needs of efficient management activity.

The decision has been made to fill the post of Development Director which lies vacant in the existing structure. The person appointed will be responsible for the development of non-regulated businesses in the group. Within the electricity business, the post of Area Manager is being removed and the Areas will be split functionally. The distribution engineering activities will report direct to the Engineering Director and the marketing and sales activities will report direct to the Marketing Director. This change will allow sharper focus by senior management on our core activity of distributing and supplying electricity.

In conclusion, I am confident that the policy of growth in sales and the management of cost will show through positively in our full year's results.

INTERIM ANNOUNCEMENT

Group historical cost results for the six months ended 30 September 1991

	Notes	1991 £m	Pro forma (Unaudited) 1990 £m	Pro forma (Audited) 1990/91 £m
Turnover		821.7	749.2	1,720.1
Operating profit		26.0	32.2	127.4
Income from fixed asset investments	4	6.3	5.8	17.4
Net interest		(16.9)	(18.4)	(38.4)
Profit on ordinary activities before taxation		15.4	19.6	106.4
Taxation	5	(3.8)	(4.6)	(26.1)
Profit on ordinary activities after taxation		11.6	14.0	80.3
Extraordinary items	6	-	(3.6)	(7.5)
Profit for the period		11.6	10.4	72.8
Dividends		(13.1)	-	(27.3)
Profit retained		(1.5)	10.4	45.5
Earnings per ordinary share		4.3p	5.2p	29.8p
Dividend per ordinary share		4.85p	-	10.12p
Group historical cost balance sheet				
		Actual 30 September 1991 £m	Pro forma 30 September 1990 £m	Actual 31 March 1991 £m
Fixed assets		735.5	695.5	721.2
Tangible assets		97.5	98.4	97.5
Investments		638.0	597.1	623.7
Current assets		367.3	295.4	395.9
Current liabilities		(273.5)	(227.8)	(289.5)
Net current assets		93.8	67.6	106.4
Total assets less current liabilities		929.8	863.5	925.1
Debt and bonds (unsecured)		(200.0)	(200.0)	(200.0)
Provisions		(26.9)	(11.2)	(23.7)
Net assets		699.9	652.3	701.4
Capital and reserves				
Called up share capital		134.9	134.9	134.9
Reserves		565.0	517.4	566.5
		699.9	652.3	701.4
Net debt		241.0	270.6	267.0
Gearing		34.4%	41.6%	38.1%

NOTES:

1 Basis of preparation: The interim results for the six months ended 30 September 1991, which were unaudited, have been prepared on the basis of the accounting policies for the year ended 31 March 1991. The financial information contained in this interim statement does not amount to statutory accounts within the meaning of Section 240 of the Companies Act 1985.

2 The results for the year ended 31 March 1991 are audited from the full accounts for that year, which contain an unqualified auditor's report and have been delivered to the Registrar of Companies.

	1991 £m	1990 £m
Historical cost profit on ordinary activities before taxation	15.4	18.6
Current cost adjustments		
Depreciation	(22.2)	(22.4)
Cost of sales	(0.3)	(0.3)
Inventory working capital	(4.4)	(6.3)
Gearing	2.6	5.7
	(23.3)	(23.3)
Current cost loss on ordinary activities before taxation	(7.9)	(4.7)

3 Comparative figures: The comparative figures for last year are on a pro forma basis as if the new capital structure had been in place since 1 April 1990. The pro forma figures incorporate an adjustment to interest of £17.2m for the six months ended 30 September 1990 and an adjustment to interest of £24.2m for the year 1990/91 together with a related tax credit of £8.2m.

4 The National Grid Holding plc included within profit before taxation is £5.3m interest dividend receivable from The National Grid Holding plc (1990 interest £5.3m and final £17.4m).

5 Taxation: Taxation for the six months ended 30 September 1991 has been provided on the basis of the estimated effective tax rate for the year ending 31 March 1992. Taxation for the six months ended 30 September 1990 has been calculated using the pro forma effective tax rate for the year ended 31 March 1991.

6 Extraordinary items: Extraordinary items comprise privatisation costs incurred in the six months ended 30 September 1990.

**EASTERN
ELECTRICITY**

Copies of this announcement can be obtained from the Company Secretary, Eastern Electricity plc, Wharfedale Park, P.O. Box 40, Wharfedale, Ipswich, Suffolk IP9 2AQ. For shareholder enquiries please ring 0345 959697.

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The Company has granted S.G. Warburg Securities an option (the "Option") to subscribe up to 500,000 Ordinary shares (with Warrants) at a price of \$10.00 per Ordinary share exercisable up to 30 days after the Closing Date of the Placing.

Application has been made to the London Stock Exchange for the Ordinary shares in, and Warrants of, the Company issued, now being issued and to be issued pursuant to the exercise of the Option to be admitted to the Official List. It is expected that Listing will become effective and that dealings in the Ordinary shares and in the Warrants will commence on 19th December, 1991.

Copies of the Listing Particulars may be obtained during normal business hours on any business day (Saturdays and public holidays excepted) up to and including 13th December, 1991 from the Company's Announcements Office of the London Stock Exchange, The London Stock Exchange Tower, Capel Court Entrance off Bartholomew Lane, London EC2N 1JQ, and up to and including 27th December, 1991 from:

S.G. Warburg Securities
1 Finsbury Avenue
London EC2M 2PA

Schroder Korea Fund plc
35 Gutter Lane
London EC2V 8AS

Details will also be included in the Companies' Fiche Service available from Exel Financial Limited, 37-45 Finsbury Street, London EC2A 4PB from 3.00 p.m. on 12th December, 1991. 11th December, 1991

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(Incorporated and registered in England No. 178835)

NOTICE TO HOLDERS OF BEARER SHARE WARRANTS OF INTERIM DIVIDEND

At a Directors' Meeting held on 8 December 1991 Avesco plc declared an dividend of 0.5p (net) per share for the year ended 31 March 1992 which is payable on 6 April 1992.

Holders of bearer Share Warrants who wish to take up the interim dividend for the year ended 31 March 1992 must lodge dividend coupon number 14 together with particulars of their name and address at the address of Avesco plc set out below.

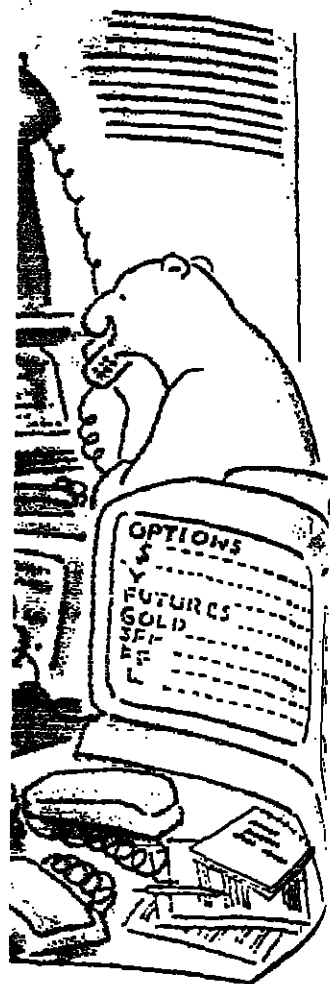
Registered Office: Venture House,
Davis Road, Chesham, Surrey, KT9 1TT

By Order of the Board

N. S. CONN
Secretary

Dated 11th December 1991

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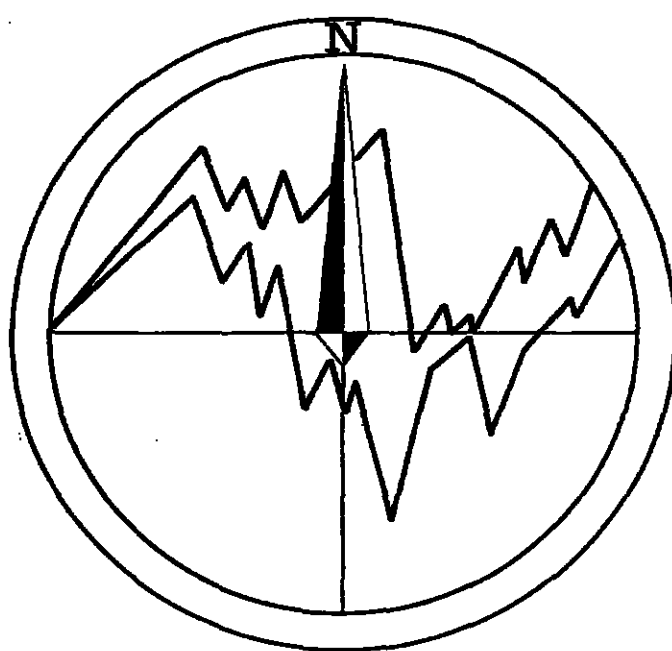
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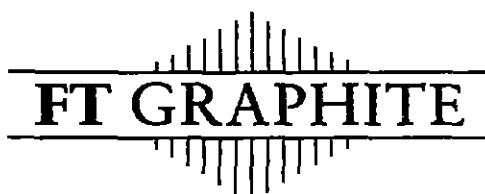
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BUSINESS AND THE ENVIRONMENT

Pollution treated to a cocktail

Cleaning up after industry might be easier in the future if scientists experimenting in the French countryside see the fruits of their labour.

The team - a joint effort by Elf Aquitaine, the French oil group; BRGM, the French bureau of geological and mining research; and ESYS, a refining and marketing subsidiary of Generale des Eaux - has just completed field tests into underground "decontamination". The aim was to remove chemical and oil pollution from groundwater and subsoil without having to dig up and remove the soil.

The tests, which have been going on since July last year near Strasbourg, proved successful in removing 50 to 80 per cent of the pollution from the soil. They tackled hydrocarbon and organic pollution. The experiments involved drilling wells to the depth of the water table and pumping water up through the polluted soil and rock. The water, which took the pollution with it, was treated with a carefully selected cocktail of nutrients which cause bacteria in the ground to breed. It is the bacteria that "eat" the pollution. The groundwater was pumped continually through the test area to wash out the pollution.

The benefits of the developing technology - called ecological engineering - are many, according to Elf Aquitaine. Wasteland is often left unused because of the high costs of demolition or the lack of suitable technology to clean it up. The underground depollution process uses relatively small pump installations that are easily transportable. It is also possible to run a business - for example, a petrol station could continue to operate while leaked oil was being washed from underneath it.

Estimated costs are FF200-FF300 (£20.50-£30.75) per tonne of terrain treated. Elf Aquitaine hopes the data derived from the tests will encourage governments and other authorities to set standards for rehabilitating the vast tracts of industrial wasteland around the world.

Hilary de Boerr

A Courtaulds Textiles plant halved its water consumption within 18 months of applying strict water and effluent management.

"This makes environmental and business sense because you pay for the flow in and the flow out," says Peter Cooper, technical executive at Courtaulds. His department is responsible for helping to achieve targets in the company's environmental action plan, set out in 1989.

Cooper and his colleagues have been looking at ways of changing the complicated textile processes, which demand a lot of water and many chemicals. "We have been trying to reduce the number of chemicals used and have been looking for alternatives that cause less pollution. For example, we have started using formic instead of acetic acid, which is also a quarter of the cost," Cooper admits that in spite of Courtaulds' progress, the company still has a long way to go to reduce the amount of contaminants that leave the factories via the sewer.

Most manufacturers are still struggling to bolt on technology that will prevent pollutants from entering the sewage systems. Many smaller concerns continue in the tradition of simply pouring contaminants down the drain and forgetting about them.

"Bigger companies are starting to practise in-process recycling. But the movement is slow because the investment cycles are so long - around 10 to 15 years," says David Musco of Ecotec, a UK environmental consultancy. Industry is under considerable pressure to reduce the harmful chemicals, organic matter and metals that it pours down the drain. Traditional methods of getting rid of waste-water, such as diluting it and allowing the contaminants to disperse into rivers and estuaries, are being questioned as new evidence of environmental damage emerges.

For example, research by the Plymouth Marine Laboratory has shown that all fish caught in the North Sea suffer from the effects of pollution. Other research shows that relatively high concentrations of heavy metals - cadmium, lead and arsenic - have built up in the Rumber Estuary, the Thames and throughout the North Sea.

Governments, led mainly by EC directives on water quality, are setting tougher standards on effluent, which push up the cost of waste-water treatments.

Continuing a series on environmental challenges facing the UK water industry, Peter Knight looks at industry's efforts to reduce the flow of effluents

Waste tap must be turned off

And industry, realising that its environmental performance is integral to its business success, is beginning to strive for waste disposal standards that exceed legal requirements.

"The bigger companies are certainly aware of the issues," says Ewan Macdonald, manager of the Effluent Processing Club, a UK-based industry group run by AEA Industrial Technology and WRC, formerly the Water Research Council.

"But some companies on the fringe are not fully aware of the pressures and others want to ignore the implications because of the costs involved. This is especially true in the textile industry where pesticides are being washed out of imported raw wool," he says.

While the cost of installing the necessary technology to extract the pesticide - or simply buying uncontaminated local wool - deters the smaller companies, bigger concerns know that it makes sense to reduce the amount of chemicals because effluent processing costs are set to rise.

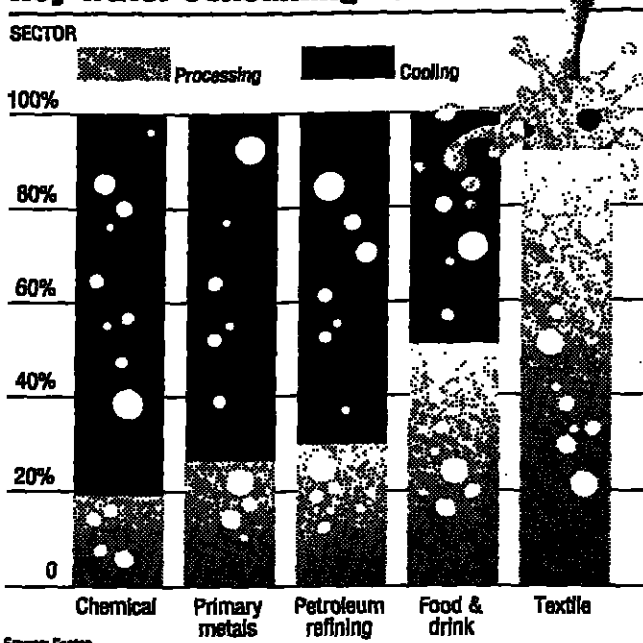
Much of UK industry pours its waste-water down the drain. It pays a fee - dependent on quantity and quality - to the sewage company which treats industrial effluent with domestic sewage. The sewage companies are under increasing pressure to ensure that the treated water which leaves their plants is as clean as possible.

This means that they are beginning to get tough with their industrial clients by monitoring the effluent more closely and charging higher rates for the service.

Companies have two routes available to comply with the law and to escape rising costs. First, make less waste. Second, use better technology to capture and re-use waste that cannot be prevented.

Waste-minimisation implies a change in the way manufacturers think about their task. This shift in the thought processes is, possibly, the most

European water usage within key water consuming sectors



Source: Ecotec

difficult part of reducing waste because it depends on the reappraisal of traditional methods. Because this is uncharted territory, there are as yet no textbooks for plodders.

An obvious starting point is to modify the end-product so that it will not create as much waste. Then the materials used in the manufacturing process can be changed by, for example, substituting recyclable organic solvents for water.

Managers will also improve practices inside the plant to reduce the amount of water used and therefore effluent produced. Some of these steps are straightforward. A Courtaulds plant reduced its water consumption by a third simply by installing flow-controllers.

Further savings were made by fitting spring-clips at the end of hoses to stop the flow when

the pipe was not being used.

Once these basic improvements have been made, companies rely on effluent treatments to reach their targets. There is a host of established and emerging effluent-processing technologies.

The Centre for the Exploitation of Science and Technology (Cest), a UK industry-funded research organisation, estimates the market for industrial waste-water treatment will be worth £1bn a year in the UK by 1995. Ecotec puts the world market for municipal and industrial water and waste-water treatment at £35bn a year.

Nell Johnston of Cest says much of the money spent on municipal waste-water treatment will pay for civil engineering projects rather than on new treatment technologies. Musco of Ecotec, however, says

some industry sectors have been quick to exploit the emerging technologies.

"Batch-processing" companies, such as those which make chemicals, have been quicker to use the new treatment technologies because the capital costs, while high, are not as high as those in the continuous-flow processes such as steel-making," says Musco.

There are four core technologies, he says, which are producing innovations. These are: new materials such as membranes; biotechnology; information technology; and energy treatments using electronics.

Membrane filtration is the ancient technology of the sieve adapted with the use of modern materials, such as nylon or ceramics, to separate water and contaminants, sometimes as small as a molecule.

The effluent can be pumped or sucked through a membrane or it can pass by chemical transfer in a process known as reverse osmosis, which is used to remove salts from water.

While filtering might be of value, the drawback is that it collects and concentrates the wastes which, if they cannot be re-used, have to be dumped or burnt. In some cases bio-engineering can be used to change some wastes from hazardous to innocuous.

An example is anaerobic digestion which is increasingly being used to treat biodegradable wastes, such as domestic sewage. The digestion process also produces gas which can be used as an energy source. Other biotech research includes the use of fungi to remove metals from waste.

One of the necessities for good effluent management is information technology - software, computers, sensors and data communications. "It is the essential tool that wraps around the business of controlling the treatment process. And one of the important gaps in the development of sensors which enable you to measure and control," says Musco.

Researchers are also working on the use of electron energy to break bonds within the effluent. In this way metals can be removed and organic materials destroyed.

Macdonald holds out most hope for membranes and electro-chemical treatments. Johnston says the different technologies need to be unified to get the best results. "There's a lot of technology around but it needs to be bolted together."

The series concludes next week by looking at Qinet and the National Rivers Authority.

Tourism industry travels new road

By Michael Skapinker

After pocketing their wages every week, staff at the Pale Hall Hotel in Gwynedd, North Wales hand back the empty envelopes. The hotel's employees clean the mirrors with vinegar and use old menus as notepaper.

The hotel is not being mean, just environmentally sound. Its owner has calculated that UK wage earners throw away 500m envelopes a year. The English Tourist Board (ETB) says all tourist companies in the UK will have to pay greater attention to environmental issues if they are to remain internationally competitive.

The British tourist and leisure industry employs 10 per cent of the country's workforce. In Cornwall the figure is more than 20 per cent. On the Isle of Wight it is more than 50 per cent.

Despite its importance to the economy, tourism is often seen as a destroyer of the environment. It brings litter, people and traffic. As many as 80 per cent of those making visits to the British countryside do so by car.

The ETB points out, however, that tourism can also be a force for environmental good. An example is the renovation of many of Britain's canals for tourism and recreation.

The board argues that many tourists have become more interested in attractions that have retained some of their traditional character and are beginning to shun the featureless concrete cities that occupy large parts of the Mediterranean. British tourist attractions can win an increasing proportion of this growing market by conserving and renovating traditional buildings and by preserving and rehabilitating the surrounding countryside.

The ETB last week published a guide* to tourism and the environment. The first step, it says, is to formulate a company policy on the environment and write it down. The Botley Park Hotel in Hampshire has a written policy which includes a commitment to purchase those products and services that are least damaging to the environment and to increase environmental awareness among its staff.

To ensure that it acquires

credibility, the policy must immediately be translated into action, whether by beginning to use recycled paper or converting company vehicles to run on unleaded fuel. Staff need to be included in the initiative from the start. The ETB says companies should consider offering incentives to employees who come up with ideas on improving the environment.

Planning of new tourist attractions should include an environmental audit, the guide says. It is often better to look for existing structures which can be renovated than to start building from scratch. Other factors to be taken into account include suitability of local roads, public transport and the availability of water and electricity.

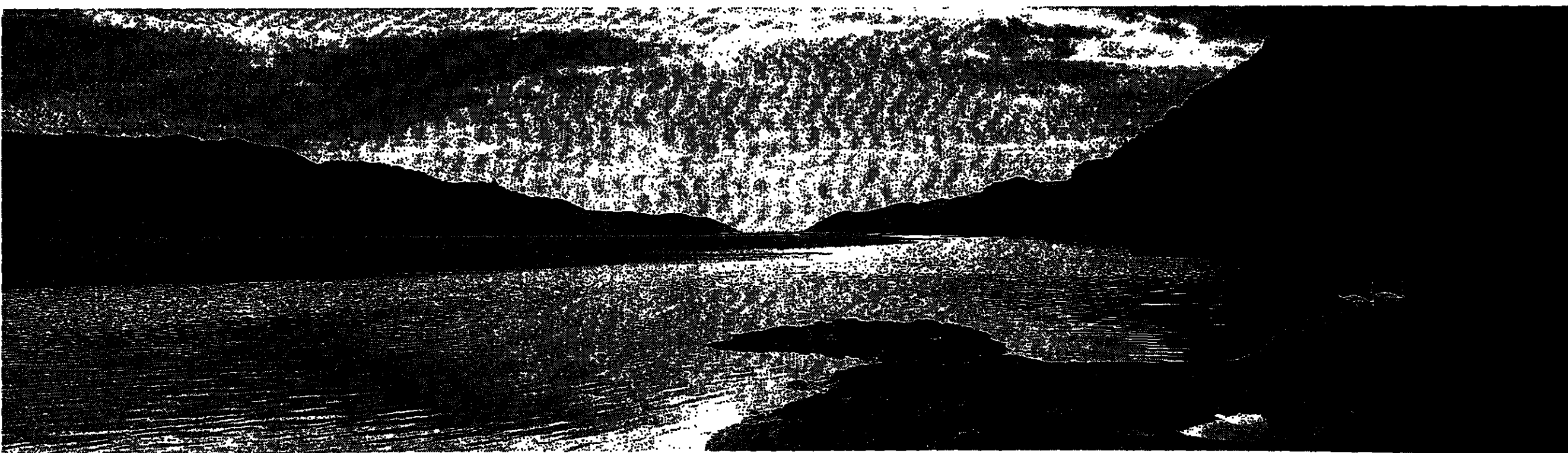
It is essential that local planning authorities are involved from the start. The local community should also be kept fully informed of development plans.

Companies planning new tourist developments must ensure they know what local planning policies are and if there are any historic artifacts or buildings in the area.

Would-be developers should also think about what new facilities they can offer residents and how they can co-operate with local companies. In rural areas, developments which use and conserve existing buildings, support existing enterprises and improve opportunities for appropriate recreation are likely to be looked at positively," the guide says.

One important way of protecting the environment and retaining local community support is to limit the number of visitors to the site. It is often difficult to know in advance how many visitors an attraction can support before they become a nuisance to the surrounding residents and begin to destroy the ambience of the site. Different prices for different times of the week and for different seasons can help to ensure a more even flow of visitors.

*The Green Light - A Guide to Sustainable Tourism from the English Tourist Board, 24 Grosvenor Gardens, London SW1W 0ET. £10.70.



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مركز الأعمال

Mareva injunction discharged for non-disclosure

THE MOTOR VESSEL P Queen's Bench Division (Commercial Court)
Mr Justice Evans
December 5 1991

THE BUYER of a ship who applies *ex parte* for a Mareva injunction to prevent the sellers from removing purchase monies from the UK, must disclose to the court any intention not to notify them of his application before completion of sale. And an intention not to notify is unjustified if notification would be unlikely to precipitate removal of assets, and the purpose is to prevent the possibility that the sellers will refuse delivery if aware of the injunction.

Mr Justice Evans so held when discharging a Mareva injunction, and refusing to grant a fresh injunction, freezing part of the purchase price paid in the UK by the plaintiff buyers of the motor vessel P to the defendant sellers.

HIS LORDSHIP said that the buyers agreed to buy the P from the sellers by a sale contract in memorandum of agreement (MOA) form dated April 10 1991.

The completion date was July 9.

By that date the parties were at loggerheads over the ship's condition.

On July 1 the buyers had obtained an order from the English court permitting

inspection of the ship at Singapore.

The ship was on time charter to another company and on sub-charter. Disputes and difficulties arose over the interpretation and effect of the inspection order.

The buyers obtained a similar order from the Singapore court.

Solicitors and counsel were involved in London and Singapore. Relations between the professional representatives in Singapore became strained. Eventually completion was arranged for July 11.

The buyers teleaxed that the vessel was not in deliverable condition under the MOA, and that they had decided to accept delivery but reserved the right to damages.

The price payable at completion was \$7m. The buyers estimated the value of their damages claim at \$3m.

They rightly apprehended that in the ordinary course of business the sellers were likely to transfer the proceeds of sale out of the jurisdiction. They proposed to give notice of arbitration in London in respect of their damages claim.

Their London solicitor advised that if they obtained a Mareva order restraining the sellers from transferring \$3m pending an arbitration award, the sellers would not be entitled to refuse to give delivery of the ship. But he and the

buyers feared that the sellers nevertheless would refuse. They therefore applied *ex parte* to Mr Justice Goffhouse on July 11 and obtained a Mareva injunction.

The injunction was subject to an undertaking by the buyers "forthwith" to give notice of the injunction to the sellers and their bank, and to a proviso that nothing in the order should take effect until payment of the purchase price and/or delivery of the vessel.

The buyers' London solicitor took the view that the undertaking to give notice to the sellers "forthwith" was subject to the terms of the proviso and so did not take effect until after payment and delivery.

The sellers therefore were not informed of the order until after completion, which took place on July 12.

After completion, the order was served on the sellers, notice was given to their bank, and \$3m was frozen in their account.

Following surveys of the vessel in Singapore, a further order was made reducing the frozen sum to \$2m.

The sellers changed their London solicitors in August, and on September 30 the new solicitors applied to have the injunction discharged.

When the injunction was obtained it was believed the court had jurisdiction to make a Mareva order when buyers

under an MOA were about to pay and take delivery but wished to make sure that a sufficient part of the price would remain in London to provide Mareva-type security for a damages claim.

But the Court of Appeal had held that no such jurisdiction existed (see *Veracruz 1*, *FT November 19 1991*). The reason was that no injunction could be ordered until the buyer had a cause of action against the seller, and the breach of contract on which he relied did not arise until the ship was delivered in a defective condition.

It was argued that Mr Justice Goffhouse's order must be set aside for want of jurisdiction. The issue became whether a fresh order should be made which would take immediate effect against the \$2m still held in London.

The courts had been uneasy from early days of the Mareva jurisdiction about making the order *ex parte* in circumstances which would enable a buyer to pay the price and so claim delivery while preventing the seller from having free use of the proceeds of sale.

In *The Great Marine No 1* (1990) 2 Lloyd's Rep 245, Mr Justice Leggatt said sellers had an understandable disappointment in that, having been led to expect an unfettered right to deal with the whole of the purchase money, they found them-

selves deprived of the right to deal with some of it.

He said: "Provided that the court is told the facts [i.e. that the injunction will be used to block the purchase money], it can then decide whether to grant an injunction subject to an undertaking that notice of intention to serve it will be given to the sellers before completion of the sale so that they may consider... whether there are grounds open to them for not completing the sale."

The authorities clearly distinguished between giving notice to sellers before completion and the need to make full disclosure to the court when the *ex parte* order was obtained.

There were circumstances in which failing to give advance notice, however unattractive, might be justified; but the duty of disclosure to the court was invariable. If the buyer/applicant intended not to inform the seller before completion, that fact must always be disclosed. The injunction might be ordered none the less, as it was in *The Great Marine*.

In *Bank Mellat v. Nikpour* (1985) FSR 67, Lord Donaldson said the rule requiring full disclosure was of fundamental importance.

He said it was "together with the Anton Pillar order, one of the law's two 'nuclear weapons'. If access to the weapon is obtained without the

fullest and frankest disclosure, I have no doubt at all that it should be revoked."

Many - if not most - Mareva applications were made in circumstances in which it could reasonably be foreseen that the defendant would take action to remove assets from the court's jurisdiction if he became aware of a pending application.

But here the parties were already locked in dispute and were communicating through solicitors. Notice of the Mareva application was unlikely to precipitate removal of assets without notice to the sellers, the buyers undertook a heavy duty of disclosure - one which must be stringently enforced.

That duty was not discharged, and the order of Mr Justice Goffhouse should be set aside on that ground also, even if valid as a matter of jurisdiction - which it was not.

Nor should the court, treating this as a fresh application by the buyers, order a new Mareva injunction at this stage.

For the plaintiff buyers: Michael Howard QC and Poonam Melwani (Holman Fenwick & Willan).

For the defendant sellers: Bernard Eder QC and Simon Bryan (Middleton Parry).

Rachel Davies
Barrister

1992 - The European Market

The FT proposes to publish this survey on December 18 1991. The more predominant role of the EC will have the greatest impact on a company's business over the next few years. This was the view of 51% of top Chief Executives in Europe surveyed in 1990 who read the FT.

If you want to reach this important audience, call Elizabeth Vaughan on 071 873 3472 or fax 071 873 3079

Data source: Chief Executives in Europe 1990.

FT SURVEYS

CONTRACTS AND TENDERS

NOTICE FOR IMPROVEMENT STUDY OF SEKA MILLS

SEKA (Pulp and Paper General Directorate of Turkey) is considering receiving international bids for a preliminary study to be carried out for the improvement alternative for its Balikesir, Izmit and Dalaman Mills (Balikesir is a Chemi Thermo Mechanical Pulp, CTMP and a Newsprint Mill; Izmit and Dalaman are pulp and multi machines paper and board mills) and later a detailed feasibility study for the best alternative.

These study reports should be suitable for investment decisions and loan evaluations by international finance establishments.

The purpose of this improvement program is to raise processes and product quality to international standards and taking into consideration existing conditions to optimize capacity of the mills under study.

Prequalification evaluation will be carried out to establish lists of bidders for the two studies. Therefore interested companies should enquire for the prequalification documents before January 15, 1992, from the address given below by post or fax.

SEKA reserves the right of verification of all statements and is free to choose applicant companies and is also not obliged to give any information about its evaluation.

SEKA
General Management

Application Address :
SEKA GENEL MUDURLUGU
Yatirimlar Dairesi Baskanligi
IZMIT - KOCAELI / Turkiye.

Ref: Improvement Studies of
SEKA Balikesir, Izmit and
Dalaman Mills.

Fax. No. 90.21.123235.

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Principal Paying Agent
bank leumi בנק לעומי

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per pro. Gencor (U.K.) Limited
London Secretaries
L.J. Salinas
11 December 1991

CONTRACTED BUSINESS SERVICES

The FT proposes to publish this survey on February 24th 1992. It will be of considerable interest to our readership of Chief Executives, Finance Directors, Board Directors and Managers - the very people who have responsibility for employing external contractors. If you want to reach this important audience, call

Jessica Perry
on 071 873 4611
or fax 071 873 3062

Data source: BMRC 1990

FT SURVEYS

ALLIED LYONS
80.9m shares
£402 million
FEBRUARY 1991

Arab Malaysian Merchant Bank
8.69m shares
M\$36 million
MAY 1991

Burns Philp
Burns Philp & Company Limited
40m shares
A\$118 million
MAY 1991

QBE Insurance Group Limited
42.3m shares
2.6m options
A\$320 million
MAY 1991

WILLIAMS
WILLIAMS HOLDINGS PLC
Williams Holdings
8.9m new shares 8.25m shares
£24 million £25 million
MARCH 1991 JUNE 1991

ani
Australian National Industries Limited
104m shares
A\$213 million
JULY 1991

BRIDGE OIL LIMITED
205m shares
A\$109 million
JULY 1991

ELLIS & EVERARD plc
Ellis & Everard
20.7m shares
£35 million
JULY 1991

Ampol Exploration Limited
102m old shares
17m options
A\$294 million
AUGUST 1991

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COMMODITIES AND AGRICULTURE

Venezuelan aluminium smelter plans suspended

By Joe Mann in Caracas

TWO INTERNATIONAL aluminium companies, the Aluminia Company of America (Alcoa) and Austria Metall, have advised the Venezuelan government that they have decided to "suspend" plans to invest in two large smelters that were to be built in Venezuela, according to Mr Roberto Pocater, Venezuela's Minister of Finance.

The projects involved investments of around US\$2bn and new aluminium smelting capacity of over 300,000 tonnes a year.

Although it was already known that the two companies had decided to put their Venezuelan projects on hold, the government announcement made it official. The minister's public statement also made it clear that the government's much-publicised plan to increase aluminium smelting capacity was in trouble.

For several years, Venezuelan officials have been talking about raising capacity to the current level of 600,000 tonnes a year to 2m tonnes.

Alcoa and Austria Metall pulled out for at least two reasons.

Firstly the aluminium market has been destabilised by a sharp increase in sales to the west from the Soviet Union. In

The former Soviet Union's exports of secondary (scrap) aluminium ingots to Japan this year have declined sharply since June, trade officials said, reports Reuter from Tokyo.

According to finance ministry data, the secondary aluminium ingot imports from the Soviet Union have continued to fall, reaching 4,158 tonnes in October from 13,373 in June.

"The biggest reason was postponement of scheduled departures from Nakhodka port because the Soviet exporters had not paid the cost of delivering them to the port," a trade house official said. "As the Soviet Union breaks up, the imports are expected to fall further," he added.

A letter to President Carlos Andres Borge of Venezuela, Mr Paul O'Neill, chairman of Alcoa, said recently this had eliminated profitability for much of the industry.

"If there was some prospect that the Soviet economy would return soon to its previous internal use level of aluminium, this sudden surge of Soviet metal would cause no concern. But I see no near-term hope for a resurgence of the Soviet economy. The consequence of this situation is the equivalent of a major increase in metal supply and there is a need to change the timing for expansion projects," said Mr O'Neill.

In addition, the two companies had expected to finance a major share of their projects through the government's debt-for-equity swap programme. This year, however, the rela-

tively high price of Venezuelan government debt on the secondary market has made the swap mechanism much less attractive. Alcoa, moreover, reportedly had problems in obtaining a commitment from the Venezuelan government on supplying its projected smelter with adequate electric power. Mr Pocater attempted to smooth the public impact of his announcement by noting that potential investors in two other so-called "mega-projects" to build aluminium smelters in Venezuela had indicated they were still interested.

LINE WAREHOUSE STOCKS
(As at Monday's close)

Aluminium	+13,400	890,600
Copper	+130	315,300
Nickel	+150	10,100
Zinc	+850	102,700
Tin	+45	15,105

Retailers agree WWF hardwood initiative

By John Hunt, Environment Correspondent

A GROUP of companies including do-it-yourself retailers, property developers and timber importers has agreed to phase out by 1995 the use of tropical hardwood produced by unsustainable methods.

The agreement, reached with World Wide Fund for Nature (WWF) means that they will cease to use such timber five years earlier than the phase out proposed by the International Tropical Timber Organisation for 2000.

Mr Francis Sullivan, WWF forest conservation officer, said the intention was to forge a link between the "green" consumer and timber producers whose products come from sustainable development where felled trees are replaced.

He said that the undertaking by the companies meant that more and more timber producers and importers would have to find out exactly where their wood came from in order to satisfy consumers' demand for sustainably produced timber.

He described the ITO as "pretty sick" with a widening gap between its objectives and performance. He said that at its recent Yokohama meeting only seven out of 47 countries reported back on what they were doing to achieve sustainability by the year 2000.

The companies which have signed a commitment to the 1995 date are B & Q, Texas Homecare, Sainsbury's Homebase, MFI, Habitat Group, British Rail, News International, M. and N. Norman, Speyhawk, Ecological Trading Company, P.D. Bridgman, Richard Grafe, Finewood, Milland Fine Timber and Richard Burbridge.

WWF is also setting up a voluntary scheme, with the retailers co-operation, to certify that timber has come from a genuinely sustainable source. WWF says this will replace the current system of existing labelling schemes which are not always accurate.

The organisation is also taking part in the forest stewardship scheme under which a group of wood producers, importers and environmental organisations is developing guidelines for beneficial and ecological logging forest management which will operate worldwide. This is expected to be adopted at a meeting in Washington next February.

In a statement yesterday at a tropical forestry seminar in London, WWF said that member states of ITO had failed to improve logging practices. In 1989 ITO published guidelines for sustainable management of tropical forests but not a single country had implemented the recommendations or developed its own guidelines.

East Germany faced with gas crisis

Sara Knight on a price row between suppliers and distributors

EAST GERMANY's battered industry may be faced with a deepening crisis as the bells ring in 1992. If a price agreement cannot be reached within the next three weeks, Germany's five new states could find themselves extremely short of gas over the coming months.

In half-page advertisements placed in more than 120 German newspapers, east Germany's major gas distribution company, Verbundnetz Gas (VNG, Leipzig) has appealed to the federal government to initiate emergency measures to ensure sufficient gas is available to high priority consumers such as hospitals.

The advertisement took the form of an open letter from VNG to Wintershall, based in Kassel, and its parent, BASF, the Ludwigshafen-based chemicals concern, which paints a lurid picture of Wintershall's and BASF's allegedly irresponsible and money grabbing attitude to the gas sector.

Wintershall Erdgas Handelshaus (WIEH, Berlin), a Wintershall joint venture with the Soviet gas producer Gazprom, has threatened to stop from January 1, 1992 its gas supplies of 2.8bn cubic metres or about half of east Germany's consumption - unless VNG pays the price demanded by WIEH since the beginning of 1991.

So far VNG has refused to pay the full price and WIEH has been supplying gas without a contract. As a result, WIEH calculates it will accumulate losses of DM 150m by the end of the year.

In answer to the advertisement, WIEH says that if VNG is seriously concerned about the supply situation in east Germany there is an alternative. If VNG does not want to buy WIEH's gas, then WIEH

would be more than happy to supply VNG's customers at the price currently charged, assuming that VNG makes its surplus pipeline capacity available to WIEH at reasonable cost.

This unprecedented situation has arisen out of the 18-month battle between west Germany's giant gas distributor, Ruhrgas, of Essen, and Wintershall, a newcomer to the German gas scene. It could have been avoided if, after the collapse of the communist system, the old state gas distribution monopoly had not survived in the form of a single company, VNG, dominated by Ruhrgas.

A 35 per cent stake in VNG was sold by the Treuhandanstalt, the body administering the privatisation of east German state companies, to Ruhrgas and 10 per cent to BASF, Hannover, owned jointly by Esso and Shell, in August 1990.

BASF holds a direct 25 per cent share in Ruhrgas. The remaining 55 per cent of VNG shares have been earmarked for buyers but the sale has still not been finalised. One of these is Wintershall, which is making its debut in the gas distribution sector with two new long-distance pipelines. The first, named Midal, will run from the North Sea to Ludwigshafen in west Germany to connect with the second, the Stegal pipeline across east Germany, linking with the Czechoslovakian transit pipeline carrying Russian gas into east Germany.

Frustrated in its attempts to buy a 25 per cent share in VNG, it has now been allocated 15 per cent plus one share) or to persuade the Treuhandanstalt to open up VNG's gas pipelines for use by third parties. Wintershall pulled off a coup with the Soviet gas sup-

pliers. In September 1990, it set up a joint gas trading house, WIEH, with the Soviet State gas company, Gazprom, to market Soviet gas. In early November 1990, WIEH signed a term contract running to 2012 for Russian gas with volumes increasing step by step to 13.5bn cu m a year by 1997.

So VNG has the pipelines, access to consumers and, through an old intergovernmental contract, direct access to 2bn cu m a year of Russian gas. But WIEH holds the trump. It markets most of the Russian gas.

The price battle has arisen over a difference of 0.28 Pfennigs (0.1p) per kWh. WIEH has offered to supply VNG with gas at an east German border price of 1.94 Pfennigs/kWh for long term deliveries. VNG is refusing to pay more than the so-called Waidhaus price of 1.66 Pfennigs/kWh. Waidhaus is the border post where the gas transit pipeline bringing Russian gas across Czechoslovakia passes into west Germany to take the gas into western Europe. WIEH says the Waidhaus price is determined by old contracts where prices are adjusted each year but are nevertheless based on a world gas price which is no longer relevant.

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Ruhrgas and VNG claim the opposite. The Waidhaus price is valid for all west European gas. WIEH says it is not a world gas price but a regional price. Why it is not a world gas price, which is no longer relevant.

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One dealer said: "The bubble seems to have burst. It looks as though the market has been propped up by the price can't afford to keep on rolling over the backwardation and are funding options too expensive."

The squeeze forced the LME executive to step in on December 3 to set a limit on the daily backwardation (the premium for metal for immediate delivery compared with the forward price).

Sumitomo, the Japanese group which has control over much of the LME copper stock-

pile, is widely believed to have changed tactics and is expected gradually to release its hold on the metal. A rise of 700 tonnes yesterday took the stocks to 315,900 tonnes - the highest level since March 1994.

Copper for immediate delivery closed last night at £1,206 a tonne, down £13.50 while copper for delivery in three months was down £11 to £1,225.

Analysts suggest the fundamental outlook for copper is not particularly bright. Mr Philip Crowson, chief economic adviser to the Kitz Corporation, which produces more than 5 per cent of the world's copper, suggested recently that there would be adequate production - at all levels of production - to satisfy prospective demand over the next few years.

World stocks 'to reach 7-year high'

By Kenneth Gooding

TOTAL ALUMINIUM stocks outside the former eastern bloc countries will by the end of 1991 be over 2.53m tonnes or nearly nine weeks' supply - the highest year-end total since 1984, according to Metal Bulletin Research.

In 1994 year-end stocks were 2.77m tonnes and represented 11.7 weeks' consumption.

MBR suggests in a special report that, because much more of the metal is now in highly-visible London Metal Exchange stocks, prices should respond rapidly when they start to fall.

This improvement will probably not come about until the second half of 1992 and then recovery will be only modest, say the authors, Mr Rosalind

Stewart and Mr Neil Burton. They expect aluminium prices to be in the \$1,000 to \$1,250 a tonne range in the first half of next year, rising to \$1,150-\$1,350 in the second half. There should be a "more robust" price recovery in 1993.

MBR suggests that Soviet aluminium shipments to the west, which have caused such turmoil in the market, will fall from 800,000 tonnes this year but remain high by historical standards. Net exports are forecast to ease to 500,000 tonnes next year and to 375,000 tonnes in 1993 as domestic demand in the former Soviet Union recovers slowly.

The report says that if all potential new aluminium smelter projects come to fruition, more than 3m tonnes will be added to non-Soviet capacity by 1993. Beyond that year, based on the assumption that aluminium consumption will grow at an annual 2.8 per cent and taking account of Soviet net exports, there may be supply shortages of 500,000 tonnes a year in 1994 and 1995. However, the report adds: "To put this in perspective, it would only need the development of the 466,000 tonnes Alusaf smelter (located for South Africa) to bridge the gap. We do not, therefore, see a smelter bottleneck developing in the first half of the 1990s."

Aluminium Industry Review 1991 £500 from MBR, 16 Lower Marsh, London SE1 7JR, England.

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MINOR METALS PRICES

Prices from Metal Bulletin (last week's in brackets).

ANTIMONY: European free market, 99.5 per cent, \$ per lb, in warehouse, 1,640-1,680 (same).

BISMUTH: European free market, 99.99 per cent, \$ per lb, in warehouse, 2,800-2,850 (same).

CADMIUM: European free market, 99.5 per cent, \$ per lb, in warehouse, 1,65-2.10 (same).

COBALT: European free market, 99.5 per cent, \$ per lb, in warehouse, 28.00-28.50 (25.50-27.50).

MERCURY: European free market, 99.99 per cent, \$ per lb, in warehouse, 95-120 (85-115).

MOLYBDENUM: European free market, 99.95 per cent, \$ per lb, in warehouse, 2.15-2.19 (2.14-2.17).

SELENIUM: European free market, 99.5 per cent, \$ per lb, in warehouse, 4.80-5.40.

TUNGSTEN ORE: European free market, standard min. 65 per cent, \$ per lb (10 kg) WO₃, cif, 59-67 (same).

VANADIUM: European free market, 98 per cent, \$ a lb V₂O₅, cif, 2.30-2.45 (same).

URANIUM: Naxco exchange value, \$ per lb, U₃O₈, 7.40 (7.25).

WORLD COMMODITIES PRICES

MARKET REPORT

Gold retreated back below \$370 a troy ounce on the London bullion market yesterday as profit taking emerged in the wake of Monday's rally. Lower silver prices triggered the reverse. Gold should hold \$368 and recover ground on prevailing bullish sentiment during the rest of the week, dealers said. "The Middle East tried to buy up silver earlier and met a wall of fund selling, so they reversed their position and gold went with it," one dealer said. On the LME nickel continued to rise, reflecting reports of Chinese buying interest prompting short covering. There was also some fundamental concern that the fragmentation of the Soviet Union could result

in disruption to its exports of nickel. Zinc closed lower, with the premium for cash metal narrowing to \$32.50 a tonne compared with Monday's \$49. Aluminium edged ahead after merchant buying interest emerged around the key support level of \$1,100 a tonne for three-month metal in a belated response to news of a fall in October producer stocks. The IFAI said total stocks fell by 24,000 tonnes, while unwrought inventories were down by 14,000 tonnes, confounding market expectations. LME warehouse stocks rose by a slightly lower than forecast 13,450 tonnes to total 880,850 tonnes. Compiled from Reuters

London Markets

SPOT MARKETS			
Commodity	Unit	Price	Change
Crude oil (per barrel FOB)	\$	18.10-18.15	+0.05
Brent Blend (dated)	\$	18.10-18.20	
Brent Blend (Jan)	\$	18.20-18.30	
W.T.I. (1st put)	\$	18.45-18.50	+0.05
Oil products			
(NEM prompt delivery per tonne CIF)			
Premium Gasoline	\$	202.20-204	-1
Gas Oil	\$	175-177	+3.5
Heavy Fuel Oil	\$	154-155	
Petroleum Argus Estimates			
Other			
Gold (per troy oz)	\$	368.4	-2.5
Silver (per troy oz)	\$	402.5	-4.5
Platinum (per troy oz)	\$	370.25	-3.75
Palladium (per troy oz)	\$	355.5	
Copper (US Producer)	\$	105.0	-0.5
Lead (US Producer)	\$	37.0	
Tin (Kuala Lumpur market)	\$	14.81	+0.01
Tin (New York)	\$	254.5	
Zinc (US Prime Western)	\$	82.0	
Quartz (live weight)	\$	108.50	+3.47
Sheep (live weight)	\$	148.10	+4.18
Pigs (live weight)	\$	85.50	
London daily sugar (raw)	\$	328.0	+3.2
London daily sugar (white)	\$	327.0	+1.5
Tate and Lyle export sugar	\$	328.5	+1.5
Barley (English feed)	\$	210.5	
Maltese (US No. 3 yellow)	\$	214	
Wheat (US Dark Northern)	\$	210	
Rubber (Jan)	\$	48.50	-0.75
Rubber (Feb)	\$	50.00	-0.50
Rubber (Mar)	\$	51.00	-0.5
Coconut oil (Philippines)	\$	81.00	
Palm oil (Malaysia)	\$	372.50	
Cocoa (Philippines)	\$	330.5	
Soybeans (US)	\$	114.0	-1.0
Cotton "A" index	\$	61.55	
Wooltops (4th Super)	\$	4150	

SUGAR - London POX				(\$)
Raw	Close	Previous	High/Low	
Mar	195.00	197.00	198.00-194.00	
Apr	194.00	197.00	197.00-194.00	
May	190.00	200.00	195.00-190.00	
Oct	190.00		196.00	
White	Close	Previous	High/Low	
Mar	279.5	279.5	279.5-277.0	
Apr	277.0	280.5	277.0-274.0	
May	282.0	281.0	282.0-280.0	
Oct	282.0	286.7	284.0-282.0	
Turnover: Raw 227 (388) lots of 50 tons White 853 (851)				
Paris-White (Ffr per tonne): Mar 1954 54				
CRUDE OIL - IPE				
		Latest	Previous	High/Low
Feb	18.40	18.40	18.40	18.40-18.40
Mar	18.30	18.30	18.30	18.30-18.30
Apr	18.20	18.10	18.10	18.10-18.10
May	18.15	18.07	18.07	18.07-18.07
Jun	18.05	18.07	18.07	18.07-18.07
Jul	18.01	18.45	18.10	18.10-18.10
Turnover 19738 (29383)				
GAS OIL - IPE				
		Latest	Previous	High/Low
Dec	171.00	172.50	173.25	171.00-171.00
Jan	172.75	175.75	176.00	172.75-172.75
Feb	173.75	175.25	177.25	173.75-173.75
Mar	170.00	172.50	173.75	170.00-170.00
Apr	168.75	170.00	170.75	168.75-168.75
May	168.00	168.75	169.00	168.00-168.00
Jun	168.00	170.00	170.00	168.00-168.00
Jul	172.00	171.50	172.50	172.00-172.00
Aug	172.50	173.00	173.00	172.50-172.50
Turnover 24571 (19829) lots of 100 tons				
JUTTE				
December/January of 1 Dundee 10				
3000, BWC m/c, LTD, BTD, BSC, BTD 40				
Ansoverb BTG 3000, BWC 3500, BTD 40				
BWD 5000				
COTTON				
Jan Decemr: Spot and shipment sales				
week ending December 8 amounted				
tonnes against 78 tonnes in the previous				
week. Improved demand brought in				
purchases mainly in Africa and Mid				
Eastern despatched. Central and South				
America gave more sales				

CRUDE OIL - IPE (\$/barrel)			
Close	Previous	High/Low	
Jan	18.40	18.01	18.41-17.90
Feb	18.30	18.00	18.40-18.00
Mar	18.30	18.13	18.33-18.08
Apr	18.25	18.07	18.28-18.08
May	18.15	18.07	18.15-18.08
Jun	18.05	18.01	18.14-17.85
Jul	18.05	18.01	18.14-17.85
Aug	18.05	18.01	18.14-17.85
Turnover: 19799 (20000)			
GAS OIL - IPE (\$/barrel)			
Close	Previous	High/Low	
Dec	17.10	17.00	17.25-17.00
Jan	17.10	17.00	17.25-17.00
Feb	17.10	17.00	17.25-17.00
Mar	17.10	17.00	17.25-17.00
Apr	17.10	17.00	17.25-17.00
May	17.10	17.00	17.25-17.00
Jun	17.10	17.00	17.25-17.00
Jul	17.10	17.00	17.25-17.00
Aug	17.10	17.00	17.25-17.00
Turnover: 34371 (10000) lots of 100 tonnes			

JUTE			
Commodity	Unit	Price	Change
December-January	\$	200.00	
February-March	\$	200.00	
April-May	\$	200.00	
June-July	\$	200.00	
August-September	\$	200.00	
October-November	\$	200.00	
December-January	\$	200.00	
February-March	\$	200.00	
April-May	\$	200.00	
June-July	\$	200.00	
August-September	\$	200.00	
October-November	\$	200.00	
December-January	\$	200.00	
February-March	\$	200.00	
April-May	\$	200.00	
June-July	\$	200.00	
August-September	\$	200.00	
October-November	\$	200.00	
December-January	\$	200.00	
February-March	\$	200.00	
April-May	\$	200.00	
June-July	\$	200.00	
August-September	\$	200.00	
October-November	\$	200.00	
December-January	\$	200.00	
February-March	\$	200.00	
April-May	\$	200.00	
June-July	\$	200.00	
August-September	\$	200.00	
October-November	\$	200.00	
December-January	\$	200.00	
February-March	\$	200.00	
April-May	\$	200.00	
June-July	\$	200.00	
August-September	\$	200.00	
October-November	\$	200.00	
December-January	\$	200.00	
February-March	\$	200.00	
April-May	\$	200.00	
June-July	\$	200.00	
August-September	\$	200.00	
October-November	\$	200.00	
December-January	\$	200.00	</

LONDON SHARE SERVICE

AMERICANS

Company	Price	Change	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995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3:00 pm prices, December 10

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AMERICA

Economic and earnings outlook weighs on Dow

Wall Street

ALTHOUGH THE market recovered from its early declines yesterday morning, concern about the outlook for the economy and corporate earnings continued to depress share prices, writes Patrick Harverson in New York.

At 2.30 pm the Dow Jones Industrial Average was down 11.41 at 2,860.24. The more broadly based Standard & Poor's 500 was also lower at mid-session, down 0.46 at 377.78 at 1 pm, while the Nasdaq composite of over-the-counter stocks lost 2.11 to 533.04. Turnover on the NYSE was heavy at 115m shares by 1 pm, and declines outpaced rises by 897 to 602.

After opening slightly firmer, blue chips nosedived at mid-morning, sending the Dow to 2,850 by 11 am. The rally from that point, however, appeared to confirm the view among analysts that 2,850 may be the new short-term trading floor for the market.

The sharp decline in the Dow was not prompted by any particular news, although a forecast from the National Association of Purchasing Management's semi-annual survey of weak Christmas sales and modest 1992 economic growth did not help sentiment.

After enjoying early advances, IBM fell back to stand down 3% at \$84 in the wake of Monday's big decline, which was sparked by a downbeat assessment of the company's 1992 prospects at a New York meeting of senior management and analysts. Other computer manufacturers were mixed, with Compaq up 3% at \$23, Hewlett-Packard steady at \$49, but Digital Equipment down 2% at \$55 and Unisys down 3% at \$44.

Deere & Co plunged 5% to \$41 in volume of 1.2m shares after the country's largest agricultural equipment manufacturer reported a fourth quarter loss of \$1.07 a share after taking a charge in the same quarter a year ago. Deere made a profit of 98 cents a share.

Stanley Works rose 1% to \$37 after Newell, a manufacturer of consumer and industrial products, filed with the Securities and Exchange Commission its intention of buying up to 15 per cent of the hard-ware product maker, Newell, which is an unwanted suitor, firmed \$1 to \$41 on the news.

B&H Ocean Carriers fell 3% to \$7 on the news that the company had shelved a plan to combine with B&H Maritime Carriers and B&H Bulk Carriers.

On the over-the-counter market, Borland International slumped 4% to \$74 amid profit-taking and judgments

from analysts that the stock may have been overbought. Borland has risen sharply in the last two months in anticipation of good sales of a new line of products, but some observers believe that the stock is now fully valued and due for a short-term correction, despite the healthy earnings prospects.

Novell rose 1% to \$54 on a near-50 per cent improvement in fourth quarter net income to 34 cents a share.

Canada

TORONTO STOCKS slipped by midday after staying in a narrow range for most of the morning. Investors were reluctant to take positions before further US economic data.

The composite index fell 9.5 to 3,731.1. Declining issues led advances by 583 to 154 in volume of 15.5m shares valued at \$1.68m.

American Barrick continued to climb higher, despite weakness in gold futures and other gold shares, rising 3% to \$30.30, but slipped from a high of \$31.50 on the news that the company had shelved a plan to combine with B&H Maritime Carriers and B&H Bulk Carriers.

On the over-the-counter market, Borland International slumped 4% to \$74 amid profit-taking and judgments

Colombia rallies as foreign interest grows

Three emerging markets jumped more than 30% last month, writes Jacqueline Moore

ASIA PACIFIC

Futures settlement worries depress Nikkei

A TRIO of emerging markets each rose by more than 30 per cent in dollar terms last month. These leaders were scattered in different continents: Colombia in America, Pakistan in Asia, and Turkey in Europe.

The 60 best-performing stocks, which gained 38 per cent in dollar terms, according to the International Finance Corporation (IFC), part of the World Bank. At an investors' seminar last week, Latin American Securities - a joint venture between Foreign & Colonial Management, of the UK, and Banco de Investimentos Garantia, the Brazilian investment bank - predicted that Colombia would be the region's best performer next year.

Mr Andrew Twiston Davies, Latin American Securities managing director, forecast that Colombia's index would double in dollar terms in 1992, compared with expected rises of 50 to 60 per cent in Argentina, 30 to 40 per cent in Brazil, 35 per cent in Mexico and 20 per cent in Venezuela.

Colombia is the smallest of the six Latin American markets covered by the IFC indices, with a capitalisation of about \$2.4m, compared with \$20m in Mexico, the largest. Daily turnover is about

\$300,000 (\$157m in Mexico).

Latin American Securities said there were a number of positive factors in Colombia:

- the recent opening of the market to foreign investment;
- an expected fall in inflation from 10 per cent this year to 22 per cent next year;
- an export-driven but underdeveloped economy;
- a more diversified industrial base, with coffee - which used to be the main export - now accounting for less than 20 per cent of exports;
- and a decline in drug-related violence.

At the end of November, the first foreign fund, the Baring Puma Fund, was approved by the Colombian stock exchange authorities. Mr Terry Mahony, the fund's manager, agreed that Colombia could be the Latin American market of 1992, as Argentina had been for 1991.

He said the Puma Fund's weighting in Colombia would be small at first, concentrating on consumer companies, such as food and beverage stocks, and some industrials.

Of November's other two main winners, Pakistan has risen to record highs, mostly on foreign buying, and Turkey has been boosted by optimism following the formation of a new coalition government.

IFC EMERGING MARKETS PRICE INDICES

Market	No. of stocks	Dollar terms		Local currency terms	
		Nov 30 1991	% Change over month	Nov 30 1991	% Change over month
Latin America	(29)	1,031.75	-16.9	58,698,296	-16.9
Argentina	(87)	72.38	-21.1	18,807,249	-21.1
Brazil	(35)	1,543.07	-6.4	4,389,58	-6.4
Chile	(20)	532.82	+38.0	8,548.42	+38.0
Colombia	(26)	1,423.36	+0.5	22,673.57	+0.5
Mexico	(16)	606.57	-1.4	4,897.04	-1.4
Venezuela	(16)	308.72	-7.8	279.84	-7.8
East Asia	(77)	1,384.42	+6.9	1,798.74	+6.9
South Korea	(30)	538.35	-0.1	390.43	-0.1
Philippines	(70)	278.02	+1.2	279.84	+1.2
Taiwan, China	(58)	53.25	+7.5	58.88	+7.5
South Asia	(82)	135.98	0.0	154.34	0.0
India	(54)	244.50	+35.1	391.59	+35.1
Malaysia	(43)	238.00	+7.1	287.90	+7.1
Pakistan	(32)	408.04	+2.7	578.13	+2.7
Thailand	(26)	90.56	0.0	165.86	0.0
Euro/Mid East	(30)	384.16	-7.2	386.88	-7.2
Greece	(26)	80.57	+31.1	544.34	+31.1
Portugal	(26)				
Turkey	(26)				

Source: International Finance Corporation. Base date: Dec 1984 = 100. *Dec 1989 = 100. Jan 1990 = 100. Dec 1990 = 100.

Not all emerging markets were winners last month. Brazil fell 21 per cent in dollar terms, although in local currency it moved slightly higher. Ms Elise Derrick, the Brazil analyst at Latin American Securities, said worse than expected inflation, delays to privatisation and fiscal reforms, and the failure to reach an International Monetary Fund (IMF) agreement had all disappointed investors.

However, she added: "We believe that we are not far from the turning point." She said that encouraging factors included the appointment of the government's new economic team, which is expected to implement a tight monetary policy; expectations that the IMF agreement would soon be signed; and the possibility of a Brady Plan on the country's debt next year. Moreover, another 20 companies could be privatised in 1992, and inflation was beginning to come down.

EUROPE

Paris registers fifth straight decline as bourses tumble

BOURSES fell across the board yesterday, with the winter lull turning into a rout in some places, writes Our Markets Staff.

PARIS fell 1.6 per cent - its fifth decline in a row. The CAC 40 index closed 26.44 down at 1,636.58 in heavy turnover of FF3.8bn, up from FF2.4bn. There was a lot of arbitrage-related activity, according to one dealer, which boosted volume.

The dealer added that nervousness about prospects for Wall Street and the Tokyo stock market had turned him from being moderately bearish on the French market to very bearish.

Elf Aquitaine dropped FF4.60 to FF350.40, with 454,500 shares traded. After the house closed, the finance ministry said that it would postpone the planned sale of a 2.3 per cent stake in Elf, because of poor market conditions.

Since the government announced the sale in mid-November, Elf's share price had risen from FF408.70 to a record high of FF444, before falling back in the recent weeks.

Havas, the media group, dropped FF23 to FF410 in volume of 340,500 shares, including a block of 120,000. The fall followed Monday's forecast from Avenir Havas Media, a subsidiary, that its 1991 results would be lower than previously predicted.

Pfizer was quoted, and fell FF50 to FF798, after the agreed bid by Pinaut for two thirds of the company.

Among the blue chips, Total dropped FF75 to 6.1 per cent to FF925 and Paribas shed FF21.50 or 6.6 per cent to FF303.

FRANKFURT fell in quiet trading. One dealer said that Germans had been worried by the situation in eastern Europe to the extent that trading in stocks seemed to matter less for the time being.

Volume certainly stayed low,

FT-SE Eurotrack 100 - Dec 10

Hourly changes		Daily High		Daily Low	
Open	10 pm	11 am	12 noon	1 pm	2 pm
1035.92	1034.93	1034.11	1034.37	1034.72	1033.66
				1034.70	1034.54
Day's High		Day's Low		Close	
1035.92		1033.66		1034.54	

Base value 1000 (20/1/1985)

falling from DM3.34bn to DM3.25bn. The DAX index closed 7.94 lower at 1,551.11 after a fall of 5.64 to 1,556.75 in the FAZ at mid-session.

Corporate news made little impact. The energy group, Veba, ended just 20 pf lower at DM354.50 following reports of a major explosion and fire at the Walsenried plant of its Veba Oel refinery subsidiary. Another good banking result, from Bayernhypo, left its shares DM1 lower at DM367 while Bayernverein dropped DM10 to DM391 after good results on Monday.

Contrasts in the automotive industry saw Continental, the tyre company, rise another DM5 to DM222.50 to set on a 1992 prospective of 15 while Volkswagen, currently the unpopular stock among car-makers, shed another DM5 to DM288.10 although there were estimates that this put VW on a 1992 p/e of 7.8.

MILAN's slide continued, with bloodletting among a number of the stocks which have suffered lately, but there was some recovery before the end, and selective investment in telecoms as the Comit index closed 4.34 lower at 492.88.

Pirelli SPA was the hardest hit, dropping 8 per cent to L90 to L1,010 as the market continued to spurn the shares after the costly collapse of its talks with its German counterpart, Continental. Pirelli SPA is now down 41 per cent since November 29, the day preceding the bad news about the merger talks.

Among other blue chips, Fiat

SOUTH AFRICA

HOPES of higher bullion prices helped Johannesburg stocks put on a steady performance. A weak financial result also supported the market. The all-gold index added 2 to 1,285, although the overall index slipped 1 to 3,531.

Tokyo

THE NIKKEI average fell below 22,000 again on small-lot, arbitrage-related selling yesterday, as nervousness prevailed ahead of Friday's December futures settlement, writes Tetsuo Terazono in Tokyo.

After a high of 22,349.58 in the morning, and a low of 21,832.77 in the afternoon, the Nikkei closed 89.82 down at 21,953.06. Volume rose to 230m shares from 130m on arbitrage-related deals.

Declines outnumbered advances by 744 to 220 with 134 issues unchanged. The Topix index of all first section stocks shed 16.50 to 1,685.88 although, in London, the ISE/Nikkei 50 index eased only 0.35 to 1,249.84.

Yesterday's publication of the Bank of Japan's tankan, or quarterly survey of business sentiment, failed to affect share prices, although the bond market rallied.

Traders said that, while the survey gave a positive signal for lower interest rates in the long term, it was not enough to support confidence before the futures settlement on Friday.

Market participants holding December futures are not expected to roll over into March contracts because of the narrow spread, which, in turn, is expected to result in an unwinding of cash stock positions.

In the past, the "calendar spread", or the difference between the closer and further contracts, has widened as expiry approaches. "This time it has narrowed, and the market is very worried," said Mr Peter Johnson at Baring Securities.

Market participants are also nervous about options traders' mounting positions in December "put options" - selling rights around the 22,000 level. Rising money lenders have remained inactive, on speculation that dealers will try to push the index lower.

Domestic institutions have grown increasingly worried that the absence of foreign buying, because of year-end book closings and holidays, will depress prices. Weakness

on Wall Street and worries that the Soviet situation could turn confusion into catastrophe added to the pessimism.

High-technology blue chips were hit by the weakness of IBM on Wall Street. Sony dropped ¥120 to a low for the year of ¥4,100 and Hitachi fell ¥16 to ¥904.

Nippon Telegraph and Telephone received ¥9,000 to ¥742,000, a low for the year. Traders said speculative investors, who had bought NTT shares on hopes that the government would support the price before the share issue next year, were liquidating their positions.

Electric power companies were one of the few bright spots, supported by lower crude oil prices in New York. Shikoku Electric Power rose ¥80

to ¥3,930 and Hokuriku Electric Power ¥10 to ¥2,750.

In Osaka, the OSE average slipped 177.66 to 23,982.89 in volume of 23.8m shares.

Roundup

THE OVERNIGHT decline on Wall Street and yesterday's weakness in Tokyo depressed the more mature markets in the Pacific region, although Seoul and Manila were buoyant. Bangkok was shut.

HONG KONG dropped 1.8 per cent in nervous, rumour-driven trading. The Hang Seng index lost 74.88 to 4,128.32 in turnover of HK\$1.1bn, down from HK\$1.2bn.

Rumours of placements by Hongkong Bank pushed Cathay Pacific down 40 cents to HK\$9.80. There were also

rumours that Deng Xiaoping, the Chinese leader, was ill.

AUSTRALIA lost ground, with the All Ordinaries index dipping 9.4 to 1,571.4, its lowest since mid-October. Turnover eased from A\$945m to A\$828m, in spite of a placement of 21.8m shares in AFP Group, the bulk of which were placed at A\$1.25 each. The move was believed to be linked to the group's restructuring, and AFP put on 2 cents to A\$1.24.

SEOUL gained 3.3 per cent on hopes of market-lifting measures. The composite index rose 20.06 to 635.76 in improved turnover of Won\$24bn, after Monday's Won\$18bn. The news that Sunkyo Group is to buy a 15 per cent stake in Pacific Securities boosted sentiment, as did news that the Finance Ministry has asked institutions

to buy Won\$40bn worth of stocks by the year-end.

Sunkyo Ind, the parent of Sunkyo Group, advanced Won\$50 to Won\$1,500, Pacific Securities rose by its upper limit of Won\$90 to Won\$1,500, and its parent, Pacific Chemical, by Won\$40 to Won\$1,800.

MANILA was encouraged by demand for selected blue-chip commercial and industrial shares. The composite index gained 29.71 or 2.7 per cent to 1,141.13 as turnover slipped to 88m pesos from 65m.

NEW ZEALAND rose as bargain hunters picked up blue chips. Trading was cautious, however, after the government's backtracking on Monday from its promise to balance the budget by 1993-94. The NZSE-40 index firmed 5.32 to 1,494.00 in turnover of NZ\$13m.

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Managing Director
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- Dr Günter O Eser
Director General
International Air Transport Association (IATA)
- Mr Vladimir D Zubkov
Director of the Air Transport Bureau
International Civil Aviation Organisation
- Mr Val K H Eggers
Chairman, Project Board
European Air Traffic Control Harmonisation and Integration Programme (EATCIP)
- Mr Gunits Berzins
General Manager, Aeronautical Services Division
International Maritime Satellite Organisation (Inmarsat)
- M. Emmanuel Vasseur
Managing Director
Banque Indosuez
- Mr Mitsuo Ando
Managing Director & Senior Vice President
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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	MONDAY DECEMBER 9 1991										FRIDAY DECEMBER 6 1991										DOLLAR INDEX	
	US Dollar Index	Day's Change %	Pound Sterling		Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Day's Change %	Pound Sterling		Yen Index	DM Index	Local Currency Index	1991 High	1991 Low	Year ago (approx)			
			Index	Index								Index	Index									
Australia (69)	146.98	-0.8	120.62	119.29	120.26	126.35	-0.2	4.82	148.27	-1.21	121.42	120.06	121.14	126.60	121.74	121.67						
Austria (20)	155.08	-0.5	135.48	133.89	135.09	134.91	-1.6	2.14	158.58	-0.41	134.89	135.10	137.05	133.88	173.72	132.88						
Belgium (47)	138.91	+0.7	111.78	110.52	111.44	108.94	+0.3	4.46	135.29	+1.03	110.79	109.54	110.83	108.27	110.04	141.02						
Canada (115)	134.53	-1.2	110.41	109.19	110.08	110.68	-1.2	3.37	136.12	-1.11	111.47	110.22	111.21	111.96	126.49	126.06						
Denmark (37)	257.45	-0.4	211.28	208.98	210.68	214.21	-0.8	1.87	258.49	-0.18	211.68	209.32	211.19	214.90	270.74	246.00						
Finland (15)	77.51	+0.2	63.61	62.91	63.43	69.29	+0.3	3.52	77.34	63.33	62.63	63.19	69.08	125.15	75.80	70.07						
France (109)	136.92	-1.4	112.37	111.12	112.03	115.55	-1.2	3.83	136.82	-1.33	112.40	112.14	112.15	115.16	145.83	139.11						
Germany (85)	112.41	+0.0	92.28	91.25	91.98	91.98	+0.2	2.51	112.37	-0.07	92.01	91.00	91.80	91.80	94.15	126.06						
Hong Kong (55)	172.97	+0.4	141.98	140.38	141.55	172.57	+0.4	4.30	172.28	+0.14	141.08	139.50	140.76	171.96	178.14	119.82						
Ireland (16)	157.40	+0.6	129.18	127.75	128.90	130.92	+0.6	3.84	158.45	+0.63	128.12	128.09	127.85	130.03	148.28	132.88						
Italy (77)	69.39	-0.1	58.95	58.31	58.78	61.72	-1.9	3.78	70.89	-0.58	57.40	57.82	58.24	60.83	64.78	83.95						
Japan (474)	130.70	-0.5	107.27	106.08	106.97	108.08	-0.2	0.80	131.31	-0.37	107.53	106.33	107.30	109.39	118.23	133.96						
Malaysia (88)	203.72	-0.2	167.19	165.54	166.70	216.00	-0.1	2.89	204.08	-0.11	165.71	165.94	166.73	207.79	189.19	203.95						
Mexico (17)	321.62	+0.1	1084.05	1072.57	1081.51	4994.21	+0.1	1.17	1320.81	+0.01	1081.59	1089.51	1079.13	4891.82	1404.63	834.45						
Netherlands (31)	145.30	+0.0	119.25	117.93	118.91	117.85	+0.2	4.59	145.33	+0.01	117.98	117.84	117.84	144.25	125.75	135.95						
Norway (30)	174.91	+3.0	145.26	141.97	143.14	147.25	+3.0	1.75	169.84	138.06	137.53	136.77	142.93	223.34	157.08	218.80						
Poland (38)	205.98	+0.3	189.05	187.19	188.56	196.38	+0.1	2.23	205.43	186.22	186.39	186.47	196.20	219.23	151.83	182.91						
South Africa (81)	261.12	-0.3	214.30	211.93	213.68	174.07	-0.7	2.02	262.03	-0.35	214.57	212.17	214.04	278.78	271.98	173.00						
Sweden (25)	148.95	+1.0	128.96	126.19	127.87	138.58	+0.8	4.68	147.48	+1.07	128.42	127.93	133.85	141.21	151.81	133.96						
Switzerland (59)	169.32	-0.9	139.96	137.43	138.58	148.07	-0.7	3.08	170.78	-0.36	138.80	138.50	139.54	145.57	204.12	146.00						
United Kingdom (258)	93.33	+0.1	78.24	77.36	78.22	82.21	+0.2	6.25	96.27	79.01	77.15	77.88	82.94	100.47	82.17	92.85						
United States (238)	176.64	+0.6	142.20	140.92	142.08	145.51	+0.6	2.55	172.57	143.31	138.72	140.66	141.81	167.48	159.27	169.85						
World (228)	145.30	-0.4	126.19	125.19	126.20	129.29	-0.4	2.51	145.33	-0.41	126.19	125.19	126.20	129.29	126.06	125.99						
Australia (824)	138.60	+0.0	110.82	112.57	113.50	114.51	+0.1	4.22	138.65	113.54	112.27	113.28	114.15	151.62	126.00	142.00						
Canada (716)	176.48	-0.2	144.00	142.41	143.58	142.61	-0.1	2.87	175.78	143.54	142.94	143.62	146.88	200.81	165.55	179.82						
Europe Pacific (716)	132.07	-0.5	108.39	107.19	108.07	106.35	-0.2	1.14	132.68	106.64	107.43	108.39	108.65	145.92	117.96	128.46						
Europe Pacific (1542)	135.03	-0.3	110.82	109.69	110.46	111.48	-0.1	2.40	135.38	110.86	109.61	110.83	111.58	147.68	121.29	134.35						
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Europe Pacific (1542)	135.03	-0.3	110.82	109.69	110.46	111.48	-0.1	2.40	135.38	110.86	109.61	110.83	111.58	147.68	121.29	134.35						
Europe Pacific (1542)	135.03	-0.3	110.82	109.69	110.46	111.48	-0.1	2.40	135.38	110.86	109.61	110.83	111.58	147.68	121.29	134.35						
Europe Pacific (1542)	135.03	-0.3	110.82	109.69	110.46	111.48	-0.1	2.40	135.38	110.86	109.61	110.83	111.58	147.68	121.29	134.35						
Europe Pacific (1542)	135.03	-0.3	110.82	109.69	110.46	111.48	-0.1	2.40	135.38	110.86	109.61	110.83	111.58	147.68	121.29	134.35						
Europe Pacific (1542)	135.03	-0.3	110.82	109.69	110.46	111.48	-0.1	2.40	135.38	110.86	109.61	110.83	111.58	147.68	121.29	134.35						
Europe Pacific (1542)	135.03	-0.3	110.82	109.69	110.46	111.48	-0.1	2.40	135.38	110.86	109.61	110.83	111.58	147.68	121.29	134.35						
Europe Pacific (1542)	135.03	-0.3	110.82	109.69	110.46	111.48	-0.1	2.40	135.38	110.86	109.61	110.83	111.58	147.68	121.29	134.35						
Europe Pacific (1542)	135.03	-0.3	110.82	109.69	110.46	111.48	-0.1	2.40	135.38	110.86	109.61	110.83	111.58	147.68	121.29	134.35						
Europe Pacific (1542)	135.03	-0.3	110.82	109.69	110.46	111.48	-0.1	2.40	135.38	110.86	109.61	110.83	111.58	147.68	121.29	134.35						
Europe Pacific (1542)	135.03	-0.3	110.82	109.69	110.46	111.48	-0.1	2.40	135.38	110.86	109.61	110.83	111.58	147.68	121.29	134.35						
Europe Pacific (1542)	135.03	-0.3	110.82	109.69	110.46	111.48	-0.1	2.40	135.38	110.86	109.61	110.83	111.58	147.68	121.29	134.35						
Europe Pacific (1542)	135.03	-0.3	110.82	109.69	110.46	111.48	-0.1	2.40	135.38	110.86	109.61	110.83	111.58	147.68	121.29	134.35						
Europe Pacific (1542)	135.03	-0.3	110.82	109.69	110.46	111.48	-0.1	2.40	135.38	110.86	109.61	110.83	111.58	147.68	121.29	134.35						
Europe Pacific (1542)	135.03	-0.3	110.82	109.69																		